FT No. 31,551 THE FINANCIAL TIMES LIMITED 1991

World News At least 18 killed in **South African** fighting

Unidentified gunmen shot dead at least 18 Inkatha party sup-porters in South Africa's Tokoza township yesterday and injured 14. Six more black people died in fighting elsewhere and two journalists were shot and wounded in Soweto

Tokoza has been the scene of frequent fights between Inkatha and the rival African National Congress. In six days, the rivals and the government are due to sign an agreement aimed at halting the violence.

Serbs tighten grip

Yugoslavia's federal army and Serb militants tightened their grip over strategic Croatian towns, adding to the problems of The Hague peace confer-ence. Page 16; Pessimistic diplomacy, Page 5; A not so far away country, Page 15

China protests to US Beijing protested to Washing ton after US customs officials searched 23 Chinese companies, most of them in New

York, as part of an investiga-tion into illegal trade practices. Air safety check

The US Federal Aviation Administration is to order precautionary safety checks on

reverse-thrust brakes on Boeing 757s. The order is based on evidence from May's fatal a Boeing 767 crash in Thailand. Rebels kill hostage

An oil engineer kidnapped in India by Assam independence fighters was found dead and an unidentified gunman killed an Amnesty International officlai who was bargaining for the oilman's release.

Aquino backs bases

Philippines President Corazon Aquino is to lead a mass rally tomorrow in support of US military bases in the country. The rally comes on the day of an expected Philippines senate

Rescuers gave up searching for 24 people still missing after a coastal trader foundered on with 83 people aboard.

Taiwan protest march Taiwanese demonstrators

called for the country to raioin the United Nations as an independent nation. Taiwan was ousted from the UN in 1971 in favour of China.

Dutch arrest Irishman

Dutch police arrested a 45-yearold Irishman suspected of murdering a Belgian policeman in 1989. A Dutch news agency said the unnamed man was a suspected IRA terrorist.

Argentine polls

Argentines went to the polls yesterday in mid-term elec-tions which President Carlos Menem is expected to win.

New Year alert

The Israeli army sealed off the occupied territories to prevent occupied territories to prevent attacks on Israelis during Jew-ish New Year. Shamir spurns peace link to loan guarantee Page 4.

Sabotage theory

Anti-democracy saboteurs may have been responsible for the head-on train crash which was reported to have killed over 150 people in Congo, the country's transport minister said.

Fatal shark attack

A 19-year-old diver was killed by a white pointer shark at a reef south of Adelaide, South

Mitterrand's milestone François Mitterrand, 74, today becomes France's long ing president. He took office in 1981 and has four years left

of his second seven-year term.

German car sales should **boost figures** for Europe

Business Summary

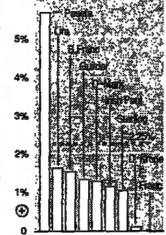
A surge in sales in a unified Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key

markets.
According to DRI Europe,
the automotive analysts, the
strength of the German market has surprised even optimistic observers. Page 3

EUROPEAN Monetary System: Attention focused on sterling last week after UK bank base rates were cut. The pound shrugged off the move, how-ever, as opinion polls pointed to an improvement in the ruling UK Conservative party's fortunes. After moving up one place on Thursday sterling finished unchanged on the week as third weakest member of the ERM grid. Spanish infla-tion data this Thursday may turn the spotlight on the peseta, highest member of the

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluc-tuation band. In practice, cur-rencies in the EMS narrow

EMS September 6, 1991



2.25 per cent from the weakest currency in that part of the sys-tem. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

TELEPHONES: International charges are likely to remain high for some time after the failure of national companies and ministries at a meeting in Geneva substantially to reform accounting rates.

AIR FRANCE, currently in talks with Sabena, the Belgian airline, which could lead to commercial co-operation between the two companies, has ruled out the possibility

of taking a stake in its lossmaking rival. Page 19

SOUTH AFRICA: The government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead. Page 5

EAGLE STAR, UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert in connection with the property mort-gage indemnity business which has run the insurer into serious problems over the past two years. Page 18

GREECE: Prime minister Constantine Mitsotakis vowed to toughen his economic austerity plan in the next year, regard-less of the political risk. "We will be as unpopular as we have to be," he told a news rence. Page 3

REDLAND, UK building mate rials group and the world's biggest roof tile producer, is expanding its manufacturing age of investment worldwide. Page 17 as part of a £70m (\$118m) pack-

Italy leads attack on Dutch plans to toughen Emu entry

By David Buchan and David Gardner in Brussels

PRESSURE IS growing among European Community member states for changes to proposals on European monetary union put forward by the Dutch pres-idency of the EC last week and due to be discussed by finance ministers in Brussels today.

Italy in particular is con-cerned that tough economic conditions should not be imposed on countries wishing to participate in a European currency union. The European Commission has joined Italy in expressing concern that the Dutch proposals increase the prospect of a two-speed move to Emu.

The core proposal of the Dutch government, which has always aligned itself closely with Germany on monetary policy, is that economic con-vergence must precede mone-

tary union.

Specifically, it suggests that, when the transitional second stage of Emu is reviewed at the end of 1996, no state should be eligible to enter the currency union, unless for the previous two years it had kept its infla-tion rate close to that achieved by the member state with the best performance in terms of price stability, had avoided "excessive" budget deficits, and kept within the narrow

By Lionel Barber in Washington

THE US is ready to discuss the withdrawal of battlefield

nuclear weapons from western Europe, Mr Dick Cheney, US defence secretary, said at the

Mr Cheney said the US expected to discuss the issue with its Nato allies during a

meeting of the alliance's

nuclear planning group this

His comments suggest that the Bush administration is con-

sidering further changes in its

nuclear strategy in Europe fol-lowing the collapse of the War-

saw Pact and the recent

favourable developments in the

Speaking on US television, Mr Cheney said: "Both sides

Soviet Union.

hand of the exchange rate mechanism without any deval-

that any convergence along these lines must have lasting credibility in the eyes of the financial markets. This credibility would be reflected in a class according to the control of the close approximation of compa-rable interest rates relative to those member states with the

those member states with the best performance in terms of price stability", its says.

The Dutch presidency of the EC claimed that when these proposals were discussed by senior officials of the Twelve last week, they only drew serious criticism from Greece. But Italy, it seems, and perhaps ous criticism from Greece. But Italy, it seems, and perhaps other southern countries which are werried about being left behind by the north in the move to Emu, may have been holding their political fire for today's ministerial debate. Italy and the Commission complain that not only do the

complain that not only do the Dutch paper's strict conver-gence criteria increase the prospect of a two-speed move to Emu, but that they also depart from the October 1990 Rome agreement on setting up the outline of a European central bank in 1994. This agree-ment was never supported by the UK and has been ques-

US may seek talks on

N-weapons in Europe

with nuclear warheads on them which no longer have much validity in the new Euro-

Despite his offer on

short-range nuclear weapons,

Mr Cheney ruled out any

immediate large-scale cuts in the US defence budget in the

light of events in the Soviet

Union. The present five-year plan would already bring down

its lowest level since before the

kind of fundamental decisions about long-term US security

"You cannot make those

the size of US arm

Korean war.

(US and Soviet Union) have opments day-to-day or even short-range systems, artillery week-to-week in the Soviet Union," he said.

tioned by Germany.

The Duich paper proposes a
European Monetary Institute
for the transitional stage of Emu, with the European cen-tral bank only being estab-lished after the final decision

to create Emu has been taken.
The general feeling in Brussels is that events in the Soviet
Union and eastern Europe make it all the more important to finish the intergovernmental conferences on Euru and politi-

conterences on smu and point-cal union this year.

The urgency of the need for the EC to respond to the east is why France has been so bit-terly attacked by many of its partners for falling to put geo-politics ahead of its farming interest and admit more meat from central Europe to the EC. France considers the Com-

mission is trying to bounce the BC into accepting its plan to overhaul the Common Agricultural Policy, using agreements and negotiations with General Agreement on Tariffs and

Trade, and the need to bind eastern Europe more closely to the EC, as its weapons.

It badly misjudged the mood prevailing after the Soviet events, and was left isolated lest mark even though county. last week, even though coun-tries such as Ireland have simi-

The Pentagon's interest in opening talks on battlefield nuclear weapons stems partly from concerns about the proliferation of such weapons inside a Soviet Union which could be

unstable over the next few

years.
More broadly, it points to

general agreement that a more enlightened Soviet leadership

which is prepared to cut

defence spending and shrink the size of the Red Army opens the possibility of "new think-

ing" in US military strategy.

A call for minimum deter-

Moscow may seek to default on debt

By John Lloyd in Moscow

FRARS over the ability of the Soviet Union to maintain for-eign debt repayments have emerged after Mr Thomas Ali-byegov, deputy chairman of the Benk for Foreign Economic Affairs, said Moscow might be forced to request debt resched-uling.

This, he said, was only the "worst possible option" if talks simed at securing new credits failed.

The total Soviet debt stands at more than \$60bn, with \$15bn-\$20bn in short-term debts repayable over the next

2% years. Western economists atter ing a Moscow meeting of the World Economic Forum said they were convinced that Moscow would soon request debt rescheduling, because of the fall in Soviet oil production

and foreign sales. Mr Hilmar Kopper, chief executive of Deutsche Bank, Germany's biggest bank, also expressed concern at the weekend about the status of Moscow's debts. He said in Bonn that the west should pump in \$4hn.\$5bn in bridging loans if a debt crisis — or worse — is to be avoided. He also stressed that Moscow's existing financial institutions must be kept intact.

must be kept intact.

"You can set up new banks
[in the newly independent
republics] quickly, but how
long does it take before they
can be trusted?" Mr Kopper
asked. Perhaps 50 per cent of
Soviet debt might be the
responsibility of Russia, but
who was to know who was
responsible for the rest?" he
asked.

In Moscow, senior figures in

In Moscow, senior figures in the Soviet and Russian govern-ments said the rouble will become convertible next year
in spite of fears that this
may fuel hyperinflation and

Cause social unrest.

Mr. Ivan Silayev, the Russian prime minister who chairs the four-strong Committee for the Management of the National Economy, told the forum on Setupater Tithing was record by Saturday: "I think we would be able to do this [make the rou-ble convertible] next year. I

believe it will happen in 1992."
Mr Rvgeny Sahurov, the Russian deputy prime minister and economics minster said: "No matter how hard and difficult it might be, the rouble will be made convertible in 1992, though I cannot give you a pre-cise date now."

This contrasted with pessi-

A young boy raises the Georgian flag during a rally in Thilisi in support of the president and parliament

mistic assessments of rouble convertibility given to the con-ference by Mr Alibyegov, sup-ported by Mr Valerian Kulikov, deputy chairman of the State Bank and Mr Ivan Ivanov, an independent foreign trade

expert.
Mr Kulikov revealed that a committee of bankers and economists had told the previous government of Mr Valentin.
Pavlov that its aim of internal. convertibility by January 1992 was "an adventurist measure". He claimed that Mr Pavlov's support for the August 19 coup. was born of the desperation he falt about being unable to meet that target.

Mr Ivanov said convertibility would require at least \$20bn a year for three years from the west to allow the State Bank to support the rouble. The Soviet receiving such amounts.

Mr Saburov pleaded for urgent humanitarian aid from the wast to prevent food short-ages in the coming winter. This will be discussed at talks between Soviet leaders and western foreign ministers who arrive in Moscow today for the Security and Co-operation in

Europe.
In a newspaper interview Mr
Saburov said plans immediately to privatise large parts of
the Russian economy had been set aside in favour of pursuing emergency measures to secure food and fuel supplies and to convert defence industries to civilian production.

The Committee for the Man-

agement of the National Economy is expected to produce a blueprint of an inter-republican economic agreement over the following week. This would be in time for the next meeting of the State Council, effectively the supreme Soviet executive body, on September 16. Soviet army troops yester-day started withdrawing from

Lithuania in what appears to be the first formal step by new state, Gillian Tett reports from Vilnius.

More than a dozen trucks

carrying Soviet army troops pulled out of the North Vilnius barracks under the supervision of Lithuanian police

. Wind of change, Page 16 opening of the Conference on Preparing for winter, Page 2

Salomon says few clients have left after allegations

By Peter Martin and Richard Waters in London

SALOMON Brothers, the Wall Street investment bank caught up in allegations that its traders rigged US government bond auctions, says it has lost very lew clients because of the

Mr Deryck Maughan, appointed as chief operating officer of Salomon Brothers last month, said yesterday that 24 of the bank's 27 most important fixed-interest clients worldwide continued to do active business with Salo-

mon's trading desks.
Of the remaining three, one - the World Bank - has suspended business with Salomon Brothers until the end of this mouth, when it will review the new management's clean-up efforts. Another, the California state pension fund, is not dealing with Salomon Brothers on government secu-rities, but is continuing to trade mortgage-backed securi-ties and equities with it. The third is not investing in the

fixed interest market at the

Similarly, said Mr Manghan, 92 of the firm's 100 top equity-trading clients are continuing to trade actively with it.

In investment banking, there had been one well-publicised loss of business, the UK Treasury's decision last week to drop Salomon as lead manager of the US portion of the sale of the government's sale of the government's remaining stake in British Telecom, due in November.

"I think that decision was largely taken on UK domestic grounds," said Mr Maughan, rather than because the US authorities had warned the British government against using Salomon Brothers, or because its ability to place shares in the US had been harmed. "Corporate America is sticking with us." he said. Mr Manghan visited London over the weekend to talk to UK-based staff, clients, and

Salomon Brothers' future depends on the penalties the US regulators decide to impose, said Mr Maughan. "If the government takes away your licences, you're out of business. If it levies a fine out of all proportion to history

and your capital base and the crime, you're out of business." Mr Maughan did not rule out the possibility that further damaging disclosures about a lomon Brothers' past activities might emerge during the investigations. The new man-agement's knowledge of what had taken place was based entirely on what those involved had told it, a government investigation had greater powers than the firm so it might find out more, he said. So far, however, "We have suffered some reputation dam-age but I would say our fran-chise is essentially preserved at this point."

Background, Page 17

FORTHCOMING FT SURVEYS TODAY:

Reinsurance: accident-prone and looking for cover. # WEDNESDAY : World Car industry : rough roads E THURSDAY: Tenualde : still facing a long, hard

MONDAY SEPT 16: Indis: a politically turnultuous year ends with significant moves towards economic deregulation. Walen: the greatest problem is changing its image. #TUESDAY SEPT 17: M FREDAY SEPT 201

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THE MONDAY INTERVIEW Sir Charles Powell.



Mrs Thatcher's foreign policy adviser for six years, achieved an almost legendary rep-utation. Some Foreign Office colleagues would grumble that he had become "more Thatcher

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Hong Kong: Political leader Martin Lee wants Yugoslavis: The EC peace conference began Israels Levels of borrowing to fund Soviet

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THE SOVIET BREAK-UP

winter fuel and Leyla Boulton finds Soviet citizens as food shortages

By Mark Nicholson in Moscow

THE first chilly days of autumn in Moscow have brought with them dire warnings of food and energy short-ages across the Soviet Union this winter, and of serious political consequences. The Moscow city council this

weekend set up an emergency committee to ensure food sup-plies to the capital, with Mr Valentin Karanaukhov, its chairman, saying: "The cata-strophic situation with food supplies dictates such emergency measures." Mr Karanaukhov said

Moscow might be without any reserves of potatoes this win-ter. His committee was negoti-ating supplies of vegetables

with other republics.

As part of an emergency response to a prospective food shortage, more than 20,000 Soviet troops have recently been drafted into the country-side around Moscow to help

with the harvest.
Meanwhile, Mr Ivan Silayev, the Russian prime minister, said at the weekend that fuel stocks for Soviet power sta-tions stood at just 60 per cent of required levels for the winter. Oil production in the Soviet Union has fallen to 10m barrels a day this year from levels of 12.5m b/d last year, while coal procurement is just 20 per cent of planned targets. Mr Eduard Shevardnadze,

enters its last weeks, most Soviet and western officials are expecting a poor yield of around 190m tonnes, against 240m tonnes last year, leading western diplomats in Moscow

to estimate that the Soviet Union will need to import between 77m and 110m tonnes. The harvest's effective yield will be much lower, however, both because up to 20 per cent of the harvest is traditionally lost to poor transport and storage, and because farmers, increasingly disillusioned with

are hoarding grain.
As the republics haggle over the terms of their economic ties with each other, and par-ticularly with Russia, supplies of food across the union also risk becoming a political bar-

prices and incentives offered from the central authorities,

nsing chip.
Nevertheless, Mr Vladimir
Tikhonov, an academic at the
Soviet Agricultural Academy, said in this week's Soyuz mag-azine that the choice of food would be poorer this winter, but said: "Famine is ruled out and I say this as someone who knows the situation well."

Mr Tikhonov said the prob-lem was not lack of production, but inefficient, centralised dis-Mr Eduard Shevardnadze, the former Soviet foreign minister, warned at the weekend that a severe winter on top of these sortages would bring "very serious problems", adding: "People could take to the streets spontaneously.... but inefficient, centralised distribution. "On the average, this country produces 70m tonnes of potatoes a year — as much as China, Britain, Germany and the US put together. Americans produce 15m tonnes a year, and find this quite sufficient."

Moscow fears Thousands queue for a last look at Lenin

keen to praise the state's founder as bury him

A QUEUE almost a mile long yesterday stretched across Moscow's Red Square and into a neighbouring park as thou-sands waited for what might be a last chance to file through the ultimate temple of Soviet

"I came here to see him when I was a girl," said a woman of 40. "But he looks Lying in a sumptuous glass casket and dressed in a natty blue suit, Lenin's body looks more like an artful imitation rather than the real thing. Rumour has it that after numerous repairs abroad, the

real thing was thrown out a long time ago.

The scene is not from a sick movie about the "evil empire" but from a final visit to the mausoleum on Red Square where Vladimir Ilyich Lenin, the founder of the Soviet state, has been embalmed since he has been embalmed since he

died in 1924.
With the collapse of 74 years of communist rule, the mausoleum's days seem numbered. Last Thursday, the day par-liament formally dissolved the old Soviet Union, Mr Anatoly Sobchak, mayor of St Petersburg (formerly Leningrad), proposed that Lenin be granted his last wish - to be buried.

And it is not just Lenin who stands to get a decent burial. It is the granter community. is the entire communist mythology which victorious democrats want to bury.

There are still millions of

people, however, for whom the dismantling of this heritage is a tragedy. Tears welled in the eyes of Mrs Linbova Strelnikova, a 55-year-old history teacher, as she

emerged from her second visit to the mausoleum in as many days. She said she owed everything to Lenin's revolution –
including her free education
and her cheap trips to eastern
European countries when they
were still Soviet satellites. "My children will not be able

to have any of this because everything's expensive now and you have to pay for trips to the popular democracies," she explained, having travelled the 800km from the town of Saratov to see Lenin one last

Mr Vladimir Melnichenko, director of the Lenin museum, says that if Lenin were able to see how he had been turned into an idol, "it would have killed him". But he warns against trying to "rip out a page of our history" which will eventually have to be pasted

Appointed five months ago, he had been planning to redesign the collection so that it would show Lenin "warts and all". But he is alraid he will of Moscow, has served notice that the museum has to vacate its large red-brick premises around the corner from the mausoleum by the end of the

A Rbs2.3m (\$L3m) fund of contributions from ordinary citizens to help preserve the museum has been frozen along with all other Communist party funds, and unless Moscow City Council gives him a building and the money is unfrozen, he will have to give up his dream of a new

The first victims of popular anger unleashed last month after decades of enforced respect were monuments to such as Felix Dzherzhinsky, founder of the Soviet secret police which terrorised genera-

Moscow City Council, appealing against a repetition of the demolition of churches and Tsarist monuments which followed the first Russian revolution, has set up a sculpture park where offending statues can find a civilised resting

iron Felix, pulled down from his pedestal in front of KGB headquarters, now lies on his headquarters, now less on ms side in a grassy lot near the Tretyakov art museum. His companions so far include a statue of Mikhail Kalinin, who served as Soviet president in the 1930s, and Yakov Sverdlov, a Bolshevik henchman who ordered the execution of the Tsar and his family in 1918.

The city's main statue of huoy

The city's main statue of Lenin, situated on October Square around the corner, may well be next in line for the

Threat to US grain sales

US grain sales to the Soviet Union may be halted temporarily because American and foreign banks have failed to take up the Bush administration's offer of loan guarantees to finance the shipments, Lio-nel Barber writes from Wash-

Officials fear a halt in sales could further complicate

efforts to cope with an expec-ted winter food crisis in the Soviet Union.

President Bush said two weeks ago he would make available \$315m (£186m) out of \$500m agricultural loan guar-antees which had been planned for October 1, but so far the commercial banks have

'Sham' election in Azerbaijan

AZERBAIJAN'S first direct AZERBAIJAN'S first direct presidential elections yesterday went ahead, despite criticism by the opposition, writes Ariane Genillard in Baku.

Mr Ayaz Mutalibov, the current president, was the only candidate after his opponents refused to take part in 'sham' elections.

Baltic states to open talks with EC on trade and aid By David Buchan in Brussels

THE Baltic states today start tives of the three states to distalks in Tallinn, the Estonian cuss their economic needs and capital, with the European Commission on winning trade and aid concessions from the

Mr Frans Andriessen, the EC's external affairs commis-sioner, is to meet representa-

desires. The commissioner goes on to Moscow later today, but a teem of EC officials will visit Riga and Vilnius.
The Baltic states' foreign ministers were in Brussels on Friday to tell their counter-

perts from the Twelve of their wish to become "associated members" of the Community. "We are shifting towards the west, towards the EC," said Mr Algirdas Sautargas, the Lithuanian foreign minister. "It is too early to discuss membership, but the shift is in that direc-

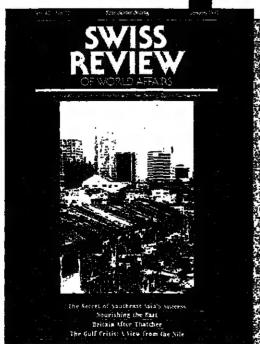
tion."
Today's talks have a much shorter focus. On offer to the Baltic states are the standard trade and economic co-operahas with east European states. But since Baltic trade is tied to the remaining Soviet republics,

the immediate issue is exten sion of the aid programme of the Group of 24 western industrialised countries, which is coordinated by Brussels.

The EC's initial estimate is

in the words of a Commission paper, that the 8m Balts will

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LONDON, 29 & 30 October, 1991

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Sir Bryan Nicholson Chairman & Chief Executive The Post Office

The Hon John W Crutcher Commissioner

Mr Alan Tuffin General Secretary Union of Communication Workers

Postal Rate Commission, USA

Mr Peter Davies Managing Director DHL International (UK) Ltd.

M. Yves Cousquer Chairman La Poste

Mr Ad J Scheepbouwer Managing Director PTT Post BV

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Germany likely to buoy new car sales in Europe

By Kevin Done, Motor Industry Correspondent

Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key markets.

According to DRI Europe, the automotive analysts, the strength of the German market has surprised even optimistic

DRL which forecast earlier this year a 2.2 per cent decline in west European new car demand, says in its latest report that the market is now expected to expand by 0.5 per cent to 13,268,600 wehicles.

The figures have been distorted by the strength of German demand and inclusion of east Germany in German new car registrations since the start 1991. Evoluting Germany of 1991. Excluding Germany, western European new car demand is forecast to fall by

9.3 per cent. Of 16 markets in western Of 16 markets in western Europe only four – Germany, Austria, Greece and Portugal – are likely to enjoy higher demand levels this year.

DRI forecasts that new car sales in Germany will jump by a third to 4.07m, from 3.04m in west Germany slone last mar

west Germany alone last year. Since its last forecast in May DRI has raised its estimate for German car sales by 510,000 and has increased its projec-tion for the share taken by east

A SURGE in sales in a unified Germany to 620,000 from

While the size of the increase in German sales has surprised the motor industry, it has also been forced to revise downward forecasts for the UK, in the face of a severe recession, and for France. UK new sales are projected to drop to 1.58m, and the lowest level since 1982.

DRI suggests the picture will be reversed next year with the start of a recessory. start of a recovery in France and the UK, where new car

sales are expected to show a 10.6 per cent increase to 1.75m. Demand is likely to slip back in Germany from this year's inflated level, with an 18 per cent drop to 3.35m in the face of tighter economic conditions.
While this will depress overall western European demand by 2 per cent, the rest of the western European market, excluding Germany, is forecast

to increase by 5 per cent.
DRI estimates that the share of Japanese cars in the European Community market will rise from 10 per cent in 1990 to 12.3 per cent in 1995, with the UK offering one of the biggest increases; from 11.7 per cent last year to 17.8 per cent in

World Automotive Forecast Update. DRI Europe, Wimble-don Bridge House, 1 Hartfield Road, Wimbledon, London, Surve Str.

replacement

MRS Angela Merkel, Bonn's

woinen's minister, looks set to replace Mr Lothar de Maizière

replace Mr Lottal the mainteners as deputy chairman of the rul-ing Christian Democrats (CDU) after his resignation on Friday, writes David Goodhart in

Bonn. He accused the west German wing of the party of failing to understand east Ger-

Mrs Merkel, 37, who like Mr de Maizière is an east German,

according to Mr Volker Rühe, the CDU general secretary, who has been leading the

attack on the east German

He believes lack of a proper purge of the old eastern CDU, a bloc party which supported the former regime, has hindered the progress of talented young east Germans and damaged the property image. The CDU has

party's image. The CDU has lost nearly a third of the new

east German members it

acquired last year and now trails the Social Democrats in

Yesterday Mr Klaus Reichen-bach, chairman of the CDU in

Saxony, also resigned under pressure from reformers in

But Mr de Maizière, who temporarily quit all his party posts last December after accu-

sations of working for the Stasi secret police, believes the reformers are forcing a foreign

political culture on to the east.

Last week he went on the offensive and accused the Bonn CDU of withholding DM28m (28.8m) which belongs

to the east.
Underlying the dispute is the complaint that the western CDU, and west Germany in general, has seen unification as

a one-way process.

• Mr Hans-Dietrich Genscher.

German foreign minister, flew to Moscow yesterday to explore ways to co-operate with Soviet

leaders, AP reports from Bonn. He plans to visit the newly independent Baltic republics

later in the week. Mr Genscher, on his first Moscow trip since last month's

failed coup attempt against President Mikhail Gorbachev, had meetings scheduled with Mr Gorbachev and Russian President Boris Yeltsin to learn how the two leaders are

working together.

nbodies a new generation of politician from the east who will strengthen the CDU",

lined up

EUROPEAN	CAR SAL	ES FOI	RECAST	(000)	s)*
	1990	1991	1902	1983	1995
Wasiern Europe total EC total	13,197 12,154	13,298 12,322	13,005 12,024	13,908 12,821	14,841 13,663
Germany*** Italy	3,041 2,348	4,070	3,350	3,553 2,352	3,757 2,350
France -	2,309 2,009	2,070 1,580	2,159 1,748	2,245 2,065	2,407
Spein Eastern bloc total	982 2,299	895 2,046	983 1,937	1,086 1,882	1,316 2,333

EUROPEAN CAR	PRODU	CTION	FOREC	AST (O	00'2)"
	1990	1981	1992	1993	1885
Western Europe total	13,574	13,276	13,233	14,147	15,243
EC total	13,239	12,930	12,831	13,716	14,790
Germany**	4,667	4,772	4,639	4,778	5,059
France	3,295	3,139	3,117	3,330	3,564
italy	1,875	1,754	1,741	1,836	1,935
Spain	1.679	1,623	1,608	1,697	1,869
UK	1,296	1.216	1,306	1,561	1,756
Manager Islam Autul	B 448	2 400	4 550	0.000	0.046

De Maizière

Greek PM warns on economy

MR Constantine Mitsotakis, Greek prime minister, vowed yesterday to thoughen his connemic austerity plan in the next year, regardless of the political risk, Reuter reports from Athene

Mr Mitsotakis, who formed ment in nine years after elec-tions in April 1990, said his measures so far had made some progress but had failed

to cut big budget deficits. In a policy speech on Satur-day, Mr Mitsotakis warned its to prepare for another of hardship, saying the sixus of economic recovery would be felt only late in

Mr Mitsotakis, who is under fire from an increasing num-ber of critics in his own party as well as the opposition Socialists, repeated yesterday that he had no intention of calling an early election or

resigning.
"This is a four-year govern-ment and it needs four years to complete its programme," he said, pouring cold water on runours that he was planning an election later this year.

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'Pessimistic diplomacy' pervades Yugoslav talks

David Gardner sees the EC peace conference begin with an exchange of vitriol between principal parties

on the question of Yugoslavia," judged Mr Douglas Hurd, the UK foreign secretary, having just seen the EC's peace conference on Yugoslavia open in The Hague to an exchange of vitrol between Croat and Serb lead-

ers.
Lord Carrington, the former UK foreign secretary chosen to chair the eign secretary chosen to chair the conference, remarked drily afterwards that he foresaw "considerable difficulties ahead". Indeed - but progress so far can justly be said to be par or slightly better for a particularly treacherous course, despite the heat of Saturday's clashes.

Mr. Francia Tudinan, the right-wing

Mr Franjo Tudjinan, the right-wing president of Croatia, which along with Slovenia declared itself independent on June 25, accused Serbia and the Serb-dominated federal army of waging a "dirty, undeclared war" against his republic which had claimed 2,200 dead and wounded. He suggested "direct military intervention" to protect Croatia. Mr Slobodan Milosevic, Serbia's

president, won instant if ephemeral advantage by replying in English pol-ished into perfect sound-bites. The isned into perfect sommanies. The totalizatian and chauvinist regime in Croatia" had set off the bloodbath by attacking its Serbian minority, which it would not be allowed to imprison inside a new and hostile state. Serbian paramilitaries in Croatia were defending themselves against "the repetition of genocide" carried out by the Nazi-installed Croatian republic during the Second World War. Yet it was only to be expected that

the main combatants would use the



German foreign minister, has gone

opening - beamed back to Yugoslavia - to stake out uncompromis-ing positions. It was equally predict-able that when the EC foreign ministers last week set Saturday as the date for the conference to start, there would be a great spasm of vio-lence in Croatia as each side sought last minute advantage on the ground, Lord Carrington's experience of these affairs, moreover, is now com-plemented by a new sureness of EC touch - which was lacking when the Community started its first interna-tional fireman's job 10 weeks ago. The EC's nerve was tested last

week, when Germany appeared to have set off a campaign to recognise Croatian independence. Most of Bonn's partners see recognition as a final weapon, a sort of diplomatic Mr Hans-Dietrich Genscher, the

quiet on recognition. This is not least because his colleagues demonstrated that the Croats last week deliberately provoked combat with the federal army in order to "internationalise"

the conflict All this reflects growing knowledge of and engagement with the forces driving events in Yugoslavia. Much of the credit for this reflects on Mr Hans van den Broek, the tough-minded Dutch foreign minister and current president of the EC Council of Minis-

on an earlier peace plan on August 4, he wielded the EC's few diplomatic weapons well enough to get all parties round Saturday's table.

When Mr Milosevic insisted that Yugoslavia's internal boundaries were purely administrative, Mr van den

recognise "any change unilaterally of internal or external borders". And the Serbian leader signed a joint declara-tion agreeing.

The Dutch minister's careful opening speech said the manipulation of nationalist sentiment to fill "the emotional vacuum which accompanies the demise of communism" was not acceptable. Europe would not allow itself to be sucked back into tribalism. Having accepted EC mediation, he told the Yugoslav leaders, "you and we stand for a historical choice. Rither we allow the violent past of Europe to return or we overcome this legacy and continue along the path towards unity in a Europe at peace

with itself." Ringing words but they do not gain-say the intractability of dealing with a Croatia which sees its best chance as widening the civil war or with a Serbian leadership, using a thin fed-eral cloak to hide its expansionism, whose grip on power is tightened by

the conflict.

The conference is due to reconven on Thursday. Lord Carrington, Mr van den Broek underlined to his colleagues, will be the "one, nnanimous voice" of the EC, working from an office in the Dutch Foreign Ministry. He will have a secretariat of probably three senior EC diplomats, and divide the conference into working groups. These will seek maximum political agreement before isolating those issues, such as frontiers and the future of the federal army, which may require the binding arbitration to be provided by five leading RC constitu-

tional lawyers. But this is just structure. To coax along political agreement and accep-tance of arbitration, Lord Carrington will use the bilateral talks tactic which served him well at Lancaster House in 1979, and which is the standard EC means of breaking log-jams. This means working with the factions on a one-to-one level, away from the spotlight which led to Saturday's

grandstanding.
As this one-nation Tory patrician and former bear-hunting companion of Marshal Tito confronts the fissiparous tribes of Yugoslavia, one of his successors, Mr Hurd, recalled that "Lord Carrington taught me the art of

The deliberate creation of low expectations was his opening gambit in a peace process which is in for a very long haul

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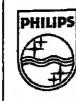
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Shamir spurns peace link to loan guarantee

By Hugh Carnegy in Jerusalem and Lionel Barber in Washington

MR Yitzhak Shamir, Israel's prime minister, said yesterday any link between Israel's request to the US for a \$10bn loan guarantee and the planned Middle East peace con-ference could upset the

region's peace process.

The premier was thus stepping up the rhetoric in the row with Washington over extra US financial assistance for Soviet Jewish immigration to Israel. President George Bush has taken an opposite view, asking Congress not to take up the issue of guarantees for \$10bn in Israeli borrowing until January, so as not to endanger deli-cately poised plans to launch Arab-Israeli peace talks next

But the US administration, while deliberately picking a fight with Israel over its request, may still be prepared to offer some short-term help with the housing problems in

talks in the Soviet Union. His mission is to remove the final obstacles to a Middle Bast peace conference, and he may offer "temporary" aid to Jeru-salem to avoid "linkage" between the housing issue and participation in the peace

Mr Bush could have tied the request in red tape, as last year when Israeli sought \$400m in loan guarantees. Instead, he went public with an unusual appeal to Congress to delay action for 120 days, until the conference was under way. Israel has protested loudly against "linkage", saying the loan guarantees to fund immi-

gration are a separate issue. "I said the act of linkage could endanger the nature of the peace process," Mr Shamir said on Israel Radio.

"Why? Because, at the moment, the Arabs suddenly get a rife live this which they get a gift like this which they don't expect. They will dance on the rooftops, the level of



Young Palestinian men run away from a pile of burning tyres during a weekend clash with Israeli troops, who broke up a march in support of Israeli-held prisoners, near Nablus on the West Bank

up, and this would not permit ish New Year last night, Mr Shamir defied another US stricture, saying the momentum of increasing immigration went "hand in hand" with the

'Good borrower' looks for confidence vote

ment in the occupied territories. Washington wants Israel to halt new building to settle to peace.
Israel went ahead at the weekend with the formal pre-

sentation to the US govern-ment of its loan guarantee

had called on Congress to delay it.

delay if.

Despite this, and the strong protests at the weekend, Mr Shamir's government has avoided saying explicitly that It will try to win early approval of the package in Congress, in defiance of the president.

a peace process." In a speech to mark the Jew-Jews, which it calls an obstacle

Israel's aim is deeper integration into the world economy, writes Hugh Carnegy

HE amount of foreign borrowing Israel must raise to fund the immi-gration of Soviet Jews is so great that US guarantees are needed to ensure it can be secured, according to Mr Jacob Frenkel, the newly ensconced governor of the Bank of Israel. Less than four weeks after exchanging the role of director of research at the International Monetary Fund for the central bank job, Prof Frenkel finds

himself at the centre of the increasingly controversial debate over the guarantees. "The world capital markets are so tight and the needs so vast that a small country like Israel coming to the market -even a good borrower like israel - is going to have to pay rather stiff rates of interest. Also it is not clear that Israel may not face some avail-

ability problems," he said.

President George Bush has angered the Israell government by asking the US Congress to delay until January consider-

TURKISH officials yesterday welcomed a proposal by UN secretary-general Mr

Javier Pérez de Cuéllar to let Iraq make additional oil shipments so as to meet

Turkey's transportation costs for the

six-month export operation approved

last month by the UN security council,

reports John Murray Brown in Ankara.

After the Gulf war, Turkey controls

ation of its request for guarantees to back borrowing of \$10bn for fear of upsetting Mid-dle East peace efforts. The government has already factored early approval of the guaran-tees into its 1992 budget plan. Prof Frenkel said the guaran-tees would affect Israel's need for a further \$10bn from out-

With such loan guarantees Israel can go to the market place with an implicit vote of confidence in the economy, its prospects and in the economic strategy that it has, so we believe [granting the guaran-tees] is extremely important and we put it forward also as a means to assist in an extraordinary humanitarian challenge. Israel is not asking the US for loans. What Israel is asking is for loan guarantees which ... will cost the Ameri-

can tax payer very little or nothing at all." Prof Frenkel is due in Wash-

terminal of Yumurtalik.

The recommendation is part of the

report on UN resolution 706, released at the weekend. It suggests Baghdad be allowed to raise up to \$2.4bn (more than the \$1.6bn approved in August to buy food and medicines), while making payments to a surrous securities found and

back by Prime Minister Yit-zhak Shamir following Presi-dent Bush's forceful demand. He will inevitably face questions about giving Israel addi-tional financial assistance when it refuses US calls to stop expansion of Jewish settle-ments in the occupied territo-

Prof Frenkel was appointed, after all, by the most hardline government Israel has ever had, which many believe puts the issue of keeping and settling the occupied territories above all others. But the governor says he cannot envisage diver-sion of resources away from "the more important activities" that immigration absorption

In Israel, the governor of the central bank is also chief economic adviser to the govern-ment. Prof Frenkel therefore has a potent role to play in how the country copes with the influx of an estimated 1m

ning the 1,000-km pipeline from Kirkuk the Gulf war ceasefire.

In northern Iraq to the Mediterranean An earlier draft fa

Soviet Jews. Much of the debate focuses on the need for more rigorous reforms to cut down the role of the state. It is a debate which is also relevant to the loan guarantees because many economists argue that israel has developed an over-dependence on foreign aid -mainly from the US - that has curbed the incentive for

"I think this point is valid as a matter of principle," says Prof Frenkel. "But I think that by now everyone recognises

An earlier draft failed to mention

Turkey's costs. However, in "response to requests," the UN chief recommends

fraqi oil shipments over and above the

approved amount, to pay Turkey either

The UN says the actual costs still

that marginal changes in the economy will not do the job. Everyone recognises that we are now starting an era when one will need to see a funda-mental shaking of the tree." mental shaking of the tree."

He cites recent moves to streamline and speed up privatisation as an example of this new mood. He also regards the recent cabinet debate over next year's budget in the same light, despite a deficit set at 6.2 per cent of gross national product. This is down on 1991 and

all ministries, except defence, accepted cuts. Ministers agreed to legislate a staged elimina-tion of the deficit. They did not raise taxes. "It was a very courageous, determined political stance," says the governor.

Prof Frenkel's overriding aim in his term of office is to oversee the deeper integration of Israel into the world economy. But, again, does not the government's political stance

government's political stance stand in the way?

Prof Frenkel chooses his words carefully. "We are not in a vacuum, that's for sure. . . my job is to present to the government the economic consequences of various actions and to provide recommendations based upon these economic equations. At that economic equations. At that stage the government takes this into account and puts it into the overall equation."

Is he satisfied he will be listened to? "All I can say," he laughs, "is that I have been here three weeks and I haven't lost my voice yet."

Turks welcome UN plan to let Iraq ship more oil through north

compared with 77 cents levied on Iraqi

oil before the crisis.

Turkish officials "will not agree to

anything which does not reflect the real costs." They say the charge reflects increased start costs, personnel expenses and the \$50m of debt servicing on the project's foreign loans during the

Egyptian minister seeks backing for top UN post

WHEN Mr Boutros Boutros Ghali, an Egyptian deputy prime minister, visits London today on his way to Washington, he will be embarking on the most critical phase of his campaign to become secretarygeneral of the United Nations. If Mr Ghali, 68, is to succeed Mr Javier Pérez de Cuéllar, who is due to retire this year, he will need the support of both Britain and the US, both permanent members of the

The veteran Egyptian diplomat has emerged as the prime African and Third World candidate. From past experience, though, Mr Ghali cannot be too sanguine about his chances. He has failed to become head of the UN Educational, Scien-tific and Cultural Organisation (Unesco) and of the UN High Commission for Refugees (UNHCR). Now he is lobbying ard for the UN's top job in the

hope of being third time lucky. Mr Ghali, Egypt's minister of state for foreign relations for 14 years, is an experienced diplomat. An international lawyer and finent in English, French and Arabic, he would seem to have many of the qualities china. India is said to be

required to head the UN. Mr Ghali says he sees the role of secretary general as among the five permanent members of the Security Council. Another important require-ment was to be a "good administrator". Mr Pérez de Cuéllar is not

Mr Pérez de Cuéllar is not seen as having succeeded in streamlining and improving the top-heavy UN secretariat. "The UN has become a monster," Mr Ghali says. "The question is how we can manage the system better."

His quest for the job is His quest for the job is helped by the fact that Africa, with a third of UN members, has never filled the post.

His main opponent is Prince Sadruddin Aga Khan, a special UN envoy for refugees and personal friend of President George Bush.

Mr Ghali can expect the support of the non-aligned movement, unless a more prominent Third World candidate emerges. He has also had indications of support from France – he gained his doctorate in international law from the Sor-



Ghali: lobbying hard

looking favourably on his can-

didacy.

Mr Ghali is a Coptic Chris egypt. His grandfather was prime minister early this cen-tury and other members of his family have held high office. As acting foreign minister, he accompanied former President Anwar Sadat on his historic visit to Jerusalem in 1977, and helped negotiate Egypt's peace treaty with Israel.

Sununu concerned over recovery

ening of interest rates than he has."

Last week, the Labour

By Licnel Barber in Washington

THE White House remains concerned about the slow pace of economic recovery in the US, before the presidential election next year, Mr John Sununu, President Bush's chief of staff, said yesterday. Mr Supunu avolded sarlier administration calls for lower interest rates to spur econom activity but he gently nudged Mr Alau Greenspan, chairman of the Federal Reserve, in that direction. Mr Sumunu said on television: "We would like a stronger recovery. . . I think he understands that we lean a

Department reported that the US unemployment rate remained unchanged at 6.8 per cent, with modest gains in manufacturing jobs and the length of the working week.

Mr Summu said industrial production and manufacturing jobs were rising, and unemjobs were rising, and unem-jobs were rising, and unem-ployment was falling – but not quickly enough. He was studiously cautious about the little further towards the loos-

tion they're moving in, I think the president will be solid, going into '92, . . but we are not as sanguine about '92 as a lot of other people." Mr Sununu's appearance on television reflects his partial

rehabilitation after several weeks of embarrassing stories about his travel arrangements. Earlier this year, it was revealed that he had fre-quently used military aircraft to attend Republican party fund-raising events and ski trips, and had taken a chauf-feur-driven ride to New York for a stamp auction.

Ontario drops plan for public car insurance

By Bernard Simon in Toronto

ONTARIO'S social democratic government has shelved plans for a publicly-owned car insur-snce scheme, under strong pressure from the business

community.
The decision reverses one of the main promises of the New Democratic party before the election which brought it to power a year ago, but reflects its growing sensitivity to criti-cism of its economic policies. Mr Bob Rae, Ontario premier, said the scheme was being abandoned because it would "cost too much money and too many jobs." He said the government would look for other ways to cut drivers' pre-

The province's insurance industry, dominated by US and British companies, lobbled strongly against the scheme. A recent study suggested that the companies might have claimed as much as C\$2bn (\$1.69hm) in compensation if the authorities had taken over car insurance. More than 100,000 Canadian federal civil servants were to go on strike at midnight last

wages this year and limit increases to 3 per cent in each of the next two years. Many services are likely to be affected, but essential services will to be maintained by workers forbidden by law to

night in protest against gov-ernment plans to freeze their

Support for free market likely in Argentine poll

VOTERS in 12 Argentine provinces were going to the polls yesterday to elect gover-nors and half the lower house of Congress. They were expec-ted to endorse resoundingly the government's free market reforms, reports John Barham in Buenos Aires. Ominion polls suggested the rolling Peronist party would

strengthen its grip on the key province of Buenos Aires, with a 10-15 per cent lead over the opposition Radical party. The Peronists should also retain control of seven other provinces. They were expected to do well in two Redical strongholds, Cordoba and Santa Fé. Independent parties

were expected to take

Tucumán and Neuquen.

have to be negotiated. Turkey has pro-posed \$254m. This comprises a charge of \$1 a barrel for the proposed six months, iraq's only working oil outlet and would incur much of the cost of runments to a war reparation fund and other costs covered under the terms of The UN Security Council is due to miums and to expand the right of accident victims to sue. start discussing the report today.

in cash or kind.

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5	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
ì	101.8	98.6	102.0	99.9	77.1	100,8	95.3	101,4	104.0	125.7	99.9	97.5	104.0	104.0	111.3	102.5	27.2	104.5	101,5	101,9	106.1	100.2	104.8	102.6	101.4	103.4	104.3	107.7	104.5	92.9	
7	105.6	100.7	104.0	97.5	64.7	101.2	92.5	103.1	101.0	126.9	100.1	85.1	108.0	107.0	126.0	105.9	97.8	107.0	103.8	102.1	111.0	103.2	111.5	105.6	102.5	107.7	108.3	116.3	105.9	90.6	
	109.9	103.2	107.0	98.4	59.9	102.2	92.3	107.8	96.0	137.4	107.4	98.2	113.0	107.0	128.2	108.6	102.8	111,1	104.3	99.3	116.5	106.8	118.4	109.7	101.9	113.0	113.2	126.2	108.9	95.8	
9	115.2	108.5	110.0	99.1	63.0	105.0	94.2	114.0	96.0	131.3	104.2	99.3	117.0	108.0	122.6	112.6	108.4	115.4	106.5	95.8	124.2	113.1	125.6	1122	109,2	121.8	119.0	137.2	113.5	95.0	
10	121.5	113.8	114.0	99.2	56.6	108.2	95.7	120.1	100.0	116.1	107.0	101.0	124.0	111.0	126.8	116.4	107.1	120.6		100.8	131.8	117.8	134.7		117.1	133.3	128.0	150.1	123.7	98.4	
qtr.1990	5.5	4.9	3.3	-0.5	55.8	2.8	0.7	3.4	3.1	112.3	2.7	1.8	n.a.	1.9	124.B	3.4	-1.4	n.a.		100.3	6.1	41	7.3		118,1	10.4	6.0	9.7			
pir.1990	6.2	6.4	3.9	0.8	52.1	3.5	2.4	5.7	3,1	120.5	3.0	1.8	n.a.	3.1	124.7	3.6	0.7	n.a.		102.7	6.3	3.9	7.2		119,5	10.0	5.9	9.6	9.2	102.9	अत्ये व्
Qtr.1991	5.3	3.5	3.6	23	52.7	4.0	2.8	3.8	1.0	117.9	27	2.1	n.a.	2.4	124.3	3.4	0.7	n.e.		101.9	8.6	4.2	7.9		118.3	8.7	6.3	8.9	11.2	105.3	Altr q
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just 1990	5.6	5.2	2.7	-0.5	п,а.	3.0	0.5	1.5	4.2	n.a.	2.8	1.9		1.9	n.a.	3.5	n.a.		n.e.	n.a.	6.3	4.2	7.4	n.e.	n.a.	10.6	6.0	9.7			
tember	6.2	6.0	3.6	-0.3	13.2.	2.8	1.1	4.5	4.1	n.a.	3.0	2.1	-	1.8	n.a.	3.8	n.a.	_	0.8	n.a.	6.3	4.5	7.2	n.a.	0.6.	10.9	5.8		9.5	n.e.	1890 A
ober	6.3	5.5	4.5	-1.2	n.a.	3.1	20	4,9	2.1	n.a.	3.3	20	5.9	1.9	0.8.	3.9	n.a.	4.8	11.8.	n.e.	6.2	4.2	7.2	n.a.	n.s.	10.9	5.9	9.8	9.6	n.a.	Sept
rember	6.3	7.0	3.6	0.6	п.а.	3.9	2.5	5.5	3.1	0.8	3.0	1.8	_	3.7	11.8.	3.6	n.a.	_	n.8.	n.a.	6.5	4.0	7.4	n.a.	n.e.	9.7	5.9	9.2	10.2	n.e.	O
ember	6.1	5.7	3.6	26	n.a.	3.7	2.5	6.0	1.0	n.a.	2.8	1.5	_	3.7	n.a.	3,4	n.a.	_	0.8.	n.a.	6.3	3.6	7.1	n.e.	0.8.	93	5.9	9.6	11.5	n.a.	Nove
uary 1991	5.7	4.0	4.5	1.8	n.a.	4.3	2.8	1.8	0.0	D.S.	2.8	2.3	6.7	1.8	n.a.	3.5	n.a.	4.6	TLB.	n.a.	6.5	4.2	7.8	n.a.	n.a.	9.0	6.3	9.5	11.7	n.a.	Dec
ruary	5.3	3.4	3.6	2.6	n.a.	3.8	2.8	5.4	1.0	n.a.	2.7	2.2	_	2.7	R.R.	3.5	n.a.	_	n.a.	n.a.	6.7	4.2	7.8	n.a.	D.S.	8.9	6.3	8.1	10.8	n.e.	1981 Je
ch	4.9	3.2	2.7	2.6	n.a.	3.7	26	4,1	3.0	n.a.	2.5	1.8	_	28	n.a.	3.2	n.a.	_	D.B.	n.s.	8.8	4.2	8.0	n.a.	n.a.	8.2	8.5	8.0	11.7	n.a.	Fel
H	4.9	3.2	2.7	24	n.a.	3.3	2.4	4.0	3.0	n.a.	28	22	6.5	0.9	n.a.	3.2	n.a.		n.a.	n.a.	8.7			n.a.	n.a.	6.4	8.2	9.2	10.4	n.a.	
	5.0	3.4	3.5	2.5	п.а.	3.1	24	4.0	20	n.a.	3.0	2.2		4.4	n.a.	3.2	D.D.		n.a.	n.a.	6.8			P.a.	n.a.	5.8	6.0	8.3	10.8	n.a.	
•	4.7	3.5	2.6	2.7	n.a.	3.5	22	4.3		n.a.	3.5	2.3			n.a.	2.3	n.a.		n.a.	n.a.	8.8			n.a.	n.a.	5.8	5.8	7.9	0.5	n.a.	
		2.9	-1-	26	n.a.	3.7				n.a.	4.4	3.3			n.a.	3.4	11.8		6.8.	n.a.	6.7			n.a.	n.a.	5.5	50		0.1	n.e.	
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INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Terms of trade Real non-oil commodity prices Composition of exports, 1986 (%) Developed countries Latin America

Sub-Saharan Africa Non-fuel primary products 45%

Source : World Bank

Commodity prices and development in the 1980s

decade brought relative economic stabil-ity and increased prosperity. Yet the 1980s are remembered in much of Africa and Latin America as "the lost decade" a period of economic stagnation and fall-ing real incomes. Why was the 1980s experience so different for the industrialised and non-industrialised countries? At the heart of the problem is debt. Many developing countries struggled to

FOR THE developed world, the past

service heavy debt burdens, accumulated in the 1970s, in the face of rising real interest rates. But their difficulties have been compounded by a steady fall in world commodity prices.

Real non-oil commodity prices have fallen steadily over the past 20 years, as the left-hand chart shows. In 1973-80, the index of real non-oil commodities fell by

almost 40 per cent. The sharpest falls have been in the prices of tropical beverages: cocoa, coffee and tea. World mar-ket prices for coffee, cocoa and tea have fallen at an average annual rate of 11 per cent since 1982. The international price-fixing agreements for cocoa and coffee have both collapsed, and coffee

prices reached a 15-year low in 1990. improved production technologies in developing countries, and protection and farm subsidies in developed countries, have all contributed to the overproduction which has depressed agricultural prices.

Meanwhile the decline in the impor-

tance of heavy engineering in the indus-trialised countries, and innovations such as the switch from metal to plastic packcommodities such as tin and other metals and minerals, offset in part by rising demand in Asia. Metal and mineral prices are also influenced by the state of demand in the industrialised countries. Mr Christopher Gilbert of the University of London has estimated that a one percentage point rise in industrial country production raises non-oil commodity prices by 2 per cent in real terms. The developed countries dominate

world trade in non-oil commodities only marginally less than trade in manufactures, accounting for 88 per cent of world manufacturing exports and 70 per cent of non-fuel primary commodity exports.

Even so, the low rates of industrialisation in the less developed countries of Latin America and Africa mean that these regions are far more dependent on commodity exports to earn the foreign exchange they need to pay for imports and to service their debts, and more vulnerable to falling commodity prices.

in 1986, manufacturing exports made up 79 per cent of the total exports of the developed countries and 65 per cent of lotal exports in Asia, but only 11 per cent in Africa, as the bar chart shows, Non-fuel primary commodity exports accounted for 42 per cent of total Latin American exports and 45 per cent of total sub-Saharan Africa exports.

The fall in the value of developing

country exports has brought about a deterioration in the terms of trade of developing countries in Asia, Latin America and particularly Africa, as the right-hand chart shows. Terms of trade are one measure of the purchasing power of a country's or a region's exports. It is defined as the average value of a unit of exports divided by the average value of a unit of the goods the

country or region imports. The fall in the purchasing power of developing country exports has made the burden of debt service more severs.

The terms of trade have deteriorated, but the crowth in the values of trade in

but the growth in the volume of trade in primary commodities has been sluggish too. The real value of total world trade grew by an average 4.3 per cent per year in the 1980s, but trade in commodities grew by only 1.7 per cent.

Africa has been hit hardest by the fall in commodity prices, particularly for trop-ical drinks. In 48 of the 55 countries on the African continent, the three leading commodity exports accounted for more than half of total exports. Still, Africa's plight cannot be blamed entirely on lower prices and sluggish trade growth. The problem has been compounded by a loss of market share for products such as cocoa, coffee and ground-nut oil. Sub-Saharan Africa's share in world exports of cocoa, for example, fell from 59.7 per cent in 1969-71 to 37.2 per cent in

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INTERNATIONAL NEWS

Township slaying will sour signing of peace agreement

Post · S African gunmen kill 18

UNIDENTIFIED gunmen fired on supporters of the Inkatha Freedom party, led by Chief Mangosuthu Buthe-lezi, as they marched through a South African township yesterday, killing 18

Ancian township yesterday, killing 18 and injuring 14.

Police said they did not know who was responsible for the attack in Tokoza. But the township, 12 miles south-east of Johannesburg, has seen repeated fighting between Inkatha and the rival African National Congress.

The attack comes six days before the ANC, inketha and the government are to sign a peace agreement aimed at stopping township violence. Although the incident will sour the atmosphere at

the signing, it is unlikely to derail it.

Police said initial reports indicated the gurmen fired from a house as hundreds of armed Inkatha supporters

ship toward a stadium for a rally. Mrs Gertrude Mzizi, an Inkatha official, said she was driving to the rally with her husband when she saw a man come out of a house with an AK-47 assault rifle and a whistle.

"As he blew the whistle, other men came from other houses and they also had rifles...then they started shoot-

ing," she said.

Dozens of armoured police and army vehicles patrolled the area to prevent further clashes. The security forces also escorted hundreds of Inkatha members back to their residences at a migrant workers hostel.

Many Inkatha supporters, virtually all Zulu, were carrying sticks, whips and other weapons as they returned to the hostel. Some vowed revenge against

marched down a main road in the town- their attackers. Houses on the road where the shooting occurred were des-erted as residents fled the area for fear of an attack.

More than 6,000 have been killed as the ANC and Inkatha, the country's two largest black political groups, have waged virtual warfare since 1986. The fighting spread a year ago from the eastern province of Natal to the townships around Johannesburg. Some of the worst battles have been in

Until yesterday's incident, however, the level of recent violence in rand townships had fallen sharply.

Many residents in Tokoza and the adjacent Phola Park squatter camp sup-

port the ANC, while the huge hostel complex houses thousands of Zulu sup-porters of Inkatha.



Investment incentives set to stimulate capital projects

THE South African costs of large projects and progovernment has announced a vide assistance in early years. government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead.

The incentives, aimed at encouraging exports of more highly refined mineral products of the accelerated tax

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ucts, offer accelerated tax write-offs for capital expendi-

ture.
They will reduce start-up

The announcement will probably lead to the go-shead for the R3bn (£652m) Columbus stainless steel project, a joint venture between Highveld Steel and Samancor, respectively controlled by Anglo American and Gencor, the country's two largest mining

houses.
The plant's initial capacity

rising to 400,000, Mr Dawie de Villiers, minis-ter of economic affairs and cocer or economic anairs and co-ordination, said the short-term measures had a maximum qualifying period of two years. The main benefit allows depreciation of the cost of machinery and plant from the year when the expenses were incurred, rather than when production started. The exist-

would be 300,000 tonnes a year, rising to 400,000.

Mr Dawie de Villiers, minisOther benefits include deprevalue to the base mineral or intermediate project process ciation of the annual allowance of 5 per cent of the construc-tion costs of qualifying build-ings, and the deduction of pre-production interest on qualifyproduction interest on qualifying assets, both in the year

expenses are incurred. To qualify a project must be internationally competitive and add at least 200 per cent

with at least 60 per cent of the value of the intermediate or final product being Another possible project whose go-ahead depends on

incentives such as those announced is a plan by Alusaf, the aluminium producer, to build a R3.5bn aluminium

China visit presages summit

VIETNAMESE foreign minister Nguyen Manh Cam was due to arrive in China yesterday, the highest-level offi-cial to visit since the two countries fought a brief war in 1979, Reuter reports from Bei-

cam, in an unusual symbolic gesture, is travelling by land through the "friendship pass" on the border before fly-ing into Beijing today, accord-ing to the Vietnamese

embassy. Both sides, strongholds of communist ideology since last month's collapse of Commu-nist party rule in the Soviet Union, have made it clear the

Union, have made it clear the visit is an important step in normalising relations.

Political sources in Hanoi and diplomats in Beljing said the visit was a prelude to a summit between Vietnamese Communist party chief Do Muoi and his Chinese counterpart, Jiang Zemin, probably in October or November.

Relations between China

Relations between China and Vietnam were badly damaged by Vietnam's invasion of Cambodia in 1978 and the toppling from power of the Beijing-backed Khmer Rouge in early 1979, the same year China and Vietnam fought a brief border war.

Vietnamese Indian industry seeks powers to cut workforce

By David Housego in New Delhi

INDIAN industry called officials fear rising inflation yesterday on the government to allow companies to improve efficiency by speeding up cuts in labour forces.

a backlash.

According yesterday, in labour forces.

Mr V.L. Dutt, newly elected chairman of the Federation of Indian Chambers of Commerce and Industry (FICCI), said the government should amend labour laws so that industry could retrench about 5 per cent of its labour force annually without going through the proper legal and labour proce-dures". FICCI is one of two main employer associations in

the country.
The World Bank has identified overmanning in industry as one of the most serious obstacles to greater competitiveness; a recent bank report said the public sector had a surplus workforce of 250,000 to

300,000 people. The government - which announced a new industrial deregulation policy two months ago – is hesitant to draw up an "exit" policy for industry, fearing it could pro-voke union anger. Although the unions' response to the industrial liberalisation mea-

According to figures released yesterday, the year-on-year inflation rate – as measured by the wholesale price index – rose to 15.2 per cent in the week ending August 24, more than double the rate of the pre-

vious year. Reflecting the new competitive pressures that industry feels are being imposed on it. Mr Dutt said companies should have freedom to close units

when they were non-profitable. The government does not want to move in this direction until a welfare safety net has been established for employ-ees. Dr Manmohan Singh, budget that the government proposed establishing a fund to finance early retirement, to which industry would be asked to contribute.

Mr Dutt also said the govern-ment should either privatise the nationalised banks or open the banking system to the private sector.

Bank employee associations are strongly resisting such pri-vatisation. sures has so far been muted,

Order 'returning' to Mogadishu

MANY civilians have been killed or wounded in three days of lighting in Mogadishu, the Somali capital, Mogadishu radio said yesterday, but order was being restored, Reuter reports from Nairohl.

The radio blamed the violence on "irresponsible ale-

lence on "irresponsible ele-ments" and denied there had been fighting between rival groups in the United Somali Congress (USC) which controls Mogadishu.

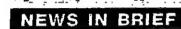
Diplomats and aid workers in Network had reported heavy

in Nairobi had reported heavy fighting in Mogadishu and said the limited hospital facilities there were trying to cope with large numbers of casualties. Aid workers flying out of Mogadishu reported an appar-

ent conflict between the USC leader, Mr Ali Mahdi Mohamed, recently appointed interim president of Somalia, and his army chief, General Mohamed Farah Aideed.

Colonel Umar Hashi Adam regional commander of the Mogadishu area, called for a cessefire and told local elders and community leaders to

co-operate in restoring calm. The weekend radio broadcast referred to a "security crisis" in Mogadishu in which many innocent people had been killed or wounded and houses and other property destroyed. It said the security forces would now take immediate action to enforce a ceasefire.



Polish MPs delay vote on special powers

POLAND'S communist-dominated parliament decided at the weekend to delay voting on a request by the Solidarity government for temporary special powers to issue economic decrees with the force of law, Reuter reports from Warsaw.

Mr Jan Krzysztof Bielecki, prime minister, made the request on Friday to try-to overcome a logism holding up reform legislation and a stalemate in government efforts to introduce hig budget spending cuts in the face of a recession.

The vote will be rectaured for a least a week while a commis-The vote will be postponed for a least a week while a commis-

sion considers the request.

Earlier the hill narrowly survived a proposal by a peasants' hardline group in the lower house, or Seim, to have it thrown out

The planned reduction in budget spending has been fiercely criticised by opposition deputies in the Seim. During the debate on the cuts last week, an ex-communist group tried to unseat the government shead of a parliamentary poll in October.

Optimism over W German orders Manufacturing orders in west Germany slipped 0.5 per cent in July from the previous month, despite a 3.5 per cent rise in foreign orders, David Goodhart writes from Boun. The Economics Ministry welcomed the increase in foreign

orders and suggested west German industry might be recovering its old exporting strength.

The orders figure for June and July is 2.5 per cent above the April and May figure and 4.4 per cent above the same two months

Aquino appeal on military bases

President Corazon Aquino, battling to keep US troops in the Philippines, appealed to the Senate yesterday to ratify a military bases treaty with Washington, but a move to reject the pact gained ground, Reuter reports from Manila.

Senators who have threshened to kill the accord said the cold war was finished and it was time forces withdrew from the furner US colony.

former US colony.

Communist rebels, fighting against the US presence for the past 22 years, offered a truce if the senators rejected the treaty.

The anti-bases faction in the 23-member Senate gained ground yesterday, picking up a ninth senator to sign a joint resolution calling the treaty a "one-sided, unequal agreement" and urging the malastor.

The Senate must ratify the treaty with a two-thirds majority by September 16, when the present agreement expires. Only eight votes are needed to sink the accord signed by the two allies last

Bush lines up new advisers

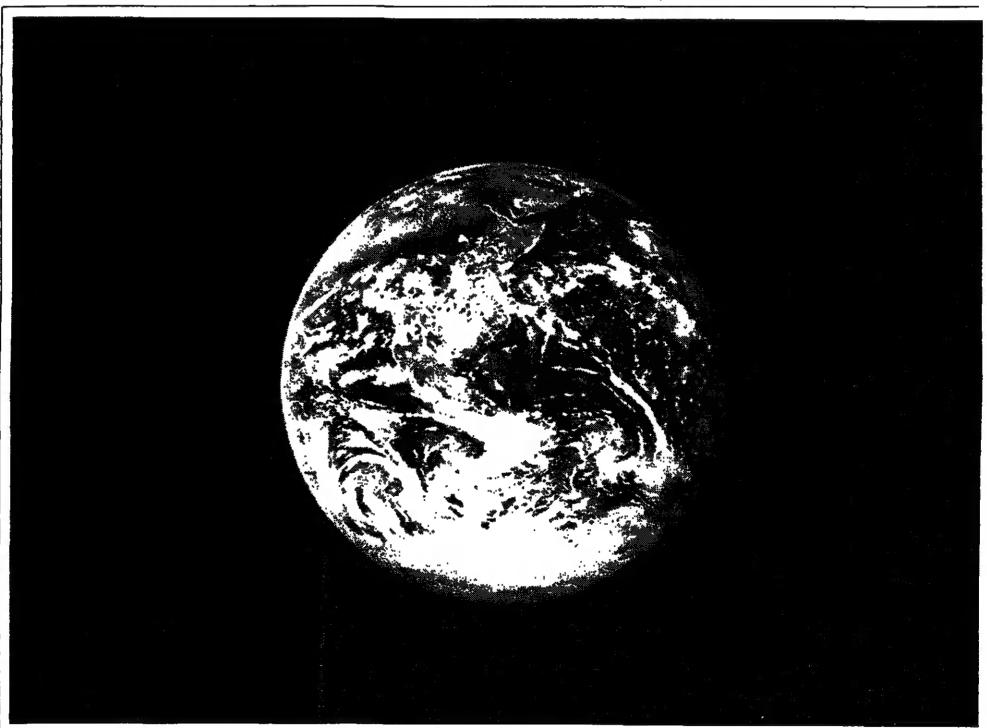
Mr David Bradford, an economics professor from Princeton University, and Mr Paul Wonnacott, a former economic adviser at the State Department who teaches at the University of Maryland, have been named as prospective nominees to President George Bush's Council of Economic Advisers, Lionel Barber reports from Warkland Washington.
The two professors will succeed Mr Richard Schmalensee and

Mr John Taylor,

Société d'investignement à Capital Variable
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hati a Expendent are heatly convened to stand a GENERAL INSETING which will be hatiful Expendent 23nd, 1901, at 11.00 a.m., at the registered office, with the following The questroiders are advised that no quorous for the Borns of the agends is required and that for decisions will be saling at the majority of the obuses present or refressented at the Meeting. Such share is entitled to one yole. A shareholder may act at any Meeting by proxy.

By order of the Spard of Directors



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join TNT global

wide network which the other

post offices wanted access to."
The now venture will com-

hine the post offices' interna-

tional express operations with those of TNT Express World-wide, a subsidiary of TNT. Sir Bryan said that since the UK Post Office was a national

public-sector body it would have to justify to the government a decision to join the new venture. He added that he could see no reason why minis-

ters would object to a recom-mendation to join the venture. Five post offices from Ger-many, France, the Nether-lands, Sweden and Canada

have formed a new group, GD

Net, to take a 50 per cent stake in the venture. The other 50 per cent will be held by TNT. GD Net's structure allows for

express service

By Roland Rudd

THE Post Office is considering

joining the joint venture between five state-owned postal administrations and TNT, the Australian transport

TNT, the Australian transport group, to supply a worldwide express service.

When the joint venture was announced in July, analysts

assumed that the UK Post Office had been barred by the

government from joining the

government from joining the venture, which is 50 per cent owned by the state-owned postal administrations.

However, Sir Bryan Nicholson, chairman of the UK Post Office, yesterday told the Financial Times that he thought it could be in the interests of his organisation to

interests of his organisation to join if it were shown that the

venture was financially practi-cal and would improve the express services available.

He said he could see no rea-son for the government to

There is no doubt that there

appearing that the

press for more talks on Ulster

By Raiph Atkins

MR PETER BROOKE, Northern Ireland secretary, has embarked on the laborious task of reviving talks on the province's political future by calling for consultations with local political leaders.

In spite of the proximity of

the general election and Unionist preconditions which have, if anything, hardened over the summer, Mr Brooke believes a fresh round of "talks about talks" would be constructive. He will seek the views of the

government of the Irish Republic at a meeting of the Ango-Irish Conference in Belfast this

Meetings with Unionists and the nationalist Social Democratic and Labour party are expected to be arranged soon

afterwards.

In July the first round-table talks for 15 years between leaders of nationalist and Unionist parties on the governance of the province ended without conclusion when a pre-ar-ranged 10-week gap in Anglo-irish conference meetings

The setback undermined hopes that a solution to Northern Ireland's decades of political intransigence could be found at the negotiating table. Mr Brooke had spent 14 months carefully preparing the

rules for those meetings.

Speaking on BBC Radio, Mr
Brooke emphasised the community pressure for negotia-tions to restart and the lack of recrimination following July's setback. He would seek discus-sions with the political leaders in a "low-key and relaxed

way".
Unionists have not ruled out participating in fresh talks. But the Rev Ian Paisley, leader of the Democratic Unionist party, has increased demands over the 1985 Angio-Irish agree-ment, under which the regular inter-governmental conference

meetings are held.
Mr James Molyneaux, leader
of the Ulster Unionist party, said at the weekend the Anglo-Irish Agreement was, like Lenin's tomb, an obscene relic of less enlightened times.

Computers for tour information

ICELAND, home of hot springs and spectacular waterfalls, will soon be the land of the touchscreen tourist, thanks to a collaboration between the Icelandic Tourist Board (ITB) and AppleCentre Glasgow, Scot-land's largest Apple computer

dealer.
The ITB and AppleCentre
have established a joint venture company, Iceland Info, in
co-operation with an Icelandic
software house, Fjarhonnun (Distant Design), to develop and install computerised travel monitors throughout Iceland. About £600,000 has been

invested in the project. Tour-ism represents 14 per cent of the Icelandic economy. The monitors will make it simpler for tourists to gain information about Iceland, and for the ITB to gain information about tourists' preferences.

The travel monitors, in locations such as Kellavik Airport near Reyjavik, ferry terminals and tourist information centres, bring together video images, text, sound and music on a computer screen to give tourists a taste of Icelandic scenery and history. Tourists will be able to select their choice of programme by touch-

Brooke to | IoD reports surge in business confidence | Post Office may

By Edward Balls

FURTHER evidence that British business leaders believe the worst of the recession is over is published today in the lastest institute of Directors' bi-monthly survey.

The survey suggests that the level of business confidence is higher than at any time in the past two years, with the excep-tion of a short-lived surge fol-lowing the end of the Gulf war. Business is still tough, however. Nearly half of respondents say business volume is down compared with six months ago, and less than a quarter say volumes are rising. Business performance is still flat for many companies but directors, the decision makers, can see the blanket of recession is beginning to lift," said Mr Peter Morgan, IoD

director-general.

The same number of directors are more optimistic as are less optimistic about the prospects for the economy, an improvement on the last survey. The proportion of respondents more optimistic about prospects for their own com-

pany is also higher.
"Inflation is being defeated.
Interest rates are coming down and the economy can be expec-ted to show signs of recovery in the final quarter of this year," Mr Morgan said.

Total Market

Peugeat (incl.

Leyland DAF (DAF)

Peugeot (incl. Citroin & Talbot)

Trucks (over 3.5 tonnes)

Leyland DAF (DAF)

Leyland DAF (DAF)

Of which Heavy Trucks (over 15 tonnes)

Small vans (up to 1.6 tonnes)



Out of the gloom: "directors, the decision makers, can see the blanket of recession beginning to lift", says Peter Morgan

Truck demand down

Sales were 55.6 per cent lower than in the same period

Mr Gill said it was "highly

unlikely" that truck registrations would show any

significant recovery before the

end of the year. He did not expect market

the final months of the year, however, and forecast that sales could begin to recover to a level of 37,000-43,000 in

In the past three months Leyland DAF had experienced a "modest" increase in new

orders, and he said some truck

rental companies had started ordering again for the first

time for two years.
In addition a substantial part

of the UK truck fleet was more

than three years old and would

need replacing soon.

DAF is closing its international marketing and sales office in Salford, near

Manchester with the loss of

established only two years ago, is being transferred to the

company's Netherlands

headquarters in Eindhoven,

where about 80 jobs will be

drive to cut costs and streamline its organisation in

The move is part of DAF's

about 115 jobs.
The office, which

two years ago.

sharply in August

By Kevin Done, Motor Industry Correspondent

SALES of new commercial vehicles fell by 29.2 per cent in August compared with a year

earlier to 28,946, according to

figures from the Society of

Motor Manufacturers and

The decline was led by a further steep drop in truck demand. Sales in the first eight

months at 151,107 were 30.3 per cent lower than in the corresponding period a year

Mr David Gill, truck

marketing and sales managing director for Leyland DAF, the

UK subsidiary of DAF of the Netherlands, said yesterday the rate of decline and the

depth of the recession in the UK commercial vehicles

market was unprecedented

since 1945. He said the present recession was biting much deeper than

the last recession - in the

He forecast that truck sales

(above 3.5 tonnes) would fall as low as 32,000 this year, a drop

achieved last year and less

than half the 1989 sales level of

There was no sign of any

respite in August as truck sales fell by 35.7 per cent

to 3,819. In the first eight

months truck sales have plunged by 37.8 per cent to

Yet there is little tangible evidence that a recovery in spending is under way. Mr Morgan hopes 10 per cent inter-est rates will be a key psycho-logical point at which con-sumer spending resumes, demand increases, and the recovery begins. The IoD said the continued fall in inflation would justify another half-

35.6

4.5

UK COMMERCIAL VEHICLE REGISTRATIONS

JANUARY-AUGUST 1991

-36.2

-112.1 -47.9

-11.1

-35.9 -52.6

-41.B

-11.1 -40.7

-27.0

-34.8 -40.4 -35.8 -36.8

-27.7

"includes bases and light four wheel drive utility vehicles,
"includes lveco Ford and Seddon Atkinson.
Source: Society of Motor Manufacturers and Traders and Industry estimates.

The survey also suggests the recovery just as it led the econ-omy into recession. Businesses are more optimistic in the per-sonal and business service sec tors than in manufacturing.

Bi-Monthly Business Opinion Survey, IoD, Mountbarrow House, Elizabeth Street, London SW1W 9RB. £15.

Business rents show record fall

By Vanessa Houlder, **Property Correspondent**

COMMERCIAL property rents are falling by a record 10 per cent a year, although the decline may now be over, according to Hillier Parker,

chartered surveyors. In the three months to August the decline in rents gathered pace, reaching 4.5 per cent. This reflects the the recession and the surplus of commercial property erected in the building boom of the

past few years. Hillier Parker said, however, that rents of shops and City of London offices appeared to be close to their turning points.

By far the largest decline has been in the office sector, which has a particularly large oversupply of space. Office rents fell 7.9 per cent in the past quarter and 18.8 per cent in the year to August.

The largest falls in rents

have been registered in the Central London office market, per cent. The City fringe was the worst-performing market, with a fall of 32 per cent.

The best performing sector was shops, where rents fell 2.1 per cent over the year. Rents fell 1.4 per cent over the quarter, compared with the previ-ous quarter's fall of 0.3 per

GD Net's structure allows for the participation of other postal administrations. The new company will be autuso-mous and managed indepen-dently of both shareholders. Sir Bryan has recently had a series of meetings with the is a very strong case for having closer links with other national chairman of the five post offices involved in the new post offices to provide a high quality of service to individual organisation, which will have "There is also no doubt that TNT has an effective worldabout 20 per cent of the international express market. FT SATELLITE MONITOR

BSkyB dishes likely

to top 2m this year By Raymond Snoddy which Pearson, publisher of BRITISH Sky Broadcasting is

on target to have more than 2m satellite dishes receiving its programmes by the end of this year, following a strong performance last month. According to the FT Satellite Monitor, 62,000 dishes were

installed in August in spite of the recession and the fact that television equipment sales are traditionally slow in summer. The monitor's August figure, based on interviews with more than 5,000 adults, matches BSkyB's internal sales figures. More than 180,000 satellite dishes have been installed since June, giving a total of 1.74m, according to the moni-tor. This does not include those

who watch satellite channels on cable TV networks. Mr John Clemens, chairman of Continental Research, which produces the FT monitor, said his forecast of 2.2m dishes by the end of December was a dif-

ficult but possible target. He sald: "If BSkyB and the retail trade promote as heavily as might be expected, then this could happen - and a figure of 2m by Christmas seems almost

BSkyB, a consortium in

the Financial Times, has a sig-nificant stake, will launch an autumn marketing campaign

Intentions to install satellite dishes remain low, and only 188,000 householders say they will definitely install, with a further 1.69m saying they will probably do so — significantly forces they in May 1 fewer than in May.

The main decline came

among 45 to 65-year-olds, with under 45s showing a small increase in intentions to install. Satellite television is particularly strong in homes with children. Of the 7m such homes in Britain 733,000 - 10.5 per cent - have dishes. Mr Clemens said: "This

means that channels like Chil-dren's Channel, Sky One and MTV, all of which cater for the interests of children and young people, can now reach very substantial child audiences." Scotland and the north of England have emerged as the strongest regions for satellite television. In Scotland 22 per cent of householders have a dish or say they will probably install one. In the north of England the percentage is 18.5.

West Midlands transport operator will limit cash balances

created.

By Paul Cheeseright, Midlands Correspondent

1,161 1,153



cash balances to £500,000. Any funds above £500,000 will be managed for Centro - which stands to lose more than £2.5m in the Bank of Credit and Commerce Interna-tional débácie – by Coventry City Council, the lead council

on the authority.

That is one of a series of steps taken at Centro after the Bank of England closed BCCI on July 5. Only 4% hours before the closure Centro

CENTRO, the deposited £1m with BCCL This deposit was one of three total-ling £2,550,361.29 which were frozen by the action of the Bank of England. The immediate reaction of

Mr Bob Tarr, Centro directorgeneral, was to obtain reports from Mr Phil Evans, director of finance, and from Mr Brian Moore, the internal audit man-ager, on what went wrong and what needed to be done to prevent a repetition.

Mr Tarr later asked KPMG

Peat Marwick McLintock, the external auditor, to look at Centro's procedures for depositing funds not needed for

have been published with an umbrella report by Mr Tarr as background documents for a meeting of the authority's policy, resources and external relations committee.

They do not show any evidence of impropriety in Centro.
But they do throw a spotlight
on the money management of a
typical small authority. The Tarr report said many local authorities and other public bodies "have operated similar systems". Peat Marwick found that

Centro's internal guidelines on where its officers could deposit ting funds not needed for money were "too wide" and observed that "there was no investment strategy which clarified the objectives in terms of the level of risk permitted in depositing surplus

For Centro, as for all public authorities under pressure to maximise income, the deposit of surplus cash represented a significant extra source of

Such investments raised £3.2m for Centro in the 1990-91 financial year. If Centro had a surplus of less than 20.5m, it would place it with Midland Bank. If it had more, it would place it with other institutions through a broker.

Those institutions, according to the internal guidelines, were very safe bodies such as local authorities, nationalised industries, clearing banks. Bank of England licensed deposittakers including foreign banks. building societies and very large public companies".

Like other authorities. Centro drew comfort from the fact that BCCI was on the Bank of England list of licensed deposit-takers, and hence fitted into the internal

Mr Evans had the right of veto over where deposits could be placed and received weekly reports on what was happening to short-term deposits. He had used the veto to stop deposits with Liverpool City Council and Lambeth Borough Council in London. But, Mr Tarr says in his report, doubts and rumours" about

The day on which BCCI was closed, Centro had £7.3m on deposit at seven financial institutions. Decisions on placing its funds depended on what was on offer from London mon-

ey-brokers.
It could have placed all its surplus at Midland Bank for onward investment in the money market at no risk. But on Friday July 12, according to the Moore report, Midland's 3-day rate for a \$1m deposit was 10.625 per cent. The best rate available from

difference in return projected over one year would be £3.75m. The difference in rates encapsulates the dilemma of balancing risk against reward that Peat Marwick thought Centro had not fully clarified.
Mr Tarr implicitly agreed.
The pressure to achieve maximum income to help the over-

a broker was 11.0 per cent. The

all financial situation may have tended to increase the propensity to use the second-ary banking sector and for this objective to take preference over absolute safety, especially as (wrongly, as is now evident) no licensed deposit taker was perceived as 'risky'," his report said.

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To the Hospital Saving Association, Hambledon House, Andover, Hams SP10 1LQ. Tel: 0264 358977. Fax: 0264 333650. I would like to know more about the benefits of HSA Crown Plan.

Yet it does offer some clues point cut in interest rates next about the possible nature of The survey is based on a the recovery. Businesses are random telephone poll of 320 directors in the first two weeks significantly more optimistic in the north of England than in the Midlands or the south. In the north, 70 per cent of of August. It asks questions similar to those in the quar-terly Confederation of British Industry Industrial Trends Sur-vey, but is smaller and less respondents claim their com-pany is performing either very well or fairly well, against 60 per cent in the UK as a whole.

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January San St. S.

Banks plan new code of conduct for customers

BRITAIN's banks and building for example, own life insurance societies plan to offer custom-ers greater protection against misuse of plastic cards and introduce restrictions on the

introduce restrictions on the marketing of financial services, according to a new code of conduct which they hope to introduce by the end of the year.

The institutions have been working on the code for two years. The first version, published last December, was dropped after criticism from consumer groups which com-

consumer groups, which com-plained the banks were codify-ing existing practices.

Banks and building societies

home loans and savings
institutions — have responded institutions — have responded to two of the consumer groups: three main criticisms. They have agreed to take on responsibility for proving fraud or gross negligence in the use of a plastic card. At the moment, if a cardbolder is debited for using a plastic card but claims that he or she never used the card, the cardbolder has to fur-

nish proof.

If the new code is accepted, the burden of proof will rest with the banks.

A second important amendment requires the institutions to ask for its customers' permission before offering them products marketed by a differcompanies and have been try-ing to sell pension products and life policies to customers. They will have to seek their

customers' permission before passing on details of accounts to the insurance subsidiary. Banks have resisted this change because they fear the paperwork will be very costly. Concern at increased overheads has also discouraged the institutions from introducing a third reform, which would have meant customers were notified in advance before

bank charges were debited from their accounts. Banks say the cost of changing their computer systems to enable them to give this advance notification would be much more than £50m. But they are promising to give all customers a fuller break down of banking charges.

A draft version of new the code is being discussed by the

code is being discussed by the Treasury, the Bank of England and consumer groups. Their views will be considered by a committee headed by Sir George Blunden, former deputing the support of the Bank try governor of the Bank of England, which will decide if the code is acceptable. The government has warned the banks that if their code is not

es likely LT executives reject new proposals on competition

TOP executives at London Transport (LT) have rejected government plans for the privatisation and deregulation of London's buses, writes Richard Tomkins.

They are furious over the government's decision to strip London Transport, the metropolitan bus network, of all responsibility for the capital's bus services and hand it over to a new body called the London Bus Executive.

The government's plans for the deregulation of London's husses were set out in a consul-

buses were set out in a consul-bution paper isst March. The paper proposed London Trans-port's bus operations abould be

privatised and any other opera-tors should be allowed to compete against them.

The paper also proposed a central body should remain to organise unprofitable but necessary services, publish route timetables and administer the Travelcard through-ticketing

London Transport's execu-tives, who are appointed by the government, rejected the pro-posals published in July because they said the central administrative functions for bus transport should go to newly-created and govern-ment funded London Bus Exec-

UK NEWS

Railway company faces sweeping management changes

By Richard Tomkins, Transport Correspondent

BREL, one of Europe's biggest manufacturers of railway rolling stock, faces sweeping management changes and cuts in its workforce fol-lowing the removal of its chief execu-

tive last week.

The majority shareholders are insisting on the measures to rescue the company from a deepening crisis caused by repeated failures in its most important railway train prod-

Brel, formerly the train-making division of British Rail (BR), employs more than 7,000 people at its work-shops in Derby, Crewe and York. It was privatised in April 1989

ment-employee consortium with

ment-employee consortium with backing from Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group.

Although ABB and Trafalgar House between them hold 80 per cent of Brel's shares, they have up till now left the running of the company in the hands of the management team which led the buy-out. which led the buy-out.

However, they have now asserted direct control of the company because of the mounting losses and adverse publicity arising from defects in the class 158 express train supplied by Rval to RR's Rectanal Railways. Brel to BR's Regional Railways.

stock, the chief executive who led the 1989 buy-ont, and Mr Chris Cook, director of Brel's new construction

Mr Bo Sodersten, a former Asea executive, has been installed as new chief executive and other managers have been seconded temporarily by

have been seconded temporarily by ABB and Trafalgar House.

Mr Allan Gormly, Trafalgar House's representative on Brel's board, said more changes would come. "We will be looking at further transfers and boosting the quality of the management team," he said.

Mr Gormly also indicated that further job cuts could follow the 1,550 redundancies already announced this

"The quest for higher productivity is an unending one and it may be that, in the next two or three years, we will have to do a bit more at Brel than we expected to," he said. Brel's troubles have prompted fears

among the workforce that the company may be run down to the point where it becomes an assembly plant for components brought in from the Continent, where ABB itself is a significant railway equipment manufac-

Mr Eric Drewery, ABB's UK chief executive and the company's repre-sentative on the Brel board, said these fears were unjustified.

"We have no intention to diminish the role of Brel in any way," he said. Ten years ago Brel employed 35,000 people at 13 workshops across the UK. The company has shrunk in response to increased competition, greater productivity, and the reduced

maintenance needs of modern trains. Brel's shares, 20 per cent of which are held by management and employ-ees, had risen in value from £1 at the time of privatisation to £10.54 at the last revaluation six months ago. The revaluation currently under way is likely to reflect the probability of a serious deterioration in the company's financial performance in the year to September 1990.

Train faults threaten to derail UK manufacturer

Richard Tomkins looks at the problems of Brel

had overreached itself with the

delivery schedule it had promised for the class 158.

a revolutionary car, built from a new material, with sophisti-

cated new electronic controls,

"You would not put the first vehicle you produced in a showroom and expect it to be

due to start rolling off the pro-duction line at the rate of five

a new engine and drive train.

BREL, Britain's biggest tion and high speeds; and, most significantly, the train bodies were to comprise a single, lightweight aluminium ousting of its chief executive and the discovery of further serious defects in the compa-But the full explanation for Brel's problems lies less in the events of the last few days or weeks than in the period leading up to the company's privatisation in April 1899

tisation in April 1989.
Although Brel was part of the state-owned British Rail (BR) at the time it was sold, and was therefore BR's biggest supplier of rolling stock, a policy of making it compete with the private sector for BR orders had been in place for

several years. It was therefore against tough competition that, in November 1987, it landed the 1200m contract to build a new type of express train - the class 158 - which was to form the backbone of BR's Regional Railways fleet. Brel won the order by offer-

ing quick delivery of a product which represented a technolog-ical leap forward in train technology. Instead of evolving out of earlier models, the design for the class 158 started on a

blank sheet of paper.

Innovations proliferated.

Passengers were to be cosseted with microprocessor-controlled air conditioning; turbo-charged due to start rolling off the pro-diesel engines under each car-riage promised fast accelera-a week, with no allowance for

ABB and Trafalgar House insisted on renegotiating the agreement to buy Brel from BR in an attempt to build in guarshell instead of the traditional steel body on a steel chassis.

As Brel got to work on the antees against claims arising from the class 158 contract.

order, preparations for privati-sation were moving ahead. In April 1989 the company was Within months the contract had started to go wrong. The first train was due to be handed over to BR in October 1989. Instead, the schedule was sold to a management-em-ployee buy-out team backed by Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group. thrown back six months after the discovery of serious struc-tural weaknesses in the aluminium body-shell.

he problems multiplied as more faults were dis-A significant hurdle had to be cleared before the sale was

agreed. It now emerges ABB and Trafalgar House were acutely concerned that Brel covered. Delivery schedules slipped further and BR fumed as its timetables were thrown into chaos. When the trains eventually started to enter service a year late, they developed a series of teething Mr Allan Gormly, Trafalgar House's representative director on Brel's main board, com-pares Brel's new product with

By early this year it was becoming clear that Brel was plunging into losses after reporting a pre-tax profit of £22.4m for the year to Septem-ber 1990. Then in June the discovery of another structural defect in the class 158 meant the entire fleet would have to be returned for more modifications under warranty.

picked up by Joe Public and driven away without any faults emerging," he says.

"But that is what the con-But the majority shareholders' patience seems finally to have snapped when delivery tractual arrangement was between Brel and BR for the schedules started to slip on another crucial contract - the production of the Networker trains which are to form the backbone of BR's Network

accept responsibility for what they see as mistakes made when Brel was still in BR's

ownership. Further, says Mr

Late arrival: delivery of the Class 158 has been delayed by faults

SouthEast fleet over the next nominated by ABB, and other few years. The Networker, to some extent a derivative of the class 158, is another revolutionary aluminium-bodied train intended to provide an upward leap in quality of services for passengers on Network South-

No longer content to be passive investors amid this deep-ening crisis, ABB and Trafal-gar House have now asserted control over the company.

Mr Peter Holdstock, the Brel chief executive who led the buy-out, has been replaced by Mr Bo Sodersten, a Swede

Gormly, the renegotiated changes are imminent. Still to be resolved, mean-while, is the question of who is agreement for the purchase of Brel from BR reflected the shareholders' concerns about going to pay for the class 158 fiasco. The defective trains have been repaired at Brel's the risks presented by the class 158 contract.

He said: "The agreement sets expense, but BR says it has incurred additional costs of £20m in revenue losses and the out arrangements for the par-ties to see how the costs have arisen and how they are extra cost of keeping older, to be shared between the inefficient trains in service.

The majority shareholders are naturally reluctant to

parties.
"There are going to be some interesting discussions between ourselves and British Rail about the commercial settlement of these

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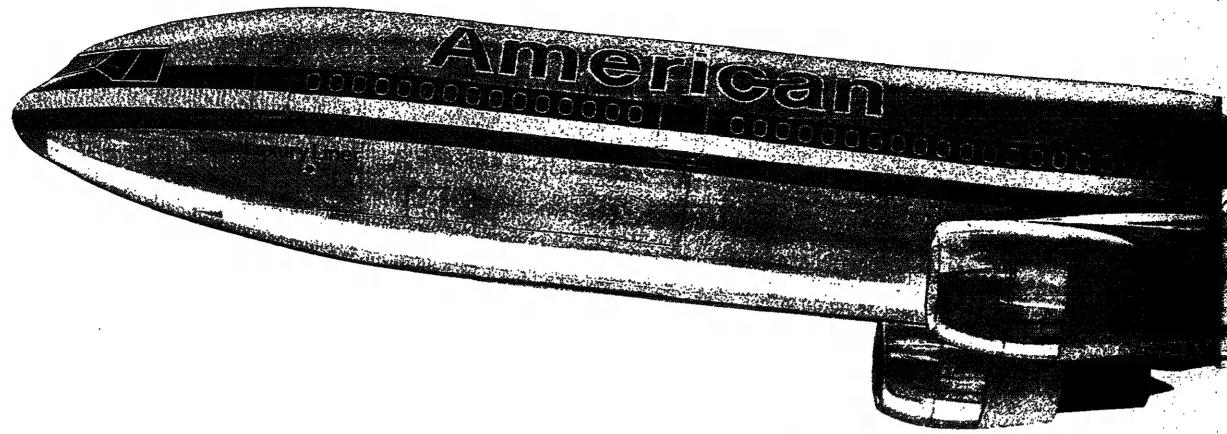
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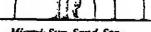
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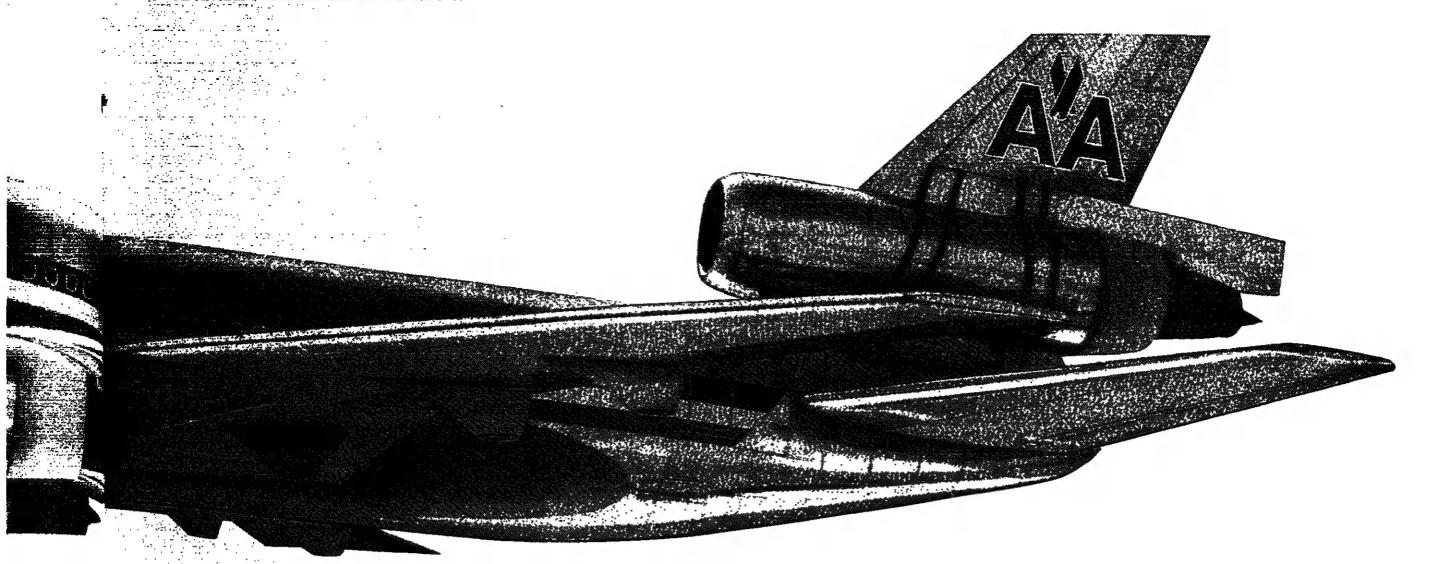
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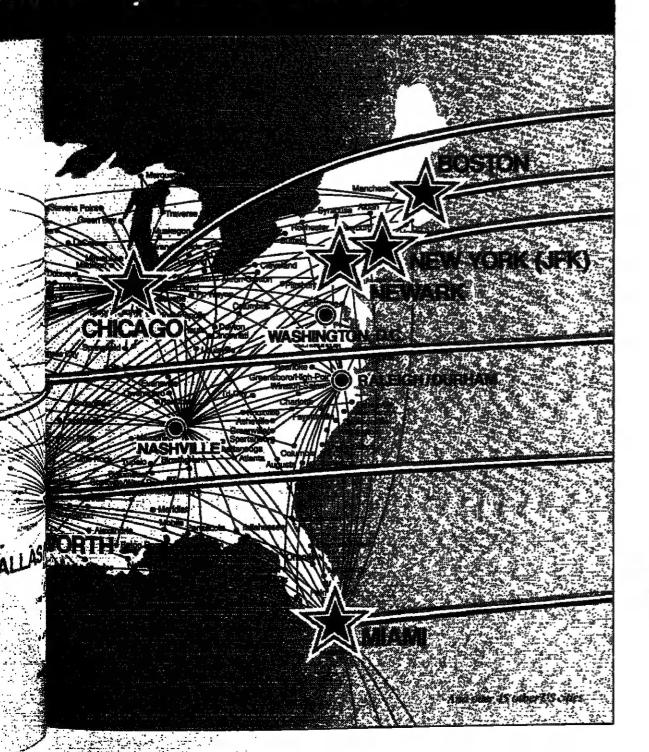


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THE LIBERAL DEMOCRATS yesterday outlined plans to set up a "comprehensive tier" of nglish community and neighbourhood councils with "greatly extended" powers as part of its local government

said: "We would decentralise power to the level closest to the people wherever possible." Under the recommendations poll tax would be replaced by a rate set by the council and col-

lected via the Inland Revenue

PAYE and other income tax systems. The uniform business rate would in turn be abolished

The party's proposals are designed to engineer a decentralisation of power at the local level. Mr David Bellotti MP

value rating, set by each coun-cil and related to the value of the land as opposed to the buildings on it. The party claimed that this

would promote the efficient use of land and free control of significant chunks of council income from "Whitehall's Equalisation of council

income would be taken away from central government control and exercised collectively by local councils. A string of regional authori-ties would be established

throughout England to exercise power that the party would devolve from central government. Priority would be given to the creation of a Greater London regional

All related elections would be held by proportional repre-sentation using the single transferable vote system.

The party said that it envis-

aged a six-year timetable of Labour-affiliated Fabian Society has advocated the widespread introduction of customer contracts for council services while highlighting "the dramatic centralisation of power that has taken place under the Tories."

In a pamphlet on improving public services it proposed that council services be devolved to neighbourhood offices to provide a "one-stop" arrangement where residents could "pay the poll tax, deal with a housing repair or complain about a noisy neighbour."

Economic policy architect courts conscientious image

MR ALAN BEITH was carving the roast at a family dinner in Berwick-upon-Tweed yesterday as his party assembled at the other end of England for its

The Liberal Democrat Treasury spokesman is among the principal authors of the radical economic policy document that will be the focus of tomorrow's central debate.

The paper sets out the par-ty's position on everything from competition issues to the labour market. The homely image is in keeping with the reputation for worthy consci-entiousness that has dogged Mr Beith, particularly since losing the party's first leader-ship contest to Mr Paddy Ash-

ship contest to Mr Paddy Ash-down in July 1988.

Known as especially diligent towards local needs since his election (with the princely majority of 57 votes) as Liberal MP for Berwick in 1973, Mr Belth will be resuming his annual pilgrimage around 120 Northumberland villages in a mobile office as soon as the mobile office as soon as the

advocacy of a strengthened competition policy, the new paper represents a reiteration of traditional Liberal economic philosophies. It also focuses on a number of the former Newcastle upon Tyne University

lecturer's pet concerns.
Into this category would fall its emphasis on the need for openness in economic decisionmaking and for increased investment in education and vocational training.

On Europe, it proposes a rapid and timetabled move towards economic and mone-tary union, incorporating an independent central bank. It advocates a national savings target, met with the help of fiscal adjustments, in a bid to ensure that investment levels are maintained. The party has acquired a

notoriety in political circles for publicly admitting that it would put a penny on income tax if need be to finance its

the level of commitment I have to local constituency needs," committing electoral suicide, he says. pledge will end up winning the party support among "the

He explains: "We believe that there is a substantial sec-

tion of the British electorate which realises that certain things have to be done and we are not shy about saying so." He is keen "that the party does not become one that is soft on taxation or thinks that high taxation is a good thing." In answer to the assertion that independent central banks and savings targets will not cut much ice on the average door-step in Batley or Bideford, Mr Beith suggests that the impor-tant thing is to be recognised as having serious and well-

thought-out economic policies.
The party can tell voters that "the interest rates we have had would not have been necessary if the disciplines we suggest had been in place," he says. These disciplines would act as "protection against the sort of mortgage misery we have experienced".

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Agent Bank

MR PADDY ASHDOWN, leader of the Liberal Democrats, yesterday claimed his party was the only one capable of chal-lenging both the others, and attacked Labour for having left "a huge vacuum" in British politics, and as incapable of beating the Tories.

At the start of the party's conference, Mr Ashdown said Labour had missed its opportunity to provide a real alternative to the Conservatives, and was paying the price. Its surge in the opinion polls had been checked. He believed Labour

He cited in support of this a letter he had received from Mr Jeff Rooker, Labour MP for Bir-mingham Perry Bar. Mr Rooker, who is a junior social security spokesman and a cam-paigner for electoral reform, wrote to Mr Ashdown to try to secure his support for Labour in seats where Liberal Demo-crat candidates had no chance

of winning.
The Liberal Democrats have been at pains to play up their ability to provide an alterna-tive attractive to voters throughout the UK, emphasis-ing their consistent perfor-

mance in recent by-elections. While the Tories lost their deposit at Liverpool Walton, and Labour lost its deposit at Eastbourne, the Liberal Democrats came second to Labour in Walton and took Eastbourne

watton and took Eastbourne from the Tories.

Mr Des Wilson, the party's campaigns manager, said the Liberal Democrats were ready to fight an election on November 7. The third party's problem had always been that it was seen as a wasted vote.

"The whole same changes if "The whole game changes if Labour is perceived as a wasted vote," he said.

reach its target of £1.25m for the election fund. The party estimates that some 2,000 delegates will

attend the conference, which an upbeat Mr Ashdown insisted would not be spent talking about a hung parliament. He said the party would use the time to spell out and sharpen its message on education. tion, the economy, environ-mental policies and Europe. But, facing the inevitable question about what he would do if the Liberal Democrats

The party was on course to signalled that the party would not acquiesce in keeping a minority government in power to avoid the uncertainty that would be created by two elec-

would be created by two elec-tions in quick succession.

Mr Ashdown rejected the idea that, if there were no deal, the Liberal Democrats might be disadvantaged because their stance might be seen as the cause of the second election.

He warned that if the Conser-vatives or Labour sought "to vatives or Labour sought "to grab power and have a period of instability, the electorate will know what to make of

Effort directed where it will count most

Alison Smith presents the strategy that the party hopes will maximise election gains

Liberal Democrat by-election tactics has long been a source of pride to the party and annoyance to its

It was not a feature of the 1987 election campaign, how-ever, as the confusion of hav-ing two differing Alliance lead-ers blunted the party's message. This time the party is determined to make its resources and expertise count.

At the heart of the party's campaign plan is the tactic of "layered targetting" - categorising each of the 632 seats in which a Liberal Democrat can-didate will be standing and establishing how much effort should go into fighting it.

The plan is primarily the work of Mr Des Wilson, who has been at his post of campaigns manager for about 18 months. He is emphatic that planning this use of the party's resources does not mean that some votes do not count. "It's not our strategy to target seats, but we're targetting seats within the strategy. We're fighting every seat for every vote and we mean it."

In discussion with the party at regional and national levels, each constituency is being given objectives. In most of the seats where aiming to win is other than quixotic, the achievement would be at the expense of the Tories. There are only five seats in which the

third party came within 5,000 votes of the Labour MP in 1987.

For areas where the party has scarcely had a presence, the objective might be an increase in membership or simply publishing an election address. In other seats, it might be establishing the reputation of a new candidate or

The party is also conscious seats it holds must be a pri-mary objective. Mr Wilson estimates an assumed anti-Tory swing makes about half of them safe, but others, such as Mr Simon Hughes' seat in Southwark and Bermondsey, have already been identified as needing a special effort.

Officials are keen to empha-

sise that the categorisations are far from being based solely on the results in the 1987 election. The local elections since then are regarded as important



get seats, the same does not seem so true of the other "Celtic fringe" areas where many of the party's MPs have their constituencie in Scotland, apart from Kin-cardine and Deeside, where a by-election is due, their best prospect seems to be Edin-

less than 2 per cent would unseat Lord James Douglas-Hamilton, a junior Scottish elamitton, a junior scottish office minister.

In Wales, the best target looks like Conwy, where Sir Wyn Roberts, a Welsh office minister, is defending a majority of less than 4,000 against a Liberal Democrat who has fought the seat twice before.

fought the seat twice before. The strategists also take into account more personal factors such as a particularly strong candidate or good local party

Valley by-election the party benefitted when a long-stand-ing and popular MP stood down. With the aim of maximising that effect again, the party has particularly in its sights seats such as Falmouth and Camborne, where Mr David Mudd is standing down. The Liberal Democrats also believe that Mr Sehastian Coe, the athlete, will have a hard job to match his predecessor's

Equally, the continuing presence of an MP whom the party weak on local issues is seen as a benefit. The party has strong designs on Cornwall north, where Sir Gerry Neale is defending a majority of about

They say also that a maver-ick MP where the party is in second place can prove "very uniting from our point of view". That is what they will be hoping for from the cam-paign in Littleborough and Saddleworth, the seat Mr Geoffrey Dickens currently

such as Cheltenham, Hareford, and Portsmouth south — are many where its aim is for the next election to be a "staging post" so the party is poised for victory at the election aftar. A campaign organiser said: "Very few of our MPs were elected first time round.

Wilson tight-lipped about the number and names of seats in each category, but cess in the May local elections provide a pointer. While the prospect of a Lib-

eral Democrat surge in Gos-port, where Mr Peter Viggers (C) won by a margin of more than 13,000 in 1987, and in Con-gleton where Mrs Ann Winter-ton (C) is defending a majority of almost 8,000 may seem fanci-ful, the party took control of both those local councils in the

May elections.

Mr Wilson points out that being a high-category seat may be decisive.

not make a vast difference financially: "Our resources nationally are so limited that there is only an extent to which we can do that anyway." Nonetheless, he is on course for his target of an election fund of £1.25m.

The real benefit, however, is in the expertise at the disposal of target campaigns, and in the prospect of a media-intensive visit from Mr Ashdown on the

mpaign trail. In the same way that the Association of Liberal Council-iors has traditionally shared its experiences, so now the party's national headquarters is spreading "best practice" and making the most sophisticated briefing available to the most

likely seats.

Training for candidates, particularly in dealing with the media, and for their agents, is

Headquarters and the regions are also encouraging activists from seats when their presence may, effectively, be academic, to work in areas where a strong campaign could

EMPLOYMENT

Civil servants' ballot opens amid acrimony

A BALLOT on whether to create a 250,000-strong Civil Service union begins today amid increasing acrimony between leaders of the two unions involved over whether the amalgamation should proceed.

The vote among 128,000 members of the Civil and Public Services Associa-tion follows a similar one last year which produced a slender margin in favour of amalgamation, but which was aborted because of difficulties in

distributing ballot papers.

This time CPSA leaders are being more forthright in their opposition to the merger with the National Union of Civil and Public Servants.

ument outlining 10 reasons why members should reject a merger. On the ballot paper, the box to vote against appears above that for voting in favour.

Mr Leslie Christie, NUCPS general

Attached to the ballot paper is a doc- lowed a vote by the union's conference to campaign against a merger.

Among their 10 reasons for voting no.

the CPSA executive say that "manage-rial grades could dominate a merged union, ensuring their interests are Mr Leslie Christie, NUCPS general secretary, said yesterday that the CPSA executive's desperation to secure a "No" vote had overcome any judgment on fairness and balance.

He said CPSA members were too intelligent to allow their interests to be intelligent to allow their interests to be "Work has already begun among all Christian interests are advanced at the expense of former CPSA members." A merger would result in a top-heavy administration with increased costs but no guarantee of increased services or efficiency.

"Work has already begun among all Christian increased costs but no guarantee of increased services or efficiency."

treated so badly by an executive who were concerned about their personal position in a merged union.

Mr John Ellis, CPSA general secretary, said the executive's action fol-

Last year members of the NUCPS voted by a margin of three to one in favour of merging. Their leaders believe a merged union, representing about half of Britain's non-industrial civil servants, would be be more powerful in pay and other negotiations than the two organisations separately. Voting in the CPSA hallot will take

place until October 28, with the declara-tion of the result a few days later.

Leaders of Inland Revenue Staff Federation including general secretary Mr Clive Brooke will meet Mr Norman Lamont, the chancellor, this week to push for an increase in a 6.5 per cent

Disablement cases Complete de-recognition of 'reflect past harm' unions is found to be rare By Lisa Wood, Labour Staff

MORE THAN 1,000 new cases of disease related to asbestos, silica and coal dust are awarded disablement benefit each year, according to the lat-est health and safety statistics from the Department of

Employment.
While these substances are strictly controlled, the figure demonstrates the "continuing legacy of harm from past exposure," the report says. Diseases associated with the substances, including asbestosis, pneumoconiosis, lung cancer and mesothelioma, can show a 15 to 40-year time lag between exposure and diagnosis.

For asbestos, the report says that rough estimates suggest a total of over 2,000 premature deaths each year due to asbestos-related cancer. Mesothelioma death rates in the north of England are shown to be about twice the national average. The report quotes studies

which estimate that around 4 per cent of cancers could be avoided by the elimination of all workplace carcinogenic risks. This suggests an annual total of about 5,000 premature deaths from work-related can-cer in Great Britain, says the

Past exposure to high levels of noise in the workplace is reflected in the number of new awards for disablement benefit: more than 1,000 new cases of occupational deafness were diagnosed during 1989-90. Vibration White Finger, a disorder of the blood supply to the hand caused by long-term use of hand-held tools, became in 1989-90 the most common single category of compensated disease, with more than 2,500

Health and Safety Statistics 1989-90, Supplement to Employ-ment Gazette September 1991.

COMPLETE de-recognition of unions in UK companies has been rare over the past decade, even in companies where there is a low proportion of union members, according to a study published in the British Jour-nal of Industrial Relations. The study of changes in trade union recognition and

wage-setting arrangements in the 1980s was based on a sample of 558 companies analysed by the National Institute of Economic and Social Research. The study said there had been a significant amount of change in the late 1980s, with

more decentralised wage-set-

ting arrangements. However, the authors, Mr Paul Gregg and Mr Anthony Yates, concluded that even in 1990 trade union presence remained widespread and changes fell "far short of a sys-tematic rejection of trade

all unions from all establishments in a company were rare, said the survey. However, de-recognition in a particular plant at companies with a number of sites had been more widespread, with 13 per cent of companies with recognition agreements in 1984 experience ing some form of de-recognition by 1990.

The authors said: "While partial de-recognition is wide-spread among multi-establishment plants it was found to be particularly common in the construction, retail and hotel and catering industries.

The survey showed small declines in union membership density after 1984 in 40 per cent of unionised companies The authors concluded that the decline in trade union

unionism by management in uk companies". membership was not just a result of closure of unionised companies and failure to secure recognition in new or expanding ones, or sectoral shifts in employment.

They said the figures implied

there was an additional drift away from union membership where available to workers.

On the closed shop the report said 35 per cent of companies that reported closed-shop arrangements in 1984 had shop arrangements in 1984 had partially or totally abolished them by 1990. However, about a quarter of companies recognising unions still operated closed-shop arrangements for some workers.

Changes in Wage-setting Arrangements and Trade Union Presence in the 1980s. Paul Gregg and Anthony Yates. Vol-ume 29, Number 3. By subscrip-tion from Basil Blackwell, 108 Cowley Road, Oxford OX4 IJF.

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A bitter dose of pills for the Treuhand to swallow

David Goodhart profiles the privatisation agency's progress in selling off an east German pharmaceutical company

be Treuhandanstalt, the east German privatisation agency, may one day be regarded as a model institution, besieged by privatisation officials from China and Cuba begging for information about how it managed to sell off east German industry so quickly and efficiently.

In today's real world it continues to be Germany a favourite punch-bag. Bast German workers think it is Bast German workers think it is heartless while west German managers shink it is ponderous (only 34 per cent of west German managers said it was doing a good job in a recent poll). Some accuse of it off east German companies too quickly and cheaply, others of seiling too slowly and bureaucratically.

Even where the Trenhand appears to have done a good job selling off a desirable company relatively quickly, and for a tidy sum, the organisation is often subject to threats of legal action and accused of anti-competitive behaviour.

A case in point is the sale of Jenapharm, an east German drug com-pany with healthy earnings potential, to Gebe of Stuttgart, west Germany's biggest pharmaceutical wholesaler. Jenapharm, indirectly connected to the Carl Zelss optical instruments

group in Jena, was the monopoly producer of the birth control pill in the former East Germany; its 2,000 workers (at the end of 1990) also produced ers (at the end of 1990) also produced steroids, antibiotics, and vitamin pills, many for export to the Soviet Union. Dieter Taubert; the 39-year-old head of the company, is one of the brighter young east German managers. Soon siter the fall of the wall he began taking advantage of his new freedom to add several generic drugs to the company's portfolio.

Meanwhile, by mid-1990, Gehe had already taken a large stake in the east German pharmaceutical wholesale network.

From that base it made an assessment of the main drug producers with a view to acquisition. It concluded that Jenspharm had the best reputation among retailers and the most attractive product mix. It also had its own research department with 240 scionitists. Thererisk the and of 1900 Geles.

own research department with 240 sci-entitists. Towards the end of 1990 Gehe talked to the Jepapharm management and in January 1991 made a formal enquiry at the Treuhand.

The Treuhand originally received eight enquiries about Jenapharm. It subsequently received four firm offers from Gehe, from Schering, the west

free to make their own valuations and talk directly to the management. The DM balance sheet gave a positive sum of DM230m (£78.2m) although it was qualified by various unknowns, and the profit and loss account for the second half of 1990 saw a small loss on sales of DM90m, of which half came from the contraceptive pill. Jenapharm was one of the few larger east German companies that had a posi-tive cash-flow in the first few months

after economic union.

Negotiations began in spring 1991 with the Treuhand in the unusually happy position of having four serious bidders. After preliminary talks all four were asked to give details of their hid price, their planned invest-ment and the number of workers they

planned to keep on.
In the first round of negotiations, bids ranged from DM28m to DM70m, promised investment from DM30m to DM120m and the number of jobs to be retained from 850 to 1,300. But because of the keen interest, and because one of the Treuhand officials pecause one of the tremand omerats involved had previously worked for Schering, the organisation decided to ask Booz Allen, the international con-sultancy firm, to make an outside assessment of the bidders. Booz Allen favoured Gebe and one

of the two consortia, and the negotia-tions went on primarily with those two. An initial "final offer" accepted by the Treuhand negotiators was rejected by the Treuhand executive as inadequate. A deadline was set for improved offers and Gehe emerged the winner and signed the deal on

Gebe paid DM110m cash for Jenapharm, not a huge sum considering that Jenapharm is expecting to make that Jenapharm is expecting to make pre-tax profit of DM30m on sales of more than DM200m this year. But the total cost to Gehe, including taking over DM35m in pension Habilities, more like DM160m. On top of that Gehe promised to invest DM80m by 1993 and to keep 1,250 jobs. Unlike some sarlier Treuhand deals these promises were written into the conpromises were written into the con-tract with penalty clauses if the are

Gehe bought the land as well as Jenapharm's four plants but the sale price for the land, of about DM120 per sq metre, will be subject to review in 1993 and Gehe may have to pay more. The company also had to provide about DM10m to cover the cost of environmental damage. environmental damage.

Dieter Kämmerer, Gehe finance

director, says that cost reductions, new working practices and job losses, were needed directly after the take-

He admitted that the company had been pushed into paying more and taking over more liabilities than had originally been envisaged but he was confident that Gehe had bought an

excellent company that would very soon pay its way. He added that dealing with the Treuhand was not like making a deal the the private sector. Kämmerer, none the less, says the organisation had become far more professional in its dealings with would-be bidders between deals struck by Gehe in mid-1990 and the acquisition of Jenapharm

in mid-1991.
Schering, however, was furious not to have succeeded and threatened legal action. It had returned to the negotiations towards the end and, regoriations towards the end and, convinced of victory, put out a press release announcing that it had acquired Jenapharm. The Treuhand negotiators admitted that Schering had offered more money, but they favoured Gehe mainly because it wanted to keep and expand Jena-pharm's research facilities while Schering, with its own research facili-ties, would have found them superflu-

Judging from what Sir Leon Brit-tan, the EC commissioner for competi-tion, has said about the Treuhand, Jenapharm would make a classic case for EC intervention. In an interview in the German newspaper Die Zeit, just after the competition directorate had announced that it intended to keep a close eye on the Treuhand, Sir Leon said: "If the Treuhand receives a number of offers and accepts not the highest but a lower offer, that is prasumably a case of special state assis-

In the Jenapharm case the Treuhand did, in effect, offer Gehe favour-able terms in the name of retaining part of the east German research base. That seems a reasonable enough goal, especially as, according to some reports, the number of scientists working in east German industry has



fallen and Film to under Film since re-unification.

If such an attitude is none-the-less considered an unacceptable man into "industrial policy" then the same could be said of a large number of Treuhand deals where, for example, an industrial company offering jobs and investment is chosen rather than the higher cash offer of m property magnitude.

But the fact that the Treuhand does have broader interests than a private company when salling its subsidiaries does not relieve the organisation of the duty to explain its actions clearly. Many companies, such as Schering, feel themselves to be the victim of decision-making when interests" take precedence

But the Treuhand competition problems which probably competition problems which probably should be acted upon. For example the Federal Cartel Office is currently in three building companies in Cottbus on the German-Polish border, all owned by the Treuhand, which have allegedly been winning public contracts by bidding under cost, safe in the knowledge that the Treuhand will cover their losses.

The building company managers

The building company managers naturally want to keep as many jobs as possible. But to recently privatised competitors in the Cottbus building trade, with no state holding company to cover their losses, the argument looks rather different.

This is the last of three words on the Treuhand; the others were published

Looking west for business advice

4 ehe said it planned to keep most of Jena-pharm's east German managers, although not necessarily in the same positions. Other west German compa-

nies which have made acquisitions in the they invariably need to put erners in charge 📹 finance, marketing administration.

The competence of east German management in other

fields enormously but they are usually strong in technology and production.

Replacing managers is more difficult for the Treuhand itself which, despite the strong flow at companies to the pri-

vate still controls more than companies.

About 1,500 German managers have been for incompetence or because of their political past, but the Treuhand have the to parachute in the 30,000 qualified managers which, according

Birgit Breuel, the Treuhand chief, admits that "several thousand" qualified managers but she also the Germans for their ability learn new learn new learn pioneers have gone east to manage companies and the Treuband has hired on short term short-term - hun-

Also, nearly half of the 1,000 companies with more than 500 workers have established their own supervisory boards. This means that at least and guidance able from western business-men and politicians.

That guidance is often badly needed. To the frustration of Treuhand officials trying to sell Deutsche Waggonbau, the railway
riage maker, the executive recently signed a
long-term deal with the Soviet
Union to sell at, or even
slightly below, the cost of production. The chief executive and most of the other senior east German managers have now been sacked.

Jost Prescher, a manager at the prestigious east German machine tool company, Fritz Heckert, says that the reaction of most east German managers u high cost structures revealed by monetary union was to double prices. He did,

111.00



Trenhand-owned companies often special disadvan-

because customers do not want in place long-term cover have been sold in of the Emil competitors."

Despite those problems and its having only a sprinkling of western the Treu-hand's automotive sector, consisting of about 150 unsold

Less good news for III Trenhand's finances news that the of selling business proving expensive.

According to Ken Paulin, director in the automotive tor, more than companies in the sector have been sold, securing 20,000 Jobs and bring-ing receipts of about DM250m (£85m) and investment prom-

ises of DM5bn (£1.7bu).
However, liabilities shouldered by the Trenhand in order to sell the companies come to DM900m.

Correction

Shell South Africa intends to achieve its goal of 20 per cent black managers by next year by promoting people on merit. An editing error in last Friday's linus incorrectly suggested this was limited dressing".

THE WEEK AHEAD

ECONOMICS -----

UK data expected to provide clues to further cuts in interest rates

Policy.

On Thursday, many economists expect the Department of ATT TO THE REAL PROPERTY OF THE PROPERTY OF TH Employment to announce that the annual rate of rise in underlying earnings across the economy - 8% per cent in June - continued its fall of the past six months and dropped to 8 per cent in July. The annual rate of rise in

The annual rate of rise in the retail prices index, 5.5 per cent in July, is also widely auticipated to have come down by a full percentage point in August, a figure which is due to be announced on Friday.

Also on Thursday, analysts are expecting the announcement of a further large rise is instifled. CONTROL OF THE PARTY OF T are expecting the announcement of a further large rise is justified.

There will also be interest in data from the US on the money believe the figure will be about the money and the money and the money believe the figure will be about the money and the money are money and the money a



58,000, compared with 68,000 in

July. Although the German Bundesbank is holding a regular council meeting on Thursday, few expect any change in Ger-man interest rates, which were increased at the last council meeting on August 15.

sees trade, which will provide new chies on the rate of the US

The most important data during are as follows. The numbers in brackare mirket projections, pro-by financial research MMS. Today: US, July consumer

manufacturing, 2nd quarter, UK, July consumer ness (up £150m), final July retail (up learner); Switzerland, regular monthly in Bank for International US, Congress quarter current France, 2nd quarter employment figures; UK, producer prices in August (down L per cam on month). prices (up 0.3 per cent on month, 5.8 per cent on 11.7); Japan, July machinery

Australia, July retail trade; UK, current account in for

August unemployment (up 58,000), August vacancies, July average earnings across the year); Spain, price index; Australia, August unemployment rate (10 ur cent), 2nd quarter average weekly earnings, 2nd quarter manufac-turing and industrial produc-tion indices. Friday: US, August consumer price index (up 0.3 per cent), August retail (down 0.2

August retail (down 0.2 per cent), earnings growth in August, 1-10 car (up cent); UK, retail prices August (up 0.1 per cent on month, 4.5 on year), August RPI excluding (up per cent); Canada, sumer price in August sumer price in August
per up on year).

during
July in Germany (pp. per
on year) and eastern Germany's industrial production

Peter Marsh

UK COMPANIES

Cupid, MEETINGS: Cupid, MEETI Drive, Altham, Accrington, Dalepak Foods, Kirkby Fleetham Hall, Kirkby Fleetham, IIII Inti. Comma. Cafe Royal, Hand Street, W., 10.00 Platon Intl., Peter No. Viables, Basingstoke, Hants., 11.30 BOARD MEETINGS: Finals: Arcadian inti. Close Bros. Goodhaan Haynes Publishing

Candover III Fairey ISA Intl. Linread Manders Sherwood Computer Serva.

USDC Inv. Connoily **TOMORROW**

THE MEETINGS: AAH Hidgs., Cafe Royal, Regent Street, W., 12.00 AIM, D., Eastern Liverpool Street, E.C., 12.00 inds., The Brewery,
E.C., 12.00
Inds., Halls, Worsley,
Manchester, FKI, Pennine Ainley Top, Huddersfield, 12.00 Road, Eastbourn Savills, E. Finsbur Circus, E.C., IEIII

Irinatu MEETINGS; Finals: Adscene Hagges (John) Macro 4 Micklegate Interims: Arjo Wiggins Beattie (James)

100 Acres 1 Herring Counties Lambert Merchants P-E Intl.

(Michael) Erith Gowrings Harrisons & Crosfield Savoy Tal Invergordon Kleinwort
Linton Park Singer & Friedlander Nurdin & Pascock

Ocean Plaxton Prudential Corp. N WEDNESDAY SEPTEMBER M E THURSDAY SEPTEMBER 12

COMPANY MEETINGS: Group, Pinder Silbury Boulev Milton Keynes, Fleming Intl. High Income Inv. Trust, Copthall Avenue, E.C., 12.00 Communication. Mirror Buliding, 33, Holborn, E.C., 12.00 Scott Pickford, 256, High Croydon, English

Centre, Torquey, 11.00 Wagon Indi., Park House Hotal, Shifnel, Shropshire, 11.00 Wyko, Birmingham Bradinal Gardens, Westbourne Road,

Authoritatio Control Washington, Tyne & Washington DEATH MILITARIES JF Philippine Fund Indi. impr. Tst. Interims: Abbeycrest 11.00 Bunzi Cadbury Schweppes Calrd Cakebread Robey

Caparo Inds. Celestion Inds.

Enterprise OII

COMPANY MEETINGS:

Carrolland (Furnishers), Barber-Surgeons Hall, Monkwell Square, Wood Street, E.C., 11.00

Druck Hidgs., Fir Tree Lane, Groby, 1 12.00

Gibbon Lyons, 22, Coleman N., T.

11.00
Prior, 21-22, Grosvenor
Street, W., 12.00
Tiphook, Forte Crest St.
James Hotel, T. Jermyn
S.W.,
Turnbull
British
S.L. Axe, E.C.,
12.00 Vardy | Emmanuel
College, Lobley Hill,
Wintrust, 21, D Hill, YRM, 54, 11.30

MEETINGS: Productions Productions Libraries Tat. Stormgard British Canning (W.)
Cannon Property Erness Estates & General Great Southern Haden MacLellan

Highlands & Laing (John)
Legal # General
MTL Instruments
Intl.

Palace Hotel, Strand, W.C., Matthews (Bernard) Micro Focus Portals
RTZ
Refuge
Rolls-Royce
Royal Dutch Petroleum
Tansport & Trading Üld.

> FRIDAY SEPTEMBER 1

DESIREMENT MEETINGS: Ringway, Manchest 11.00 Hampson Hall Hotel, Penns Lane, Sutton London Intl. Group.

House Hotel, Park lane, W., 1131 Radiant Metal Finishing Fairfield, Bow, E.,
Tops 77, South
Audley W.,
West Trust,
Shipping,
30-32, Mary Axe, E.C.,

BOARD MEETINGS: Finals: (Thomas) European Project Inv. Tat. Filolax

Company meetings are annual general meetings unless otherwise stated.

RESULTS DUE

superied to report pre-tax prof-its for the year ended June of around £1.24bn (against £1.16bn a year earlier) and an increased dividend. Margins are likely to have held up well despite heavy sales and R&D costs.

Analysis will be scrutinising sales of various drugs. Zentac, the ulcer treatment, is expected to maintain double digit volume growth. The performance of two new drugs, Zoffor nausea and Serevent for asthma, is of particular

Bolls River's interim pre-tax holders want to know about the potential savings from the potential savings from the decline in defence business. Cathury Schweppes is likely to report on Wednesday interim pre-tax profits ahead scion than last year's stringent cathury by a glowdown in civil aerospace following a fall in demand for spare parts.

The company is expected to be Row about 5100 but of question in the potential savings from the difficult in the UK frozen food market, more radical action than last year's stringent cutting is needed in the division in health.

RTZ Corporation, the dividend to fall in demand for spare parts.

Beverages, hit by poor weather pany, is expected to report on difficulties.

Wednesday? Speculation has caused recent weakness in the share price. Interim pre-tax

profits are expected slump to about £110m (£146m). There is a chance of a dividend rise, however, to 9.8p (8.9p). BAe's civil side is expected to show signs of turning round, although it may be too early to expect that from Rover, after an extremely tough first half. As with Rolls-Royce, shareholders want to know about

the dividend at 2.55p. weak in comparison with will British Aerospace year's very strong first half. weak in comparison with Recent rumours a bid from Philip Morris of the US are probably wishful thinking.

unlikely, for example, that the US group would find Cadbury's soft drink

its strategic

United Biscuits (Holdings) is

also likely to show on Thursday a marginal in first-half pre-tax profits to about £85m snack portfolio will have held up well on balance in the recession but big question hang were hang Young's, its frozen food business. Given the

GLAXO, on Thursday is confident enough to maintain and the recession, will Thursday interim pre-tax profits down as much as 40 per cent £164m. RTZ more than third its profit from copper,

which is fallen in price from 1990 average of \$1.21 a lb to about \$1.06 is far this year. Another Mr chunk M RTZ's earnings are provided by CRA, the Australian group, which this reported interim profits down by half which will see in nurtribution in the 🖾 company dram from 270m to 231.5m.

I'M wild range if estimates for the Prudential's interims the end of June - from £110m to £150m (£126.7m) in pre-tax profits - The City uncertainty but a subfilling lains and fidnessy. tion in underwriting in non-life dividend to 3.8p (3.5p) is expected despite the present trading

DIVIDEND & INTEREST PAYMENTS

Bulmer (H.P.) 5.15p Eissportfinans 14½ % T14 pc. Fuji Int. Fin. 82 % Gtd. Bds. 2001 42 pc. Gen. Motors Acceptance Canada 11% Nts. 7/9/ Canada 11-8 76 1465. 175 516 pc. Harris (Philip) 3.75p Cap. Tst. 1.275p

MS Intl. 1.5p Moorgate inv. IP. 3.8p TOTAL PROPERTY. Allied-Signal

Dun I State 54cts. Exxon General 40cts. Grace (W.R.)

Paper -Sun Co. 1 80cts.

Travelers Corp. easury 5¹2 % 2008/12 234 pc. Technologies 45cts. Warner-Lambert 44cts. SEPTEMBER 11

Aegon DFI. 2.2 Bancal Tri-State \$387.17 Leumi (UK) 4.5p Bank of Ireland Und. Filtg. Main Prim Cap.

110 Blick 2.6p Brit. 1996 8.05p Stone begranter Fitg. Russ Nts. 111 \$161.32 A ANGEL PROPERTY AND ADDRESS OF Vig. Sub. Ca News Corp. \$352.87 News Intl. Bidg. Society Wales 1 Fitg. Nts. 1994 71apc.

■ THURSDAY SEPTEMBER 12

Bk, OG Fltg. 1 Sub. 2000 1 1994 \$161,32 Fitg. Sub. Nts. 2001 \$341.81 First Interstate Gtd. Fitg. Fath Sub. Nts. Fleming Int. High Inc. Inv. Tsl. 1.705p Goring Kerr 5p Inv. 2.1p Land & London Inv. Tst. 1p Midland Inti. Fin. Lange

\$348.19 \$348.19 \$365 April 19 Sept. Fd. Ptg. Rd. Pt. Scot. Land. Fitg. ILE Prim. Cap. ILE 11.23994pc.
Sub. Cap. 12.285
\$352.67
of New South
Wales 14¹4 % Nts.
7¹anc.

SEPTEMBER 13

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NOTICE IS HEREBY GIVEN that the Order of NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 25th July 1991 confirming the reduction of the capital of the above-named Company from £1,25,000 to £1,162,000 and the Minuse approved by the Court showing with respect to the capital of the Company as attend the several particulars required by the above-mentioned Act were registered by the Registrar of Companies on 21st August 1991. Dated this 4th day of September 1991

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APPOINTMENTS

Changes at electricity company

■ NORTHERN IRELAND ELECTRICITY has number of appointments. Following the deputy chairman and chief executive Mr Tony Hadfield's appointment as managing director of Northern Electric from October, the board of NIE is making the temporary
appointments Mr Jimmy
McIlwaine acting chief executive responsible for day-to-day operations and Mr Jack Zuckernick acting managing director responsible for privatisation.

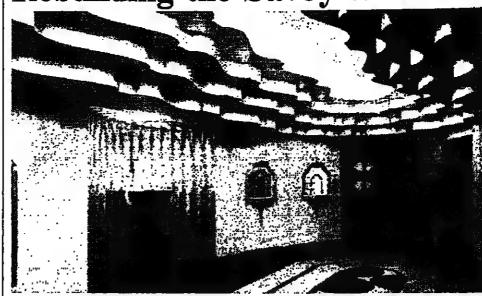
The appointments will in from mid-October until the apppointment of a permanent chief Mr Walter Campbell has been generation director and Mr Walter McClay will take over Mr Zuckernick's position as acting supply director.

appointed Mr Peter Ridsdale
appointed Mr Peter Ridsdale
aging director of Alexon
follo ing Ms Ruth
Henderson's promotion to chief
the Mr has spent the last six years with the Burton Group and is currently managing direcor of Evans, the womens fashion chain and "Is"

BRATTHWATTE, a leading industrial services company, has appointed Mr R.D.C. Hubbard as mon-executive director. Mr Hubbard will assume chairmanship October 1 on the forthcoming retirement of Mr Ken Lindon-Travers.

CONSTRUCTION CONTRACTS

Rebuilding the Savoy Theatre



The Art Deco foyer of the Savoy Theatre in 1929

BOVIS CONSTRUCTION has awarded a £11.4m m fire damaged Savoy Theatre in the Strand, London. Built in 1880 and refurbished

in Art Deco style in 1929 by the artist and designer Basil Ion-ides, the theatre badly damaged by in February 1990.

on the project, first

and fittings from the dressing rooms and then demolishing the stage and clearing out the burnt remains of the audito-

As well the restoration work in the theatre, two new storeys will be added above the auditorium, one in house offices, bar, toilets and plant, and liplete with swimming pool - for the adjoining Savoy Hotal.

A large transfer deck com-posed of metal plate girders, 3.5 metres deep, supported on six steel columns positioned out-side the auditorium on piled foundations so that they do not obstruct views of the stage, will help support the new storeus

storeys. New air conditioning will be installed and new services pro-vided throughout the theatre, which is scheduled to open in January 1993.

£36.3m workload for Lilley Group

LILLEY has won £36.3m worth of annual during the second ■ July/August.

The significant con-

Construction has been grantal mariant worth £13.3m, two of which, worth £4.2m, for road mainte-and reconstruction: maintenance on the Al(M) at Blackfell; and reconstruction

work on it. Will between junc-tive 40 and C. Lilley Midlands has won 25.5m al orders, covering a wide range of projects includ-ing a £2m A1 road mainte-



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Edinburgh theatre restoration

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est of which the tale reconstruction and refurbishment of Edinburgh's Empire Theatre.

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Lothian and Edinburgh Enterprises the Scottlish Arts Councils. prises, the Scottish Arts Council and the private sector. The project will

2,000 theatre with attrac-foyers and house and dressing room block capable of hosting major international touring opera and bal-

let companies.
Also in Scotland Team will project manage construction of the 40 bedroom Isles of Glencoe Hotel and leisure complex at Ballachulish on the shores of Loch Leven for Glencoe Adventure. The £2m scheme include an indoor swimming pool and leisure club.

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ARCHITECTURE

The pleasures of Rome renewed

There is one face that stands out in the Roman crowd this summer. The piercing eyes and clear countenance of Gianlorenzo Bernini dominate the loan exhibition of old master drawings from Oxford's Ashmolean Museum, showing at the Palazzo Ruspoli until September 15. The striking face of one of the most brilliant of Rome's architects leaves such an indelible impression that he almost overshadows the glorious works by Raphael, Michelangelo and Dürer that have been sent from Oxford.

The Palazzo Ruspoli was built in the

The Palazzo Ruspoli was built in the The Palazzo Ruspoli was built in the late 16th century on the Largo Goldoni by the Florentine architect Rartolomeo Ammanti and it is famous for the great series of allegorical frescoes by Jacopo Zucchi that decorate the gallery. The palace has recently been opened for exhibitions under the auspices of the Memmo Foundation. A series of rooms has been well arranged and lit for the Ashmolean show. The drawings seem to have acquired a new lease of life by being shown against a strong and stylishly Italian background of blue watered silk.

watered silk.

Bernini is not the only architectural figure from Oxford to be in Rome this September. Twenty-five students from nine countries, who make up this year's Prince of Wales's Summer School in Prince of Wales's Stimmer School in Civil Architecture, have come to Rome from Magdalen College, Oxford. In Rome they are being tutored from the sources of classical architecture, and they will spend the last week of their course at the remarkable Villa Lente, north of Rome, lent to the school by the Italian covernment.



the complexity of the proportional language of classicism. It was Bramante's first work in Rome and was based on his last work in Milan at San Ambrogio. It is the placing of the siender column of the upper loggia directly over the centre of the arch beneath that gives this apparently simple that gives this apparently simple that gives the extraordinary sense of life.

The the other lates to design a home for a new school of architecture a currently vacant site

north of Rome, lent to the school by the Italian government.

Readers of this column might have enjoyed the sight of their correspondent in hard hat, clambering on a specially erected scaffolding to witness the accurate measuring by the students of Bramante's cloister of Santa Maria della Pace. There is nothing to beat closely observed architectural details, and the cloister, which was built by Bramanta in 1500, reveals both the simplicity and

Olimpico in Vicenza.

probably only place in
Italy architecture work partners in make in whole city a magnificent civic performances of baroque intensity. It is particular pleasure this year to see two great masterpieces of western architecture emerge at last from years behind

the restorers scaffolding.
The facade of San Andrea della Valle The Corso Vittorio Lamada in familiar as the backdrop to the first act of Tosca. It has been hidden away for restoration are long was today it looks as new and as remarkable as it have looked when it was larger ally completed in the second half of the 17th century. It has a complicated architectural history, and what we see today is the result of the combined efforts of three architects, Maderno, Rainaldi quite sumptuous, with every detail of the sculpted figures by Farmer revealed.

The strange asymmetry of the facade is from the presence of a carved angel only in the left hand in the left right. I story has it III the sculptor was so offended by papal criticism of his first angel that he refused point blank to carve the second one to balcomposition. tionships were as difficult then they are now.

The other great revelation in Rome is the emergence from its scaffold of the masterpiece of Borromini — San Ivo della Sapienza. The church was built at the end of the courtyard of the Palazzo III Sapienza between 1642 — III. It one of the courtyard of the palazzo designs the courtyard of the Palazzo III. It one of the courtyard of the Palazzo III. It one of the courtyard architecture and to see it so immaculately restored is a joy. Perhaps its much land a language is the spiral that twists heavenwards from the lantern. some kind of slippery ramp for angels

The count plan of this

surfaces. Serious of the cramped many of the site, Borromini country and support the thrust of the dome with support the thrust of the dome with buttresses, which explains the unusually solid nature of the support for the cupola. Whether Borromini knew about the ancient circular temple of another speculation. The symbolism of the geometry of this church is also highly debatable and endlessly fascinating. It is still difficult to see the interior of this church, although there is a regular Summass held there. Unleased our the courtyard of the palace on the Via della Sapienza for a bright new vision of one of the most original buildings in the

church is in the form of a hexagon of

six triangles that is surrounded by a circle with both concave and convex

the most original buildings in the interested to see the interior of the recently renovated Palazzo della Esposizioni the land of the great late 19th century public buildings built after land his work, like and critica. The scale and impact of 19th century classicism on after the unification land, was staggering and it clearly is time to look closely at that neglected period of Rome's architectural history. The revamping of the Palazzo della Esposizioni was carried out by Professor Dardi, and has imposed an arate high-tech lighting and air conditioning grid on the building limitation grid on the building limitation in Italy is in Italy is the land of the palazzo della crevival style of the original. But the divine qualities good design. always the most rewarding of architectural experiences.

Colin Amery

coalesce.
When it comes to the wed-

Our Town

SHAFTESBURY THEATRE The unturn in III London

continues apace. This revival III Thornton Wilder's classic. Im Town, in the Shaftesbury closer to the ideal production than Hedda Gabler at the Playhouse. Wilder wrote in his preface to the play that his picture of life in ■ New Hampshire village is an "attempt to find = all price for in our daily life. Although I modestly admitted U drawing a little from Dante, the closest literary analogy in probably with Gray's "Elegy Written in E Country Churchyard". The play starts as a comedy, it is an elegy that it ends. But it is a

great deal more than that.
Wilder also claimed that he making fun old-fash-playwriting. In Hampshire village there are no Hampshire village there are no nervous breakdowns

been, only birth, life and

There manager, played here with supreme mixture is self-confidence by Alan Alda, to explain that to you. You must, he suggests, remain rather than become caught ters, all of whom are destined

for the churchyard in the end. The genius of the play lies in combining approaches.

Most of the characters in Our

The property fully developed. Yet above them there is the stage
making comments
reminding you of the trandevices, Illr saying you can have you want to

The large stage at the Shaf-tesbury is ideal for this production. It is possible to have two households side by side, again with the minimum of props, seemingly living indepen-dently, then for them to

when it comes to the wedding in the Congregational Church, a suitably suitably glass and is introduced. It is this restrained use scenery had makes it so



Alda, Jemma Redgrave and Robert Sean Leonard

ding II with III backs to the auditorium; only II neighbour, Mrs Soames (played by Helena McCarthy) keeps up a commentary, talking directly III audience. In a folksy way, she The real is conducting wedding wilder stressed in his pre-

face the importance of num-bers in his text. They abound, sometimes comically like married having shared together, but seriously billions of people who have destiny obscure. The elements also there: mailter it sufficia far from the text, for II is a play item.

The congregation at the wed-ing with lime backs to the auditorium; only a neighbour, firs Soames (played by Helena audience or the characters. His performance gentle throughout, yet times he commands stage in his own, IVIII

when speaking almost from wings. It is detachment without arrogance.

It is incidental the everyone else is English, perhaps even benefit, since the point is that the experience is universal. Jemma Redgrave stands out as Kmily, the girl in childbirth, yet Robert Allan Ackerman directs and no-one falls short. As play, Our is in a category own. It is hard in imagine the server would fail to Alda is, I think, only American in A tall Malcolm Rutherford

Tippett's 'Byzantium'

Andrew Porter greeted Tippett's setting of W. B. Years on this page when it arrived in New York in April, a few days after the world premiere in Chicago. The first performance in Europe took place at the Proms on Friday; in the US, it was sung by Fave Robinson, here with the BBC Symphony Orchestra under Andrew Davis.

In a fascinating programme note, Meirion Bowen described. Tippett's setting as thriving on the "Yeats on polarity between the actual and the visionary", a return to self-contained mustal settempts. the actual and the visionary, are turn to self-contained musical utterance after the large-scal utterance after the large-scale extra-musical explorations implicit in The Musk of Time and New Year.

Certainly Byzantium seems more sustained and concen-

trated than either of those. The five stansas are shaped into a satisfying arch, linked by tersest of interludes, interlaced by recurrent the vivid potent, the vocal lines richly complex. The brass calls that summer the image of the hely The Livette of that opera ends with a couplet from mean Yeats poem, I le shapes and I le le new line bring together ele-from the arias for both Jenifer and Sosostris, drawing Jenifer and Sosostris, drawing upon the firm-footed reality of the one, the unblinking visions of the the control of the one, the unblinking visions of the the control of the one, the unblinking visions of the the control of the compelling piece of artistic renewal, as beautiful as anything Tippett has written for two decades.

Robinson was a wonderfully agile interpreter, better hallanced in a tape of the Radio 3 relay than she was in the hall but still unclear in the enunciation. The words as launch-pads for the music need to be heard; Byzantium magically fuses the two. summon the image of the holy city in the introduction of the fanfares conjuring up Troy at the opening of King Priam, while the rich-textured string chords that underpin the soprano's ripest lyricism have the luminous
intensity of the great setulous.

fuses the two.

Andrew Clements

Boston Symphony Orchestra ALBERT HALL/RADIO 3

On this showing, the Boston Symphony justifies its place in the first division of interna-tional orchestras with case. The equality of tone and certainty of phrasing which run deep through its ranks are mightily impressive, a feature which seems to be peculiar to the best of the American orchestras, where no hint of slackness is ever felt. The Boston SO certainly carries no passengers and that is the

source of its strength.
So any doubts about this concert must be addressed to the conductor. When Seifi Ozawa visita us, he is invariably at the head of a top for problems. He gets each he eign orchestra. He gets each to play exceptionally well. He can conjure clouds of wondrous

sounds and myriad sparks of orchestral virtuosity with a wave of his baton in the manner of the best orchestral magician. But somehow he manages to produce a dead rabbit out of the hat almost every time.

This programme opened with Seethoven's Eighth Symphony, which encapsulated all his strengths and weaknesses. In many ways it was an exem-plary performance, full of energy and still with time to savour lyrical moments; but every dramatic gesture was so well rehearsed and produced to order as to deny it any force at all. The fiery exhibitation of great Beethoven conductors like Jochum or Sanderling was simply not there.

In the second half Berlioz's

Tenth Symphony

conducts the City and Birmingham Symphony Orchestra. Sat and Sun: Glulini Berlin

201)
Philharmonie Kammermusiksaa!
20.00 Chamber Commercial Europe
plays Vivaldi, with Douglas Boyd
oboe and Marijke Blankestijn

Thurs and Fri: Single Rattle

Philharmonic (East Berlin 1987)

violin. Wed, Thurs, Fri, Sun: chamber music concerts. Sat:

Roger Norrington conducts 🔤

East Berlin: this week's repertory

Brecht's Wine Burks on Wed,

The Caucasian Chalk Circle on

712). The Line Gorki Theater

Churchill's Top Girls on Fri and

Sun, and Chekhov's Three Sisters

on Set (2082 748). The Volksbühne

la showing Schiller's Die Räller

imaginaire and Thurs and Shakespeare's The Comedy

West Berlin: tomorrow, the Schiller

Goethe's lphigenie auf Tauris, with

Macbeth III Sat and Sun (3195 236).

The Ren lissance Theater has Peter Shaffer's Amadeus by

Gerhard Klingenberg, daily tili 🚅

Theater has Liebe Macht Tod,

tonight, Molière's Le Malade

Errors on Fri (2082 748).

adaptation of Shakespeare's Romeo and Juliet by Thomas

Brasch, followed III Thurs by

Rotgesicht on Wed, Caryl

Thurs and Schweyk on Fri (2827)

has George Tabori's Weisman und

Symphonic fantastique did come in a genuinely frenending, though the earlies had again too neatly calculated. Technically

was lead trumpet consistently per-formed marvels, as did the dev-ilish E flat clarinet in the witches' sabbath, while the clarity which Minimal lines in be heard so easily a trib-Ozawa, Symphony Orchestra's Transition Direction tor must his His inextricably bound up together.

Richard Fairman respect the way in the well-drilled ensemble pre-

Moscow Festival Ballet

QUILDFORD CIVIC HALL

For dance-lovers, one of the most intriguing aspects of perestroika has been the increased freedom for Soviet dancers to venture into the west. Over the past few years we have seen artists given we chance to find work for themselves, to accept responsibility Touring companies have sprung up — was f them no more than a convenient agglomeration of dancers eager to find new opportunities and hard many a seemingly insatiable appetite for "Russian ballet". There are problems inherent in this situation, not least the limited repertory available (the mid classics to be the staple fare), but we are an historic moment when real possibilities for artistic exchange can bring huge to both Russian

and western ballet. and western ballet.
Significantly, four Moscowbased troupes to be seen in
the during this autumn. I
caught with a regional tour
by Festival Ballet at
the price of the series of the s existence IN III some 36 dancers, mi winn the statutory classical to its public, adequate orchestra. There nothing with that, since to play in medium-to-small locations. The Civic Hall in just - the 18 swans will are act of larn Lake, which opened the evening, and I

served the outlines of the tradi-tional Soviet text. The joy of the occasion to find that the company - which visited Britain briefly last year - had acquired Lubov Kunakova as a guest. A senior ballerina of the Kirov, she shone in the Lake during the company's Coliduring the company's Coliseum all la year. In the close quarters of the Civic Hall yet produced a reading distinction of the clarity and unerring line. She partnered by the react of the graning.

served the outlines of the tradi-

The rest of the evening brought an assemblage of clas-divertissements, numbers extracted from Bay-adere, Laurencia, Giselle and The Flames of Paris. The last brought some enchanting dancing from two young artists dentified as Marina Shebolenkova and Sergey Savoschenko. (The programme and a mine of alternative castings and disinformation; a furnish listing of events from the stage is impossible in follow). Both Shebolenkova and Savos-chenko were bright, fresh, infectiously happy in their technical property and they nipped through with the mented nest. There was also, of Swan in extremis. The text was distinctly odd; the dancing by ballerina Yolanta Valekaite - whom I last with the company - was distinguished by its - tr - lyric

Symphony for the Spire

SALISBURY CATHEDRAL

The Prince of Wales is in the position to make people offers they make and his invitations to selected bury and sing for the spire produced the kind of bill usually compiled by Henrick specia suffering from the tre-

There Domingo and Jessye Norman | tim heavies from the operatic world; Charl-in the and Kenneth Bran-agh represent the con of stage, screen, and pseudery. Peter Donohoe and Ora Har-striking up in the concert platform; and Phil Collins representing the common man,

Aided by more than 12 and Alded by more than grouples, Friday's gala in the should produce of lines still needed to Salisbury's wobbly spire lifts spirits another seven hundred Speeded on its way by the Dean. proper from the Dean, the was more pleasurable than command perfor-

when their best behaviour and playing safe with party pieces.

The quality of the artistes - was distinguished in lyric structured success, especially if you were sitting in the second row and could see Domingo's chest inflating as he pulled himself together for the

high notes of Verdi and Pucstuck to the class stuff, four by Richard Strauss. But while the brooked no critical argument, the evening was made by Phil

Collins. Slouching on to a stage emptied apart from his piano, this "decent bloke" performer to notice the crowd. He had been by Charlton Heston describing the entry II I Israelites into the Promised Land with a drafrenzy which would ensure rapid promotion among less inhibited Scottish Elders. Collins lowered the tone nicely: "A hard act to follow, the — leaving it open as to the he was referring the jut-jawed, burning-eyed, Heston to Managhty. He week for a similar benefit for the new of his house.

After Collins everyone relaxed and enjoyed them-Branagh's knowing declaimed in the bits Henry V, against Patrick Doyle's exhibitating music, from his real film and our crusading But Handel's (boisterously played by

a hard worked English Chamwell and ended with the schmaltzy "Be my love", ensuring bigger ovation that that evening, inciplent tedium was scotched.

Indeed, the vocal fervour with which the up Blake's passionate dedication to his native land, inspired. doubt, by the visual beauty of the setting, the emotional uplift from the performers, the justice the cause, suggested that the Prince of Wales had touched the right popular through this ambitious event.

Antony Thorncroft

Jazz at UCS

Autumn jazz r on Thursdays University College School Theatre, Frognal, NW3, feature singer Planck (September 19), trumpeter/flugel-hornist Art Farmer (October 3), Harry Gold and His Pieces of Eight (October 10), the Ronnie Scott sextet (October 17), singer Elaine Delmar (October III tenor-saxophonist Spike

Robinson (November 7).
Further and I from UCS, Frognal, Hampstead, London, I column

INTERNATIONAL PREVIEW & EXHIBITIONS

■ AMSTERDAM Muziektheater 20.15 Dutch National Ballet in works William

Forsythe, Hans van Manen, Toer van Scheyk and Balanchine. Repeated on Wed, Thurs, Sat and 455/credit card bookings

BERLIN

Stattsoper unter den Linden 19.30 Fablo Luisi conducts !I barbiere di Siviglia, Tomorrow and Wed: Die Zauberflöte. Thurs: Die Fledermaus, Sat; Swan Lake, Sun: La traviata (East Berlin 2004 762) Decische Oper 19.30 Stefan Soltesz conducts Götz Friedrich's production of Aida, with a cast led by Julia Yarady, Kristian Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart scirée Fri: Die lustigen Welber von Windsor. Set: Giselle. Sun: Kaiya Kabanova (West Seriin 3410

29 (3124

COLOGNE Philhermonie III James Conlon

Gürzenich Orchestra in Manual Time Symphony Inc. Mozart's Flam Concerto No 17, Maria Joao Piras. repeated tomorrow. Thurs: Ping Kollo III in a marking marking anniversary of III birth of Richard Tauber, Budapest Symphony Orchestra by Hans You and Christian play Brahms' Bully Concerto in a Philharmonie conducted by Let Gielen. Sun: All all Brendel plays Brahms' The Cologne opera on 22 and a man production of Confliegende Hollander staged by Willy Decker and conducted by James Conion, will have the in the role (221

FRANKFURT Al Oper ILID Helmuth Rilling conducts the Stuttgart Symphony Orchestra in a concert performant & Ovorak's Dmitrij, mill a mail led by Mail: Lewis, Pameia Cobum and Comelia Called, J. H. H. in the Manage Ponkin conducts programme of music by contemporary toward composers including Firsova, Desertional Gubaidulina. Petr Altrichter Dvorak's Requiem (1340

■ GENEVA

Grand Thum Dun Christian Thielemann Inches Inight
Strosser's production Der fliegende Holfander. van Dam in Tele,

as Erik and Hans Tschammer as performance on Thurs (212311)

■ LUCERNE

20.00 Paul Zurich and Basie Madrigals in Mozart's Mass in C minor, with soloists Edith Wiens, Julia Hamari, Marc Clear Mar Oliver
Tomorrow Wed: the Academy Martin-in-the-Fields, conducted by Marriner, plays music by and lozart, including the Violi Concerto in A major with Dmitry Sitkovetsky we the Requiem, with Lillian Watson, Carolyn Watkinson, Martyn Hill and Stafford Dawn These are the closing this year's Lucerne

LONDON

MUSIC AND DANCE 19.30 Moscow City season with Tax Sleeping Beauty (071-278 Elizabeth Hall III II Karine Georgian plays Diameta Cello Concerto in a farcin of Dvorak favourites with the London Fastival conducted by Ross Pople. Tomorrow: Null Wei plays Mozart's William Commercial Maria Brian Lemon Octet plays from Basie to Bop. Sun: John Eliot

Gardiner conducts Berlioz's

Symphonie Fantastique (UT)400 Royal Albert Hall | Henry Wood Proms: tonight, Davis the Uman Staatskapelle in Mendelssohn's overture,

Symphony and Reger's Variations
Fugue on a Theme II Hiller. Tomorrow: Andrew Communication Nielsen's Fifth Symphony. Wed: Mile ko Uchida plays Mozart. Thurs: Tilson Thomas conducts Bernstein Stravinsky.
Fri: production Last Night Proms (071-823 THEATRE

Royal Messpeare Company In Markinson main theatre, the is presenting Shakespeare's The production, newly transferred from Stratford, is directed by Ron Daniels, Min Alex Jennings glving an internal performance in the young king. In The Pit, Robin directs Curse Starving Class, Shepard's darkly humurous is a family in MALL America, All a call including Fleetwood, George Anton, Michael Gardiner, Alex Kingston and John McEnery

(071-638 8891)

Tealman Georg conducts The Bland orchestra and chorus in a Manual performance M III Zauberflöte, IIII a cast led by Sylvia Greenberg, Edith Wiens, Jard van H. Deon der Wall Repeated on Wed (7200 3744)

■ NEW YORK

BROADWAY THEATRE City of Angels: Larry Gelbart (dramatist). Cy Coleman (composer). Billy Byers (arranger) and Marie Blakemore (director) all in top form in sharp

in the IIII (Virginia Theater, J. 52nd St., Della Simon's

Lost in Yonkers: Neil Simon's family melodrama set in Yonkers during the Second World Was (Richard Rodgers Theater, 226

St., 221-1211). Six Degrees of Separation: a dark comedy by John Guare and Good Samaritanism, starring Kelly Bishop (Vivian Theater, Lincoln Center, 239-6200). Missing Saigon: Nicholas Hytner's production starring La Salonga and Jonethan Pryce (Broadway Theatre, Broadway 🛍 53rd St.,

239-6200). Inquiries and sells (246-0102)

■ VIENNA

MUSIC 11 11 Peter Schneider conducts Der Rosenkavalier with cast led by Lucia Popp, Ann Murray, Barbara Bonney and Gunter Missenhardt, Tomorrow: Der fliegende Hollander. Wed and with Mirella Freni as Desdemona, Thurs: Madama Butterfly. Fri: Hildegard Behrens sings Elektra. Sun: Cav and Pag with Baltsa, Carreras 🔤 Cappuccilli (51444 2960) Volksoper 19.00 I Giovanni sung in German, Tomorrow: Kalman's operetta Die Csardasfürstin. Wed and Sun: La Cage aux Folies. Thurs: Kalman's Grafin William Fri: Wiener Blut. Sat: Die Fledermaus (51444 3318) Telephone in the Staatsoper, Volksoper and Burgtheater and available worldwide for holders a credit by ringing Vienna 5131 513

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Monday September 9 1991

With friends like these

THE ministers of the European Community came on Friday to discuss to conclude long-drawn negotiations on EC association agreements for three central European Czechoslovakia, Hungary and Poland. They was the war for prompt and underpin transformation of these conoand incorporate them within the ambit in the Euro-Community. Then, far from conquering, they ran away from their responsibililiberalisation imports if food and textiles, preferring instead the land until the

Many outside the EC the view that if one little than protectionist trading behaviour in Uruguay
Round of multilateral
within the Gatt, and now again in the countries I eastern and central Europe, I EC some way to the little true.

Thus, bowing to pressure from Portugal, the EC ministers delay on central European until agreement had been the Gatt talks. This is a cunning move: obduracy was farm policy, agreement looks a long

Risible increase

Similarly, confronted with been less than life per cent of EC consumption. True is its farm policy traditions, is plan is for the EC to fund eastern European dumping into the market instead. But this would be was more than palliative.

if relatively poor country

Portugal or Ireland
needs help to adjust to the loss
of export earnings, such help
should be given. The policy of
the EC as whole should not,
however, be held hostage to of small member countries. 🌆 🕮

France, arguably the EC's influential single member, its government needs to close the gulf between its pretensions and ill performance in the global stage. The issues at are too important for its current political

Smug protectionism

The control between the political riskiness the adjustments now occurring in eastern Europe the protectionism part the continent has, in fact, become little short
Countries of
and central Europe
have experienced huge
in output, soaring
unemployment and little colwith the Union. Meanwhile, 🗪 EC. ing fixedly III navel of its inter-governmental conferon economic and politiserious reform of Ill absurd farm policies. It has been pre-pared to the interna-trading system disinte-grate, in refused to provide provide for neighbours now painfully emerging from the dark night of communist tyr-

The central Europe of use suspect them shackled. Then, that all, in members would and have been members would been required adjust the increased competition in their farm all the sectors. In they must wondering they must done a deserve their First, they had to suffer the ineffectual that the independence before the Second World War. Then they had to accept the service of their fraternal feet "liberators". Now I wy have in put up with

apparently empty protestations of friendship from the EC. What the EC is doing is a serious error. The foreign ministers have postponed the issue of the association agreements until end of the month.

What is needed, instead, is a
meeting of the Council, the council of heads of government, devoted to the EC responsibilities as trading at both the regional and global levels. Those responsi-bilities have been avaded too they should be evaded

The market for votes

THE DATE of the next general election may in in doubt, but the campaign starts today. Britain is occasionally envied, particularly in ... US, for the brevity ... electoral ... In the US, squaring ... to presimilar campaigns seems in ... It shortly mid-term prime minister traditionally announces a conjugate only three or four polling. I time the parare off the mark anything between months

They will = out their at the of conferences that begins with the Liberal with the Conservatives 11. Contrary conventional wisdom, Lilikely in reveal important between I strong ideological currents the may in abated, and the real dealer in Britain will question II which assemblage qualified manmarket economy. The Conservative victory,
Labour victory, or hung parliament
are not all
a piece.

The Conservatives are placed win than they start is summer, but they have yet be demonstrate that they would promote fur-Major aligned parties in the approach in the European Community, although maller the the leader, Mr Neil Kinnock, are as gung-ho for Liberal D

Genuine commitment

Mr Major 🖿 drawn 💵 sting of the poll tax. His resemitment 🖬 higher quality public services to genuine, although there to no indication that taxation will pay I necessary improvements in education. health, training, public transport infrastructure, and the like. •• Thatcher's abrasive style has been abandoned, style has been abandoned, style attempt introduce quasimarket mechanisms into social services will continue.

Labour come long way

its in the elec-norm of and It accepts the economy, with reservations. It has learned, it is from Thatcher, the value of facel prudence. Its proposals in takare mitigated by the unlikeli-hood in it would be and to afford to so. It is no longer unilateralist; nor it pro-

Questionable liaison

It remains, however, in party big government, higher taxation and still questionable liaison with the unions. Every problem it perceives is the left by a mechanism financed, managed. or promoted by an interest of personal taxation would be from the present 40 per cent to per As in party management, even when in the present would be in the present against the personal taxation would be interested by the personal taxation would be interested by the personal taxation with taxation w under present proposals, will remain powerful. The protestation prime minister II Kinnock would be no pushover for pro-

With no hope of winning, the Liberal Democrats are placed to unir radical ideas, not all of the They propose a written constitution, bill rights, proportional representation, an independent and various similar measures designed "to guarantee government by sent, promote stability and sent, promote stability and encourage long-term planning". Their commitment to a market and particularly to strong competition policy, monitored by independent agencies, is more clear-cut than that the Conservatives. In improve education, they would be willing

tax. To protect ill environment, they envisage gradual shift a away from employers' national insurance contributions and towards on resources.
Such proposals well influence the policies of the Ashdown's leadership the third party has recovered enough ground in the polls to be seriously as a potential partner minority government if hung parliament.

lban Gate, 📠 latest addition ■ London's office stock, is an the bleak, windswept expanse of London Wall. Resplendent in pink granite, it suin-towered building with its curved roof and glass belly one of Lonmost flamboyant examples of post-modern architec-

But whatever was architectural merits, Alban is famous for the jibe that it is the City's biggest white ele-phant. At 400,000 or ft, it is the largest empty building in cen-tral London.

There has never been worse time to be looking for tenants in the City. The man tenants in the City. The pletion Alban Gate in November will coincide roughly with the City's highest recorded It almost sq ft of unoccupied total stock, according Debenham Tewson Research, chartered surveyor. "The by any standard — absolute, historical or whather — awful," Mr Chris — awful," Mr Chris Walls, an analyst II Salomon

The man has come just at the culmination of the City's biggest building Demand half was three years financial compa-nies looking for new

Officially, MEPC, Alban
Offici £40 and it could get as little as

Even taking optimistic figure, however, building unlikely according by Kleinwort ties, li is much Ding - Mon than I may in build.

Sympathy Me MEPC's pro limited. "Why did they embark on the development in L. City?"

Mr Walls,

most vocal critic. "You justify it.

with this company? They incapable if doing incapable if doing incapable inca charged into the City at the City jumped from £30 upon £30 per sq ft following Bang, we didn't immediately rush pur city sites," Mr Tuckey, manag-ing It did see, however, an

opportunity to upgrade in the City, and by the grey, concrete towers characterised

John Betjeman's phrase "rent collecting "is .

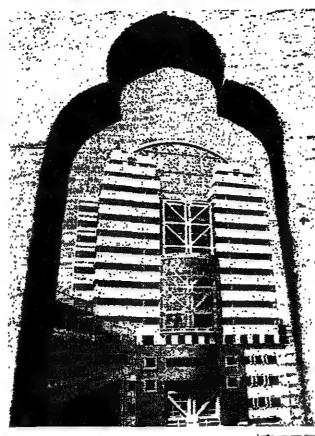
of the worst I .

House, it had owned ... July 1985 MEPC bought English Property Corporation from the Canadian poration from the Canadian Reichmann brothers. Built in the mid-1960s, it was a shabby glass block on the wrong side of London Wall with neither the air conditioning nor the space for computer cables a

modern office needs. There was not much that could be done with the building. The case for rebuilding seemed evident in the light of the desperate need for new office space on the part of the industry. It head-long growth of City rents through the roof. The virtually doubled between 1986 and

Vanessa Houlder on the biggest monument to London's property glut

Writing on the Wall



derided as the City's white elephant

1988, reaching peak of £70 per aq ft. Agents speculated that prime City reach reach per sqft by will early

Free prom the expanding financial and lime industry and growing rivalry of the Docklands inspired a relaxation of rigid lanning trols in City. In the City Corporation decided to an additional 20m sq ft of

This provided popportunity for an _____ rework-ing of the old Lee House. Mr Terry Farrell, the architect, that it would be to erect a building on main and straddling Lon-

The land was given planning permission in February 1987 MEPC new 125 year.
headlesse, and right to
land foundations the
side London Wall, in return for about 15 per cent at lie income.

It was one of the first schemes in the city's schemes the City's new approach. Alban Gate, said Mr Ple Rees, the chief planning the London, was the Corporation London, was the type building the City needed. "They don't all need to be like that, but we do need some of scale, with their dealing floors and the of

accommodation they was provide for major was headquar-

vide for major the headquarters,"

MEPC decided the decided even now by Mr Tuckey. It the company failed in take the company failed in take the company failed in the headless in turned the behavior of the company failed in the headless in turned the behavior of the company failed in the headless in turned the behavior of the company failed in the com hopelessly invalid. In the notable exceptions, the foreand chartered surveying firms underestimated supply and

Even less were predictions about the growth of industry. late as LIN, or H. Call limit firms of that financial mred wild grow by 10 per cent wear, creating 120,000 jobs in the City by the

quite differently. If did not that there would be a shake-out in the financial eaid Mr Tuckey. In the seed of the recession, the financial services sector been forced to reappraise its strategy. Clearing banks have announced cuts of several thousands jobs, large overseas banks are rationalising operations and the firms are still shedding at writing has been on wall for well over a year. But buildings acquire a

of their and property developers and it virtually impossible adapt to changed circumstances. Delays, however. Im made Alban Gate particularly vulnerable. If the lit expected to be finished in early 1990.

Part of the reason for the delay was the innovative and complex design. Mostley the

complex design. Mowlem, the contractors, said Alban Gate "one of "said Alban Gate and technically challenging building projects currently under in the UK".

Its size generated criticisms which continue in circulate around in property market.

around property market.
"Agents not been deeply npressed. It is deep and

dark," is comment.
"The sheer in L offputting for most clients. They would rather into a building that need further subdivision,"
critic. "Also lime a feeling prevalent amongst one people that it is an awful image. It is white elephant".

The building by complaints that it is not

that its ability to accommodate large trading floors makes ■ anachronism. Some of the gripes are unjustified and have been assuaged agents tour flubuilding. "The prejudice about darkness and depth virtually disappeared," said Mr lain

have an stallag front dair and

Watters, a director of MEPC. The charge that Alban Gate
built dealing
only partially true. From the
outset, MEPC
that the three largest

would building nears The building entrances, allowing for arrival from walkway network above

The scale of Alban United States of Alban Uni appropriate as mi oversuppled London market increas north American counterpart.

As London Management under

oversupply figures that are common in the US, landlords forced and adopt US-style incentives for tenants, such as rent-free periods, fit-ting-out costs and taking on tenants' cast-off offices. "Any-one paying, my, £38 per soft lot Alban Gate would be disappointed than than years rent-free," says a City
That is the equivalent of
the price for the first five

Nobody denies rents are falling in the City. There is less consensus about their long-term future. Mr Tuckey believes that rents will start to rise again in three years, securing the future of Alban Gate, which will be kept as an investment. "I am confident in long-term but the City. We have see cycles I think the City will house back." he says bounce back," he says. Not everyone is so sanguine

Mr Chris Turner, an analyst at BZW, believes that the creation of new City jobs on the scale of of new City jobs on the scale of the last two decades is unlikely to be repeated. "Traditionally the City was brilliant because it had tight planning and high demand," he comments. "Now you have neither. I don't think the City will be the same for 10

Beijing's bête noire

Angus Foster on democratic campaigner Martin Lee

MAY I first finish my rice?"
an hour of reminispolitical philosophy
and criticism of the Hong Kong
government, Mr Martin
turns his attention to his dunturns his attention to his dinner, and falls silent.

Mr Lee, patrician, barrister, democrat, and ideal-ist, is the most outspoken local critic of the Hong Kong, Chinese and British governments. His political party, the United Democrats of Hong Kong, is expected win Kong, is expected win majority the seats on this in Hong Kong's first direct elections. The other 60-strong ruling council will still indirectly by and groups appointed by the But Mr performing the election will in the election will important of the desire in the colony is greater democracy.

Mr full democracy

Hong Kong handed back to Limin 1997. He is not back to the in 1997. He is not happy the condition of the

human rights record mill continuing deny Hong Kong, a British colony, the basic human rights of democracy free elections," he says.

free elections," he says.

Mr born born
but came Hong Kong aged
with in father. "Pop" studin but joined lists, becoming general in
war against communists.

Like father, III. son. Mr Lee
by Beiling's hardline leaders. He regularly
the pro-Chinese
press applied from
the drafting committee for

the drafting committee for Hong Kong's mini-constitution, the Basic Law, after his sup-port for the Students during the Tiananmen Square protests in 1989. Nor does he mince his words

now on China's future.

has said communism is at end," he "And I be is infellible."

With crus from irony, Mr bases his ambitions China's paramount leader:
political system, evil and cannot in evil. Withmen cannot do good."
He adds: "That's "That's Hong

needs, good system. If who the [Chinese-approved] chief is after 1997. I Kong this good system."

Mr Lee's new career as grassroots politician
with his previous life as a cour of 60 in
barrister, with chamon Hong But Lee is clear
still drives a Jaguar and is
always stylishly dressed.
His political aspirations

Lee: not everyone's here

egan to germinate in the early began to germinate in the early
when many
friends despaired of Hong
Kong's uncertainty and emigrated. "I had to
whether to join them or
stay. My boy was a baby, and I
had how to go anywhere world. But I
thought, 'What I paid for Hong Kong?"

The decisive in November 1985, representative in Hong Kong gave a press conurate attacking plans by introduce limited democracy.

Mr Lee felt impelled to abanhis previous approach trying to links with Chinese but as "bridge" Hong Kong.

"I thought as standing from the Basic Law drafting committee as saying nothing. But then I thought, why not Democracy won't handed us a platter: it made to be fought for."

Hong Kung politicians businessmen would it. recent opinion polis, he scored 70 approval rate, enough almost to challenge Hong Kong's icons, the Cantonese language pop singers.

hero. The government and most businessmen dislike him because leopardises relations with China. The powerful business lobby questions Hong Kong really wants full democracy. party merely represents views of a small group of activists, are idealism intellectuals. But its campaigning the week's successful lim expected.

Mr Lee and get the full democracy has seeking.
According present plans, has number of directly elected seats will be increased to 20 out of 60 in 1985 and then 30 by 2007. In is most unlikely to to further reform. But Mr
Lee is clear: he will to fight democracy and Hong Kong's interests

Volkswagen's

green man ■ The greening

German Volkswagen by the race

the I big German com-He 47-year-old Ulrich ger, currently a professor
European
Wiesbaden, but wiesbaden, but
known as lescuppered Germany's lescupGreen experiment
in lescupSteger an outspoken figure

with on left and right and a harsh strategies of many "Top managers are like politicians. If they too money they too money they they are too money they are too money they are too money they are too money they are too business and the environment.

ment, was spotted by Daniel Goeudevert, responsible for the VW marque, and a long-standing critic — U = car industry's ecological — Volksplans — recycle | II new — plans — recycle | II new — vecful life is useful life is over, and it will be up to Steger to find new exploiting Germany's current

with green L
Steger insists that he will be challenging his colleagues in production
"set new market standards for the industry". His critics see him a merely an expen-ecological "If that true", says Steger, "there would be no point bothering."

King's move # One by one the famous names who piloted limitary industries Industries private are handing over to a new generation. Brit-George Jefferson has long gone as has Sir Denis Inch of British Gas, M Norman Payne, who

OBSERVER

dominated BAA for the than a decade, retired at the

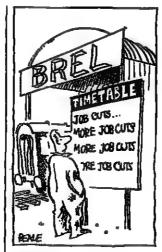
July, and only last week
Sir Scholey announced retirement.
odd
Airways' 73-year-old Lord
King, Not only away bunch but signs wanting to hand ine. Apart from I I Iain Val-lance, he is the best paid of the industry chalrmen, although

privatisation in FT-SE 100 index. Lord King will always
remembered man who
the world's favourite
from bankruptry However, has had a longer spell in charge chairmen, and his board should be thinking looking for an eventual if he isn't.

Monopoly power ■ It seems limi even intertelephone cartel,
which responsible international call prices being to four times is feeling the pinch is feeling to be channelled through it switchboard. As a result no one can outgoing calls after through its switchboard. and on public holidays, when the operators have gone home To position on the ITU's 🗠 machines is were worse, only one of its half dozen can be for sending

Tip for the top ■ It sounds as if the EC central bank governors have opted for a pair whands for their 🚾 chairman. 🌃 🔻 is the 66-year-old Erik

· .- .-- --- . . .



Hoffmeyer, the Danish central bank for ing bal 25 years, ban learn

by Karl Pöhl,
mer Bundesbank
Bank France's Jacques
ous candidate, but is
already chairman the mittee III the G-10 central bank governors, and Bank J England's Robin Leigh-Pemban appointment a time in European monetary Netherlands was the other candidate. But Hoffmeyer is one of the respected to the who have not give second-hand opinions.

Battle scars

■ Judging by the ing down from III north, it seems the Battle of the Regi-Keep Our Scottish Battalions campaign is still going strong.

Sir John
MacMillan, until March I

Officer Commanding
Scotland, is heading lobbying against cuts announced in July. He hopes a petition to be presented to parliament on October 14 can outdo the on October 14 can out to 1m signatures obtained 20 years ago for the Argyll and Sutherland Highlanders, who won their reprieve.

The campaign, he says, rests on an ex-officer network topped by "a gang of old gener-als". Although the army's Scot-tish infantry battalions are tish infantry battalions are being reduced from nine to six, MacMillan's line — surprise, surprise — is that it is a matter, not just a matter, not just a matter, not just a counting on Conservative jitters over marginal Scottish seats, he is taking the campaign to Blackpool for next month's Tory conference. The

month's Tory conference. The has tasted battle before. He started in the Argylls and was in line to take command before it was cut, and then reprieved, in 1971.

Red card ■ If ■ Tugby team,

so convincingly by
England on Saturday, an excuse
In poor performance, it can
always Gorbachev. rugby, like so
much else, long
from much Ill interThe game
been banned — the first time
by Stalin — and only last year
President Gorbachev intered foreign ed foreign fan complained about a pun-chup during in Austra-lia national and players quently sacked as a result of this ungentlemanly

Coming clean

Corsican police have a suspected member of the gang responsible March's \$21m bank of in — dubbed mi hold-up of the century. I was found hiding behind wife's was ing machine. Presumably he had laundering the money for clean getaway.

FINANCIAL TIMES CONFERENCES

VENTURE FORUM EUROPE '91 London - 2-4 October

This important Forum, co-sponsored by M. Financial Times and Venture Economics, brings together a distinguished panel of industry experts from Europe and National Advance in Ad and North America in debate the opportunities and challenges facing venture capitalists in an evolving, international market. Forum sessions will focus on strategies for an increasingly competitive environment, fund raising, deal structures, managing and marketing the venture company, portfolio management and corporate venturing programmes.

FT-CTTY COURSE London - 7 Drawn - 25 November

The FT-City Course in designed for employees in companies with interests in the City III provide broader understanding of all aspects of the operations of the City of London and the factors that make II . preeminent financial and trading centre. The twenty-four distinguished lecturers will consider

such topics the operations of the Bank of England and its relations with other central banks, its role of clearing banks, merchant banks and the operation of the discount market. The syllabus will examine the changing role of the building societies, the organisation of the commodity markets, III International Stock Exchange and the

structure of the UK insurance industry. The programme also looks in the new statutory systems of regulation and compliance.

The course comprises eight weekly afternoon sessions, and will is held at the Museum of London.

THE EMERGING EUROPEAN TAX SYSTEM

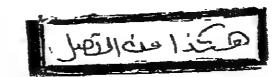
London - 6 & 7 November This Financial Times conference will focus on developments in European taxation and the steps that are being taken to harmonise tax systems in the Single Market. The implications of the last changes for companies investing and setting up joint water in Europe will also Massessed.

Europe will also assessed.

A keynote paper in the harmonisation in the European Community will be given by Mrs Christiane Scrivener. Other contributors include Mr Charles Triplett of the US Internal Revenue Service, M. Robert Bacommier of Bureau Francis Lesebvre, Mr Thursan Menck of the German Federal Ministry of Finance and mr John Isaac, CB of The Board of Inland Revenue.

7 年 平原版 2007年

All enquiries should address to: Financial Times Conference Organisation, 126 Jermyn Street, London SWIY 4UJ. Tel: 071-925 2323 (24 hour answering service), Telex 27347 FTCONF G, Fax 071-925 2125.



t is normally a bad idea to combine holidays with fournalism. But when I was at the Salzburg Festival at the end of August, I found the idea of visiting neighbouring Slovenia - three hours away by inter-city train - tresist-ible. My determination to do so was increased by the breathtaking ignorance among so many who confuse it with Croatia and who advised me "to take " helmet", oblivious of the fact that the Yugoslav army has been withdraw ing peacefully ever since its unsuccessful incursion in June, and int Slovenia has a

homogenous population without ethnic conflicts.

My journey could not have been more peaceful. The train was clearly Croatian, its blue and white colours controlling. and white colours contrasting with the orange of the Aus-trian Bundesbahn; and the buffet car menu was in Croat, Slovene and German. Customs officials wearing the insignia "Republic of Slovenia" quickly passed through the train in the Alpine tunnel leading to Jesenice; and I was outside the statistical with the state of the sta tion, slightly ahead of time. There was not a Yugoslav red

The train itself terminated at Zagreb; that was the end of the line, as communications with Belgrade have been cut by Serbia, as part of the attempted total economic blockade on the two breakaway republics. Although there is great con-fidence that Yugoslav military

forces will not return to Slovenia, no-one is taking any chances. The government is believed to possess anti-aircraft missiles, and there are anti-tank defences on the borders with Croatia.

This is not typical. Much of Slovenia looks like a part of Austria where they happen to speak a Slav language, (it was part of the Austrian province of Carinthia for many centuries and its survival was largely due to its language.)
The capital Ljubliana seems a sleepy Habsburg provincial town, with its yellow and white buildings and exotic baroque churches. But a closer look shows strong resemblances to neighbouring parts of north-eastern Italy, which has thrived on the basis of through the countryside and small towns, with the land

with family farms. The Slovene population of 19m is only 8 per cent of the Yugoslav total. But the republic accounts for 19 per cent of Yugoslav gross domestic prod-uct. Slovenia had in 1990 an average GDP per head of \$12,600, similar to Austria's and only just behind Britain. This compares with a Yuguslav average of just over \$5,400, and nity foreign ministers,

A not so far away Alpine country

Samuel Brittan finds that Slovenia meets most of the usual criteria for international recognition



a little more than \$7,200 for Croatia. In 1990 unemployment was 5 per cent, compared with a 20 per cent Yugoslav average. and 65 per care in Table GDP accounted for by exports, but 27 per cent goes in

What right has UK minister to tell people to live in an imposed union?

The Slovene independence movement is partly a response to developments in Serbia. The individual republics and in particular Slovenia had a good deal of autonomy under the 1974 Tito constitution. It is the nationalist-communist Serbian leader, Mr Slobodan Milosevic, who came to power in 1987, who has taken the initiative, to secure a more central-Serb-dominated Yugoor | Greater

on unified Yugoslavia, August 27, I irregulars, "for trying to solve territorial problems by military means" (eg killing innocent civilians). They also accepted that "elements of the Yugoslav army have been lending their active support to the Serbian side".

Milosevic has been compared not with Hitler or Stalin but in the communique of

not with Hitler or Stalin, but with briden Charles force Showed Jahan that M most on Serbia, which is desperately

Although the independence of the land the leaders, I found no jingoism. Slovene separatism that partly on a desire in the chronically weak and crisis-rid-Yugoslav economy. For was the "raid" on the Yugoslav central bank at the end of 1990 it grant Serbia inflationary credits. (The current rate of inflation is 200 per cent.) 200 per cent.) Les lesses some 88 per cent of the Slovene

electorate supported independence in a plebiscite, are lent are the critical transfer and the critical transfer are transfer are the critical transfer are the critical transfer are transfer are the critical transfer are the critical transfer are transfer are the critical transfer are transf ticlse early insensitivity minorities, let also the lead-tern to hand over to board forces the arms of their marks

Slovenes desire to escape from the chronically weak Yugoslav economy

rial defence, which Slovenia realise the fate of the tre-republics are instrumed and mms are believed to have

passed to Zagreb.
Can a country of 2m subsist?
The Slovene population is in fact more than five times that of Luxembourg and the country's area is half that of Switzerland. But I found no advocates of soing it alone with the cates of going it alone with the aid of shock therapy such as unilateral free trade and a zero inflation policy. To seconomic approach is gradual-

The Yugoslav customs free area; legislation is to be consistent with the 1992 EC single market.

The Yugoslav customs free area; legislation is to be consistent with the 1992 EC single market.

The Yugoslav monetary area area areas a necessary prelude either to a Yugoslav monetary association. or to a monetary association, perhaps via Austria, with a

problems lie ahead, such losses being made \(\lambda\) a third of Slovene companies. Meanwhile, one of the Meanwhile, one of the practical of non-recognition is an export credit agencies and a recognition is an export credit agencies are recognitively against political risk or charge extremely high premiums for doing. The British Foreign advice against travel to any part of Yuguslavia in spite of the more peaceful conditions prevailing in Slovenia. The led to mass pull-out by Land agents and their

In spite of a fall in industrial output if 10 in in in infirst half of 1991 — compared to 17 per cent in Yugoslavia as a whole — there is less sign of poverty or hardship than in London or New York. But this may be a Market and amanded stocks which could rum out when the Alpine winter

One of the most nauseating hearing Douglas Hogg, the UK Foreign Office minister, say: "We are not in the business of recognising Croatia and Slovenia." What right has a junior Foreign Office minister, speaking in what he thinks is popular slang, to tell people to live in an imposed union against their will?

The Foreign Office and State

Department have an abysmal record of backing top-down federations in spite of all the evidence – as in President Mikhail Gorbachev's Soviet Union - of disintegration. The Slovene government has all the normal attributes of mestr , said an control over M territory, democratic legiti-macy wisbility. To government, has lost nearly all them; and its even the diprington, who had been be

Yugoslavia 💵 a functioning ■ is Slovenia's misfortune uni international recognition more complex question of su-ognition of Croatia; in recog-nition of both republics is all in reserve as a last resort punfor Serbia rather than a common sense acceptance

BOOK REVIEW

Dr Owen and what might have been

ho David Owen thinks he is? The question is seriously and kindly meant, for even Dr Owen seems admit there is a problem of identity. This, his autobiography. 10 822 That compares Lord Callaghan's Denis Healey's Lord Jenkins of Hil-

Ihead's (to be published on Thursday)

Lord Callaghan had been prime minister, and had held all in top ministerial jobs Mari that Roy Mehine chancellor, secretary, president of the European Commission, part founder of the European Monetary System and the man who pre-emi-nently and miles the party mould M British politics. Healey secretary chancellor remains and the longest-serving fig-in Table politics.

Dr Owen, by contrast, foreign secretary and leader of the almost defunct Democratic Party. He 53 leaving I general election. The almost inevitable reflection, perhaps especially today as a party conference is how a might have been. Dr Owen could have been leading the party chal-lenging for power, yet he

Il all away.
There is a chapter in III. of the problem. It is suggests he is right of the problem. It is right tower, it describes how is lost the (unnamed) is girl-friend because in did believe unit he sufficiently ber. He does not be to Louis off his engagement to another manna M whom, it seems, he was equally attracted.

It would be easy say that he wain, interested only in himself or peculiarly cussed. Yet that explanation does not entirely fit. There have been other occasions when he has been remarkably loyal both to anything particularly odd about his background which could explain his sometimes extraordinary behaviour. Dr Owen may have been a late TIME TO DECLARE By David Owen Michael Joseph, £20.00

developer, in he well-edu-cated and in has never been the slightest doubt in his ability to pure even the man com-plicated subjects. On southern Africa or defence he was informed as anyone. In came economic policy relatively late, but is still came to it.

Nevertheless, the fact that political life. Dr Owen blew it. The principal political influence been Hugh Gaitskell; was because Gaitskell the Labour party that Dr Owen I main M name M forward parliamentary in I Perhaps Dr Owen in the IIII III mould, and certainly British politics might have in different course had Gaitskell

The fact remains: at certain critical times in his political life, David Owen blew it

lived. When he died, Dr Drain much in the party Harold Wilson, George Brown and, subsequently,

Dr Owen might have survived with Callaghan tried hard to do so. It was only to the land to break. That was an eccentric and the all, others are well him and Roy realignment considering ding of the life was seen by many as glad, confident morning. It is sometimes forgotten new party carry all before it until the outbreak at the Falklands War suddenly restored Hra Thatcher's fortunes.

hindsight, not only Dr Owen but all and of the SDP the Liberals fundamental mistaks. They should have attacked the Labour party with im aim of replacing it as the main opposi-Such Tory Last as L Lords Whitelaw and Pym at iterrified that that would happen; in which there would be serious defections III IIII new party. In and il Labour party, under leadership, began slowly

Dr Owen, however, made additional additional of his own. He challenged Roy Jenkins very early for the leadership of the party. He disliked, and it known that he disliked, Liberal party and was opposed in parties failed in parties failed in the election, effectively threw in it towel and refused bave much to with David Steel, Liberal leader, in those post-electoral in which the merger was agreed by the majority of bers. Even then Dr Owen could probably 🖿 been the 🖼 🕷 of the Liberal Democrats He turned his back on the

opportunity.

Le explains in the book Hall the opposed III Liberals they were essentially "federalist". (That also, learn, why in once pro-European Community.) The basically the line is a nerve, and . . . the lack comes from libertry became they are the people

Dr Owen III Social Democrat... The IIII was designed in the IIII hard Centre." recently early III year,
III Tory party was
still seeking his support,
had already happened under
Mrs Thatcher. Perhaps III
III SDP did help u retrieve III Labour party Yet, as he walks may Dr Owen might that third party under Mr Paddy Ashdown, practically written III we year ago, is doing quite well in the opinion polls. He could

Malcolm Rutherford THE SUBSIDIARY

LETTERS

warning bell for unit-linked policyholders

From Mr R H E Cooper.

Sir, Barbara Ellis (Finance and the family, August 24) rightly highlights one of the dangers for unit-linked policy-holders, the value of whose policies can go down as well as up on a daily basis. The problem may be more rouse with a policy to a portion one with a

Carried Sept.

428.00

40.00

 $\omega_{1}, \lambda \in$

 χR^{-11} . . . 11. lem may be more serious if the policy is a pension one, with a need for immediate income on retirement.

The answer in many cases is within the policies themselves. Fund switching can be used for many purposes. A timely switch to a deposit fund, or simply to a less volatile fund, can minimise or extinguish the risk altogether.

When to switch depends on circumstances, but in the case

when to switch depends on circumstances, but in the case of pension policies the correct time may be years ahead of maturity. Switching just before signing the forms at maturity may eliminate problems that would occur following major falls in the markets such as harpened recently.
R H E Cooper.
35. Belifield Avenue,
Harrow Weald,
Middleser

Amplifying the India's far-sighted financial architect

Sir, Your profile of Dr Man-Sir, Your profile of Dr Man-Singh ("India's finan-architect", September 1). Indian finance minister in my emitured on longoverdue economic reform,

A STATE OF The reforms are attributed The reforms are attributed by you to a conversion triggered by his membership of the South Commission in Geneva 1967 and by his then South Commission in Geneva then South Commission in Geneva then South Commission in Geneva the South Commission in Geneva and Tanan Commission in Geneva Commission in Ge

tial was underestimated.

as appropriate strategies for efficiency and growth, in

Besides, a man of reflection and scholarship, he had long been aware of the massive the-oretical and empirical research through

that work import substitution wirzes export promotion,

Indeed, none in the mid-1960s, a set of the mid-1960s, a set out front, fighting for these reforms. The mid-licensing system tem, where use if exchange-rate flexibility are shifts to

export promotion.

It was a hard role to play in an in the last by left-wing economists who confused talking about poverty IIII doing something III it. The number I handsomely in the 1980s. Among them many bi had India's disastrous economic regime. Dr Singh was not one who needed in

If the man in Geneva helped, it win have been by giving him the opportunity that the friend of economic mail had marginalised by country in world eco-nomic affairs. Increasingly,

India's voice in irrelevant.

The resulting anguish has surely in Dr Singh's conversion, 📰 to 🖿 idea 🔳 reform, and to the passion he he marked in pursuing the reforms that alone can enjoyed in the status it reason in suspect in much of India's elite has increasingly come I share this anguish. There's for optimism, even reforms run Jagdish Bhagwati, University,

BCCI catastrophe should appear on big screen

Sir, il lie Majesty's Government were to assemble all the facts in it is BCCI and auction off the film rights
the bidder, it might
be possible to protect British

Till story is certainly a good one, enough material had than one in the film. I should think it would fetch

a very good price. Alice Marie Marshall, 4242 N Second Rd, No 4.

Fax service

An alternative economic viewpoint on the Thatcher years

From Mr Christopher Johnson. Shr, Any author picked out for criticism by Samuel Brittan may at least hope to be glimpsed alongside him in the ranks of the immortals. I refer to his review of my book The Economy under Mrs Thatcher 1979-1990 in his Economic Viewpoint ("A clubland view of Thatcherism". September 5). However, some of his points demand a rejoinder. 1. I do not assume that Mrs

Phatcher wanted a tighter movetary policy than Nigel Lawson in the late 1988s. I only say: She failed to him where she should have done notably on the ment of monetary controls and the faciling of demand by tax cuts.". She may have failed because she agreed with him at the time, but there was no one else who could have overruled

2. He condemns views expressed by the Treasury expressed by the areas Select Committee about fore-

casting, balance of payments, and manufacturing, as if they were in my book. They not. If he disapproves of other views in my to which we also they are less than 1 mixed wardiet on the supposed. were also those of the Treasury Committee. should con-demn me, not the committee.

3. He says that "the tax burden 3. He says that "the tax burden moved within a narrow range on either side of 38 per cent of gross domestic product during his (Lawson's) whole period. No II" as if this proved that the tax cuts of the late laws excessive. My argument is that, by making fewer tax cuts, the chancellor should have allowed the tax burden to rise with the buoyancy of the revenue in the boom, as a conrevenue in the boom, as a contra-cyclical measure offsetting the expansion of private sector

demand. 4. He says the author to grasp the wider meaning of the defeat of the Scargill miners ing unions". I little the coal "the mem crucial epi-

mixed verdict on the supposed benefits if the new strike. I Brittan would sus "wider meaning" sunion sun heading

"fewer with the limit will will be umn years could full the point of nominal GDP. It is just that many including at one lime the land England, have always thought it hopeless tarvariable, shown by the Brittan sigh to recommend. He nominal GDP is attempt influence demand in cash terms noticing the this is incompatible, given an infla-

objective, with Vi renunciation of demand 6. I infers from my economic

growth chart that output did not even exceed in a book M the end of the 1980s. The chart shows output in the capacity ceiling (in wery slightly above, but in scale is small W reveal this); more important, was further above capacity. 7. Finally, I must protest that I

ber of my West End club. III I a clubland view Thatcherism". I Le affaul le I have make been privy to "how Reform Club economic establishment was 1 1970s". The record 1 1 1 970 (back in the tables, limit mail down that local to haid me hard fact compared will all of the Man. Christopher Johnson,

HOTEL CONTAD CONRAD $C \cap A \parallel V D$ PUERTO VALLARTA Mexico (1991) Brusels (1992) BELLE CONRAD CONUAD CREOLE JUPITERS A CONRAD HOTEL Gold Coast, Australia Mexico (1992) St. Martin, Caribbean LE нот≡∟ METROPOLE COMBAD CONRAD 73HH = 5 A CONRAD HOTEL HOTEL CONRAD CONRAD CONRAD Istanbul (1991) The finest hotels in the world

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FINANCIAL TIMES

Monday September 9 1991



Warning that lack of EC unanimity could sabotage peace conference | Crimean

Yugoslav fighting threatens talks

YUGOSLAVIA'S federal army and Serb militants tightened their grip on strategic Croatian towns yesterday as part of their drive a control the republic's and and

regions.
The renewed fighting threatens the conference which opened in The Hague on which opened in The Hague on Saturday. European Community foreign ministers and representation of all the Yugo-republics agreed ceasefire signed last week must "observed in all its elements immediately". The conference **ma** adjourned until

Thursday.

Meanwhile, violence spread

Belgrade, the and

capital, where a

used by Chetniks, ultranationalist movement,
was damaged by bomb. A

was seriously injured. was was known bombing incident in Belgrade June by Croatia and Slovenia.

Lord Carrington, in former
British foreign secretary who
chairing the conference in
The Hague, said it would
become "perfectly obvious" if and when fighting reached a level to sink the talks. Mr Hans van Broek, Dutch foreign minister president the Council Ministers, Lord Carrington represented "one, unanimous voice"
EC's mediation

new states emerging from Yugoslavia "should in unani-mous and voiced through the chair if the conference", Mr van den in added. The

By Philip Stephens, Political Editor

MR Neil Kinnock, leader III the

main opposition party in the UK, toughened his party's

nume on nuclear deutsche

and currency devaluation yes-terday as the Labour party was joined by smaller Liberal Democrats party in challeng-ing Mr John Major, in British

Senior the government did not its prime prime policies of the government did not its prime policies of the government did not its prime policies of the government did not policies of the gove

ecovery 💵 🔳 trigger for 🔳

November election. But they

acknowledged that election fever was likely to in fuelled by an optimistic assessment if

the economic outlook in a

speech by Mr Major tonight, when will miles his view

In spite of Treasury caution,

chance of miller and in inter-Conservative party conference.

that 🍱 recession is unur.



haven: more than 30,000 people without an old Second World War tunnel shelter in the Croatian capital Zagreb yesterday as authorities prepared for a federal air attack

repeatedly of for recogni-

breaks EC ranks, they will otage conference's work.

Mr equally warned III Yugoslav delegathe EC had only "temporarily refrained limiting implementation of steps und could prejudge in outcome" ■ negotiations on Yugo-slavia's future. The EC ■ still holding in the recogni-

The return to the domestic political battleground

marked to the opening yester-day of the actual party ence season by the Liberal

Democrats gathering in Bournemouth.
Mr Paddy Ashdown, leader
of the Libert Democrats, in

positive mood after his party's

recent stronger in in the opinion polls, and failing Labour support meant the Liberal Democrats offered

to the "failed policies of the

But even as Liberal

Democrat party figures admit-

hung parliament, Mr I

declined in whether he

would be prepared to make

post-election part and Labour or the Conservatives.

Mr Mission sought in dis-

the only

Department of

Mr Slobodan Milosevic, in president of Serbia, told in that Yugoslavia was "the only legitimate and internationally recognised subject", and that "the internal boundaries in Yugoslavia are only administrative".

This appeared contradict

This appeared contradict insistence – and Mr Milosevic's formal agreement – one of the principles of the con-max was the attendant inter-nal nor external borders could be changed by force.

reflection of Mr Major's recent international sposure.

the 41 per 39 per cent and the Liberal 5

later plans a campaign to shift the hear of

tion. Mr Kinnock also

iii made in id his party's

weaknesses with the electorate by moving further to

defence and the economy. On

the man a planned when by

Conservatives on

policy, Mr Kinnock said Labour government would keep liming independent nuclear while

nations had nuclear weapons. Formerly, Labour has been

ambiguous about policy multilateral disarma-

Mr Milosevic acknowledged he had he with Serbian paramilitary leaders among
Serb
nity, but he in that they were acting independently.
In the salient republic of

Macedonia, a referendum held in which are if plans for a Yugoslav union of collapse.

Slovenia, Page 15

nul = determit while teler

countries kept II But speaking on Mr Kin-said: "There will be of Britain's

Mr Kinnock then sought to
Labour's committee to the inflation with a will based on holding sterling's magainst the

D-Mark in the European exchange rate mechanism.

The prime speech tonight will warn unem-

ployment is Britain will is some time but he will is

promise that sharp fall in inflation in the secompanied

by a resumption is steady eco-

Conference reports, Page 18 Editorial Comment, Page 14

nomic growth.

coast feels the wind of economic

THE VULTURES are already circling Mr Gorbachev's gleaming mansion perched on Crimean The centre of a momentous political struggle month, the luxury dacha now in the which illustrates how much which interacts now much has changed in the 20 days since Mr Boris Yeltsin rescued his long-time rival mrs gilded captivity in seaside

other regions of the Union, various republics and branches of the Communist party own property.

A microcosm — Competing economic claims which is disintegrating — I disintegrating — I land's momic potential. — I land's momic potential. — I like the French Rivlera without the people. prices or pollu-

Western capital sees the mea and Mr Bagrov has received Turkish, German, Italian, French, Spanish and Australian delegations. But he is an orthodox communist and he tells them that land and buildings are not for sale. Western businesses can only buy shares. Crimea has concluded only one foreign deal: Gabrich, a German con-cern, last month began buildng a 150-room five-star hotel

Crimea's harvest. If the pro-Russian current, now a minority view, gains popularity, Crimea might be subject to an economic blockade.

Viacheslev Chornovil, a fordissident an of radical reform, might win the life forthcoming presidential elections. ing to Mr Bagrov, in Crimea "the ideas of Chronovil are not accepted. It is one thing move towards in market, another switch completely

detail, recognises wide-spread US antipathy to federal

kind favoured by Mr Harkin.

crats are going to have to w to be credible in this election is to

that we can reform the government we created,"

In Last this weekend, Dans

There were

But as more candidates, such as Senator Bob Kerrey

Nebraska Governor Douglas Wilder Virginia, the

in the coming weeks, the cracks could widen as in-Democrats a winning for-mula against the apparently invincible incumbent presi-

"One of the things the Demo-

rnment intervention of the

change By Chrystia Freeland in Kiev

At six different governments are battling for control of Mr Gorbachev's holiday home and 150 and and sanatoria which in a neckprivilege around the

The Ukrainian government put in bid in first, claiming all on la territory. Crimea, which its sovereignty in on laterritory. Crimea, which week, would be in on too. So and be municipal government of dachas located la Russian republic and central ernment. Another complication is that in Grimes, as in all other regions of the

people, prices or pollu-in - already plays host is between 7m = 10m tourists, 100,000 of the foreigners.

However, | little tourist However, little tourist revenue in Crimes that tourism does an amount in a single percentage point the region's annual income. Agriculture accounts in percent the economy while manufacturing, mineral mining, chemicals and other industries make up the rest.

Mr Nikolai Bagrov, the local strongman observes: "This

strongman observes: "This was an upside down system. We must turn it around. Tourism should be the

ing a 150-room rive-star hotal
in Gorzif, near Yalta, which
will be run as a joint venture.
In addition, Crimea depends
on the Ukraine for 80 per cent
of its electricity and for the
water which irrigates half of

Moreover, Mr Bagrov fears that a candidate such as Mr

on their screens. Dealing isn't convivial more," a senior complained the other day. "I used to go down on the what was on. I can amount on the don't know nearly as much as I to." fun, either and I'm not sure it's

healthy."

He scandal which to circulate in the floor marthing

valuable information system, all same.

was often inaccurate, and sometimes pure downright might be huried, and put analysts the alert. It is hard to imagine a collapse Polly Peck in by surprise 20

(though not unimportant) example of a general problem: the information age has been an age of ignorance

ters are now constantly pulled into the is for overhaul; their mathematics cannot keep up with the states in the real With their instruments out of order. 💵

to steer IM economy simply lash the helm, whether they call it a medium term strategy, Rudman law.

steering a steady novelty is booms slumps nowadays to

Ignorance and mystery in the Information Age

The authorities at the stock exchange bent on making a about the leaks which seem to herald every rights issue. But really, nobody should be surprised Chinese walls to have ears. Dealers hungry for the kind of information they don't

would in disciplinary measures if it appeared on a screen) valuable information system.

with job backwards;

job backwards; global markets, trading electronically of dominated by the and other derivatives, possibly work in the old, markets the produces, officially protected by the law against insider trading, helps a explain the tendency of markets the control of the

information scarce, the mar-me reduced manalysing its own behaviour. Flore thrive in analysts, the experts on self-induced fluctuations. All this is a relatively irrival

Governments and deline banks are in the same boat.

models which used to live quite stable parame-

an ERM priority, m a Gumb



By Anthony Harris

come a total surprise to The money supply in III definitions has III gone ape, spreading III alarm and despondency the still study it.

The central bankers have largely given

Ine central bankers have largely given up till instead, they talk impressively about stable prices while fumble with their levers; but their actions their actions their actions.

reader kindly me a history the earliest records: to Saby-

The money supply in all its definitions has also gone spreading alternate alarm and despondency among the few who still study it.

high or as volatile as they are today. The wise central bank-mind this worrying; the complacent seem in find it fun.

criticism of the state of the management, in the it does that there was some-thing a little foolbardy about the way we deregulated every-thing in the 1980s without waiting in see in freedom

All considering the problems posed by floating exchange rates, mobile tional capital, oil frights and the rest, III performance surprisingly good. Despite the warnings of credit analysts, there is still only a small out-side chance that the Big Bang

ish in principle, only exagger-ated. This is not a recession like other post-war recessions; it is not an economic downturn, but a controlled STATE FOR MEN

financial crisis.

This may rouse thoughts of 1929, when banks failed and markets crashed; but the similarities are again superficial. The heart in the crisis in not financial folly, but in world-wide rise in interest in the crisis in the combined the central banks could sustain in a genuine depression, even if they wished

In the 1930s there was inade-quate demand for capital. Now ere seems to be too much. It

is the resultant high rates which have thrown out fiscal and business plans, and deflated asset markets.

This explanation leaves us little the wiser, though, for nobody seems sure of the cause of it nor the cause for the sen. of it, nor the cause for the general fall in private saving which is part of the picture. As long as we do not know the cause, we cannot know if this is a passing phase, or a picture of the future.

It is easy enough to tell a story of the future which looks like the present, based on the needs of the fast emerging economies of the far east, Latin America, and now the ex-Conmunist countries, later to be reinforced as the ageing popu-lations of Europe and Japan

retire.

The market, in this picture, is trying to push the industrialised countries towards their destiny as frugal exporters and pension-payers, but meeting strong resistance from our high-spending habits. (Less resistance in the US than here, since luxury consumption is now reported to be going out of

fashion in the US.)

But this is only a plausible story until economic analysis catches up with the real world. The only honest statement is that once you penetrate the fog of ignorance caused by structural change, bad misleading more a mystery. In word, uncertainty, the many terms to interest to recasters in the international organisations are now beging their tions are now hedging their bets so thoroughly that they comic crop the whole appear tus of numbers and charts, and simply print "Don't know" on

every page. Most businessmen and consumers are in the same fix. So don't believe politicians who talk of recovery and virtuous circles. They aren't necessarily wrong, but they can't posaibly

DIAMPERSON

Strange.

*** Vab 3 1 - 11<u>-25</u>

Telephone groups fail to agree on charges

UK opposition toughens stance on defence

INTERNATIONAL telephone charges are likely bigh for time after a meeting of national companies and ministries substantially to reform accounting are held responsible for the that call charges we con-

siderably above costs.
A meeting in Geneva of Telegraph Consultative Committee (CCITT), which tries, was described by the name those present as complete flop". He added: "Cartels have a hard reforming them-

By George Graham in Sloux City

THERE is few mourners for

three-year campaigns that

preceded recent UI presiden-

tial elections, but with just Im-

party primaries and have

started in worry about the shortage in malling

to take on President George

This weekend, however, saw

least a first rehearsal for

in campaign with the

for Democratic nomination

gathered in Mar City, m III Iowa bank of the Missouri

river, in rally in party faith-

lowa used being courted long and hard by Dem-

carry dispro-

selves."
The US delegation, which leading the campaign for reform, drew some consolation from fact that the thorny accounting had all.

pressure 🕍 reform itself 📫 year when was international telephone by than \$10bn annually

The accounting in system, which to determine the international calls between telephone companies.

portionate weight as in first in the electoral calendar.

was limited a feeling of relief

campaigning was at

we have finally, candidates

are willing on George Bush. This the kick-1992 campaign," pro-claimed John Roehrick, of the

cratic party.

Mr may moving canformally declared

that they was seeking III presi-

nomination: ex-Senator

Paul Tsongas II Massachu-

presents himself as

ocratic party, and Mr Larry

Agran, who describes himself

as non M tha time Develope

pal causes above-cost prices. Last meeting was called examine ways adjusting accounting Tale is bring them

into line with nn US proposals. To a accounting publicly available. This was rejected at thand. Trai man should be based. This was opposed by South Korea, and many Third World countries. developing thought in several billion Agreement, however, was September 19.

US Democrats test the campaign waters

would make him a convincing

candidates, widely outsiders, as well

probable contenders who may come to symbolise the Demo-

cratic debate men how to shake off the party's long los-

Senator Tom Harkin, on his

home in lowa, wide range of traditional Dem-

ocrat constituencies, from

labour unions w civil rights

organisations. He all im

🔚 🖬 şlash its overseas mili-

tary presence and spend instead on massive govern-

ing streak

lines malable in Europe.

in staunchly Republican ment infrastructure projects.

Orange County, California, and this is that Der thromentalism and presidential by aba

on diluted proposal

 Time should be applied all in a non-dis-criminatory fashion. This diluted in a proposal that with should be applied on a number mi and equal last The CCTTT could agree in a gree wording this proposal and will again discuss the matter, probably in March.

Attention will now shift to a meeting I by the Organi-to for Co-opera-and Development dis-

His Demission is that to Dem-

presidential by aban-

doning traditional and

trying like the Republicans.
"You can bet dollar that if you run a Repub-

lican against a Republican, a Republican will win every

time," he quipped in Sioux

On the other side of the Governor Bill Clinton

of Arkansas, at 45 the US's lon-

gest-serving governor, who argues that the Democrats

overhaul their the people who not will be the people who

Mr Clinton, whose gran grin

a keen grasp of policy

cuss accounting rates on

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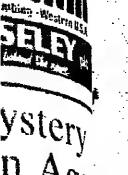
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FINANCIAL TIMES COMPANIES & MARKETS

Monday September 9 1991



Eagle receives Belgian bank writ

Eagle Star, the UK insurance subsidiary of the tobacco-based BAT industries group, has received a writ from Banque Bruxelles Lambert, Belgium's second largest bank, in nection with the property mortgage indemnity business which has run the insurer into seri-ous problems over the two Page 18

Air France in Sabena talks

Air France is in talks with Sabena, the Belgian. arrine, which could lead to cooperation the n airlines. But the French making rival.

More French bourse reform

France has taken steps towards a second wave of stock exchange reform, with an agreement by regulators to encourage stockbrokers to improve their financial security. Page 19

German exchanges inch shead



Germany's regional exchanges have agreed participate in Frankfurt's trading system in a further small part towards the concentration are country's fragmented exchanges. Page 19

New batch of US options

US options exchanges we we launch a flock of new options next month and more relaxed rules on options listings become effective.

GM to pull out of venture

General Motors is moving to break up its joint venture car production business with South Korea's Daewoo Trans 19

John agency seeks refinancing

Appointments, employment agency, is trying to off financial proposing a 27.5m would result in a shareholders only 10 per cent of the enlarged share capital of the company. Page 31 -

Market Statistics

Ì	Bese lending rates	·
Ì	Fire World Indices	٠.
ł	FT/AISO let bond avea	
l	Fastign exchanges London recent issues	
1		

27 Managed fund service " FI-A World Indices

. 11. - <u>12. 4. -</u> . -Companies in this issue

19 British Land 18 Eagle Star 18 Sabena Select Appointments

Redland in £70m foreign expansion

REDLAND, the British building materials group and the roof tile producer, la expanding its manufacturing operations in eastern Germany as part of package of acquisitions and investment

The group spending on construction in the former Ger-Democratic Republic to rise rapidly over next management

"I All almost beyond em-

Mr Deryck Maughan, I new day-to-day boss of Salomon Brothers. "But I do take personal exception to the notion that Salo-

mon windlers is rotten to the core, that it is culturally defi-

cient, may we are endemically

revelation that Salomon Brothers' had rigged some recent government auctions for US Treasury bonds has cast a dam shadow over the firm and

deep shadow over the firm and

Mr John Gutfreund, was him breach of rules in April but

resigned. Other senior officers

have also gone, and Mr Maughan, a former British my servant

the firm's Japanese operation, was last much unexpectedly a spulted into the job of chief

ating officer.
Now he had restore the

ulators' In Salomon

integrity and internal controls, and recapture

prominent — as the Bank, California state pension funds, and in UK Trea-

sury - which have partly or

wholly slipped away.

If do this, he freely happened, happened, weaknesses allowed it to happen.

The "tone", as Mr Maughan puts it, happened by the former menagement to changed; in firm's payment promotion policies revising; and the old happen which would see as heart of Salomon's

to made his reputation running

beresen's homer chairman.

employees.

Taking the

swagger out

of Salomon

Peter Martin and Richard Waters

hear the new management's plans

plans to build its first clay roof

Napier, Redland chief executive. said in a purchased German chimney contractor.

Kamin, to increase penetration of the chimney replacement market, particularly

producer, which a 51 per cent money is being used to mixed plants in owned by Redland. Mr Robert strengthen our core businesses, Mexico purchased from Pioneer, particularly in continental Europe and the US."

Other purchases announced yesterday include: three concrete plants in California bought from Marley, another British building group; two roof tile plants in Florida acquired from Gory, US a sand, gravel and acquired in Denver, ready-

ited eastern Germany, said: "Minor public works are taking place in the main are of almost every town you drive through. Roads starting is be repaired. There

patching and mending in housing although not a lot of new build-

Backing for new Walker rescue

By Roland Rudd in London

BONDHOLDERS in Brent Walker, the troubled leisure are backing new proposal from the international conglomerate Lonrho and conglomerate Lonrao and threatening to put the group into liquidation unless banks which lent £1.5bn give the plan hearing.

Their position puts them on collision course with the 47

steering committee
today expected formally to
reject Lonrbo's proposal. This
involves swapping convertible
preference shares in exchange

for £1bn of Brent Walkers's debt.
Mr Paul Spicer, M Lonrho director, and the would be the banks they have lent to Brent Walker if Lonrho's they price, which closed = Friday = 241p. to 400p within I wat five

However, of the Late the III because of Lourho's insistence conducting due diligence and of the company. Brent Walker fears this could take as long as months, by which time it will have run out of finance. says the exercise could 🜬 done

within two weeks.

A spokesman for the bond-Brent Walker "seriously considers" the Lonrho offer they will not the drop all legal claims against the company, arising the control of the company arising the compan know," he will "then will survive and will come will this stronger firm". us interim profits had been

inflated last year.

Boudholders, meeting today at the City offices of Hambro, have

the City offices of Hambro, have been told by the company that administrators will be appointed unless in their claims.

Over the ten in the have including the biggest including Mr. in ael Smurfit, chairman in Jeffer-Smurfit and Mr. George Smurfit, and Mr George Walker, Brent Walker's

Mr Spicer said Lonrho's un-posal offered better deal Lan they would under the

II would also give Brent Walker's lenders about in lenders about in pound a £800m nine-forpreference stock with prospect that they would recover all their money if the share price when he was and an 'treland opportunistic attempt

and opportunistic attempt to undermine the interests of shareholders, bond holders and crallian alike".

was purchasing clay

By Andrew Taylor, Construction Correspondent, in London

tile factory in eastern Germany.

Last year, it acquired four of the former concrete man tile plants. The territory accounts for the largest slice of the labor investment package. The DM90m (\$51.7m) being spent includes the pur-of a brickworks

by Germany's

mystique success - must go. In Mr

Maughan's approach many in effect, the partial or complete repudiation John

Only a have seemed unthinkable. Mr

aggressive take-no-prisoners style

and III relentless focus on trad-

I would deny that John Gut-

Bi much W Mr Gutfreund

know about Treasury

a personal opinion?
"My position is III." I simply don't know. I'm an agnostic."
Mr Gutfreund's once legendary

omniscience about the firm's

trading tradition had least of in mental years, says Mr Maughan

"There was a line when John did

being the ultimate bond trader,

calling the auctions, pricing the new issues, walking the floor, flicking his cigar. I think that

was true from the mid-1970s to mid-1980s."

on visiting clients, and managing the firm overall, he was an lon-

"on top of he day-to-day trad-

ing." None the less, man he

Salomon had submitted bids in limit name of clients

without their warmen in order to

As Mr Gutfreund focused mare

doned this behaviour".

mg profits.

doing things,"

in Germany".

The Lies acquisitions follow Redland's successful rights issue year. Mr Napier said: "As promised, this

per trees of least libers in to

Walter further amazing

lations, he believes the regulators will stop shim of truly damaging such withdraw-

ing Salomon's various licenses or stripping it of primary dealer sta-tus. They have se wish, he

thinks, to put in firm out of business. "No price to be soft on Salomon, but I do think

the official mind is capable in making the distinction

what lunk place here and the

Across the broad range of Salo-

Deryck Maughan: "We're coming through a than we deserve, in some ways."

freund tone."

If Maughan. "John a very personality. I limbe in, certainly permitted, a march macho style in deing things." should have it much much speedily - all m prevent the senior trader responsible was up to? "I just
don't know he knew," says
Mr hut most people
the firm would be very
surprised if knew confrom repeating the market-rig-ging abuses a still more spec-tacular scale in the problems, the problems, the problems are more

co-operative" manalready under the base in the scandal. "There has been a generational change Md John Gut-freund had come III represent III

If It Maughan has his way the new Salamoni Bullion will replace the firm's to dillete sit up the desk, and live the life the everyone him is he leads of every-man-for-himself internal Territory with a new emphasis on collegiality. Above all, perhaps, the new Salomon will less arrogant, abandoning Maughan calls "this ing style".
Yet if the firm is less arrogant,

more controlled, less internally competitive, will as profitable again? In Mr Gutfreund's half-year, and all, the firm 1744 \$451m in after-tax profits, record. "I think you combine good business and good ethics," 1745 Mr Maughan: Salo-

a greater proportion of mon might an appeal to clients if it were seen as less

Salomon Brothers to be more like in the Sachs is one that will send the midown the spines of many of blandiercely competitive traders. Can Mr Maughan achieve such a shift salem without midangering the profits that flow from its risk-taking "We do want to maintain that energy, that drive, but I think it can be har-nessed," he replies. We really want the bear in continue to trade. We just want them to do so

pay our penalties." Just how big penalties will be depends in part on how many more will

be. "If what we know now is in

within the bounds of the law." pened, Mr Maughan says Salomon ready punishment: "We

swift and mun justice, we would to

mon's clients, says Mr Maughan, been few defections.

The firm is planning for a dip in earning power, but it has been having good quarter, due partly revenues for deals initiated the scandal.

firm as ■ whole."

Although III as a says, they are in responding the new managerial open-ness. "People this is a real test of character, that we

coming through a least than we

can wilt, can deny, or we can accept and take responsibility and move forward. I think we're

THE DATE of Britain's next general election is not the only matter prompting speculation in financial markets.

The approach of next month's first anniversary of sterling's entry into the sterling's entry into the exchange rate mechanism of the European Monetary System has coincided with a revival of interest over whether the pound should move to the narrow bands of the ERM.

Since becoming a full member of the EMS, sterling, like the peseta, has been able to fluctuate against other ERM.

fluctuate against other ERM currencies within a 6 per cent margin. However, for most of the past 11 months it has moved safely within the 2.25 per cent hand accorded to the

core EMS members.
Since mid-April it has shown remarkable stability by moving within 1 per cent either side of its DM2.95 central rate.

Until last October, the pound was one of the most volatile of European currencies. It now appears as placed as the Belgian franc.

And yet, Mr Norman Lam-out, the chancellor, has been able to bring down base rates from 14 per cent in the middle of February to 10.5 per cent last week. This impressive performance has weakened, but not crushed, the argument that narrow band membership would help cut interest rates.

Only last week, Mr David Kern, National Westminster Bank's chief economist, said moving to the narrow band now would snable the chancelfor to continue cutting rates lastead, sterling's stability

has encouraged pro-Commu-hity commentators to urge adoption of the narrow bands to strengthen Britain's negotia-ting position shead of the Mas-stricht summit on European economic and monetary union

This view has gained additotal firm has gained addi-tional face from recent Dutch proposate on EMU.

These suggest that EC mem-ler states would only be able to enter the transitional second stage of union (which would start in 1990) when they had achieved sufficient achieved sufficient conver**Economics Notebook**

Debate grows over narrow ERM bands

rates and budgetary positions and spent at least two years in

genuinely puzzled by the sudden interest in narrow band membership for sterling. With an election to be fought by the middle of next year, there are few sympathisers in Whitehall for a monetary inno-vation that could force the government to push interest rates higher that much quicker if sterling came under downward

pro-Community argument for early narrow band membership looks thin. The flutch proposals contain some positive elements from the British point of view.

But much, including the starting date for stage two of

EMU, remains to be negotiated between now and December. Following the summer break, the negotiations on EMU resume in earnest today when Mr Lamont will in Brussels a meeting of EC economic and finance ministers. It is unlikely he will have decided the time is ripe for British to join the core group

Britain to join the core group of ERM members, even though the UK's headline inflation rate looks set to fall below that of Germany in October. Bank Watching

Last Wednesday's half percentage point cut in UK interest rates uncovered an interesting division expertise and insight in the City.
While most mainstream economists were caught on the

operators and analysts in and domestic money in less

Their detailed observation Bank's market operations in the days and of the cut had fuelled a well-founded suspicion lower latered nie could be imminent. a divergence in percep

tions the question as whether there in not a niche "Bank watchers" in the less specialised parts of the City. Rather like "Fed watchers", who have in US for many such Bank watchers would aim in anticipate interest-rate movements from the way Im Bank in Lin

would doubtless be pitfalls.

The Bank of England is independent like Fed, so any second guessing H III actions would have take Treasury I account. The UK money also more likely in affected by movements of funds from

The Bank 🛍 England would also no doubt do its best to frustrate the _____ of a ____ Bank watchers. ____ activities ____ largely

determined by internal, unwritten rules that can easily revised or scrapped when I can see through them.
On the other hand, there been eight base rate the the 11 months and nearly 100 interest rate changes since the Conservatives came in power in 1979. that watching could become a profitable activity for

One company that no persuading is Canadian imperial Bank of Commerce. It im recruited Mr Nick Parsons, group economist of Union Discount, in it head of CIBC's treasury advisory from

In the position he will draw on his six years experience in the discreet world of the discount bouses 🖿 watch the

Virtuous Circles

markets digested last week's cut than they started speculating on another Optimism given a rurther boost by the prime minis-ter's talk on Friday of a "virtuous circle" of increased spending will growth in the

If research by Merrill Lynch, guide, the government could also be poised to man lin benefit from m virtuous circle in financial markets.

Merrill Lynch's August survey of global investors shows that very few big international investors have overweight positions in sterling.

Only 2 per surveyed were "heavily over-weight" in sterling bonds while per cent "moderately overweight". On the other hand. 8 per "moder-stely underweight", 1 per 1 = " "heavily underweight" and 28 per cent "neutral".

If ill per can of increase and fund managers we underweight in sterling, as in Merrill Lynch survey suggests, there is more chance that increased government popularity will trigger ■ rise in the pound.

That would a further

cut in limited rates, boosting

the government's standing in

the opinion polls still further.

UK fund managers 'optimistic'

By Father Montagnon

FUND MANAGERS have markedly more opti-mistic about the short-run although they are bullish than previously about use year, according to the land survey by Gallup for Smith Court.

The survey 108 institu-tions with £515bn (\$870m) under management was ried out just last week's base rue cut. A landa al 33 per cent expected UK equities to rise the three months, up from 18 in August. proportion who saw gains next 12 months fell to 69 per

The for the FT-SE 100 index in three months time 2,710, while respondents expected it unit to 2,920 in a year's time. This compares with Friday's close of

Slightly respondents a balance per pared with per cent in August — they plan to increase holdings UK equine But the biggest shift in nental equities with increased holdings planned by 19 per cent compared with I per cent.

A planed up cut holdings gilts, while 18 per said they their holdings in property, iii highest balance since 20 per and recorded III May. The fund managers expect

earnings by UK quoted compamin to fall III per mus fina year compared with expecta-tions of ■ drop ■ 1.7 per Mm in August. However, they optimistic than previously about 1992 when they earnings recovering by was per cent, compared with a projec-Peter Norman | we we per cent w August.

All the Securities was been with This announcement appears as a matter of record only and is not an offer of these Securities.

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Swiss Bank Corporation The Bank of Nova Scotia Canadian Imperial Bank of Commerce

NBD Bank N.A. Senior and Underwriting

Australia and New Zealand Banking Group Limited

Manufacturers Hanover Trust Co. Westdeutsche Landesbank Girozentrale

as Lead Managers

Manufacturers National Bank 🕊 Detroit Banca Commerciale Italians The Sumitomo Trust Banking Co., Ltd.

> **Credit National** Participant

as Managers

BANK OF CANADA EUROPE LIMITED

Bank Corporation

Schweizerischer Bankverein Société de Banque Suisse

Joint Arranger

as Joint Arranger and Agent

August |

Notice

CARCO DEALRs™ Wholesale Trust 1990-A

U.S. \$650,000,000

9½ per cent.

Dealer Euromarket wholesale Auto Loan Receivable-backed Certificates[™]

(the "Certificates")

NOTICE IS HEREBY GIVEN that an amendment (the "Amendment") is proposed to be made to the Pooling and Servicing Agreement, dated as of August 1, 1991 (the "Pooling and Servicing Agreement"), by and among Chrysler Auto Receivables Company, as Seller ("CARCO"), Chrysler Credit Corporation, as Servicer, and The Full Bank and Trust Company, as Trustee, pursuant to which Section 9.01(e) would be amended and restated as follows:

In a reduction or withdrawal of their triple-A nitings of the Certificates.

Adoption of the Amendment requires the consent of the Holders of 60% of the Investor Interest. Holders wishing to consent must, by 5.00 p.m., London time, on September 23, 1991, (1) deliver their Certificates or valid evidence of their ownership thereof in a form reasonably satisfactory to The Chase Manhattan Bank, N.A., as Consent Solicitation Agent, at its offices at Woolgate House, Coleman Street, London EC2P 2HD, England, and (II) execute and deliver to the Solicitation Agent the form of Consent Certificate provided by the Solicitation Agent.

Certificates delivered in connection with a consent will be held in trust by the Consent Solicitation Agent and released once all consents have been tallied. Holders should contact the Consent Solicitation Agent, the Trustee, In Swiss Bank Corporation to obtain a document disclosing further information concerning the consent procedures and the Amendment, the reasons therefore and the consequences thereof.

TRUSTEE

CONSENT SOLICITATION AGENT The Chase Manhattan Bank, N.A. Woolgate House Coleman Street London EC2P 2HD England

Attention: Reymond Morieco Telephone: (071) 726-7 IIII Telex: 8954681 (Answerback: CMB G) Telecopy: (071) 726-5565 or 6678

The Full Bank and Trust Company New York, NY 10048 U.S.A.

Attention: John McGum Telephone: (212) 898-2513 (212)

Swiss Bank Corporation
Swiss Bank House
1 High Timber Street
London EC4V 3SB Attention: Sally Telephone: (071) 711-2302 Telecopy: (071) 711-2364

Certificateholders whose Certificates are held by Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System ("Euroclear") or by CEDEL ** should contact the following for further

Euroclear: Fixed Income Department, Telephona: Lussels (322) 519-2877; Telex: 61025 CEDEL S.A.: Custody Administration Department, Telephona: Luxembourg City (352) 44 99 25 22; Telex: 2791.

Chrysler Auto Receivables Company

September 9,

NOTICE OF REDEMPTION

Ford Motor Company

10 1/2% Notes due August 1, 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of August 1, 1985 (the Triscal Agency Agreement") between Ford Motor Company (the "Company"), and the Chase Manhattan Bank (National Association) as Fiscal Agent and Paying Agent (the "Fiscal Agent"), all the above-mentioned Notes (the "Notes") will be redeemed on October 15, 1991 (the "Redemption Date,") at the price of 100% of their principal amount plus interest accrued thereon to the Redemption Date. Payment will be made upon presentation and surrender of the Notes at the below-fisted paying spencies together with all apountenant coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing unmatured coupons will be deducted from the sum otherwise due for payment. Interest on the Notes shall case to accrue from and atter the Redemption Date. The Company has elected to redeem the Notes shall redemption and all conditions precedent to such redemption set forth in Paragraph 5(a) of the Definitive Notes have occurred. (Paragraph 5(a) of the Notes provides in relevant part that the Company may, at its option, redeem the Notes of after August 1, 1991, upon such notices as have been provided for under the terms of the Riccal Agency Agreement and the Notes), on and after the Redemption Date, the sole right of the holders of the Notes after be receive payment at the nedemption of including payment for a missing coupon in respect of which a solution shall have been made from the redemption price as alongsten with accrued interest in the Redemption Date.

Payment will be made at any of the following paying agencies listed below.

London Branch Woolgate House, Coleman Street London EC2P, 2HD, England Banque Bruxelles Lambert S.A. Avenue Mamb: 24 1050 Brussals, Balgium

Société Générale 29 Boulevard Haussman Paris, France 75009

Chase Manhattan Bank (Switzerland) Genierstrasse 24 Postlach 162 8027 Zurich, Switzerland

Chase Manhattan Bank

Berliner Handels-und Frankfurter Bank Bockenheimer Landstras

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States obligate account maintained by the payer with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the grass proceeds (including premium, if applicable) if a payer last to provide a paying agent with an executed IRS Form W-8 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number and who tail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

FORD MOTOR COMPANY By: THE CHASE MANHATTAN BANK

Dated: September 5, 1991

COMPANIES AND FINANCE

Belgian bank issues writ | Select Appointments against Eagle Star

EAGLE STAR, the UK insurance subsidiary of the tobacco-based BAT Industries bank, in with the property mortgage indemnity business which has run the insurer into serious prob-

the insurer into serious problems over the past two years.

Mortgage indemnity policies protect building societies and other lenders against losses incurred of defaults of

the value of London office properties, the supply of which has soared since mid-1989, and

AGB losing

top layer of

management

Research, the international market research group which is part of the private Robert Maxwell Group, is losing a top layer of management as part of cost-cutting

programme.

Mr Mark Booth giving up

his job as executive, though is believed discus-

sions are continuing about another role for him within the

Maxwell group a companies.

Mr Kevin Maxwell is become chief executive, although AGB is likely to be

run on a daily basis by Mr Chris Collins, at present man-aging director of AGB (UK). Executives leaving the com-pany are believed to include: Mr Dan Holdsworth, chief exec-

utive for Europe, Australia and New Zealand; Mr Dean Eisner,

deputy managing director of AGB (UK); Mr Mark Judge director of Value Strategy Compensation; and Mr Peter

Beverley, international business development director.

BERKELEY GROUP has

bought out from a subsidiary of Speyhawk 50 per cent interest in the capital of 5

George for £4.25m cash, which is financed by the issue of

BIMEC INDUSTRIES has

received accomptances of 22.9m. ordinary shares (95.92 per cent)

for its rights issue as at September 5. The 973,366 shares have been sold in the market at 74p each, a

premium of 27p over the rights

BODDINGTON GROUP: Liquid Assets Group, its wholesaling division, has acquired Kings

TARGET

Blue III (JV)

Spirits (NZ)

then Edwinson Warm &

BIDDER/INVESTOR

(China/Hong Kong)

Ponoco (Switzerland)/ Tatneft (Soviet Union)

Venture Plant in

acquisition talks

take-up of which has collapsed since the beginning #1990. Eagle Star, it said, had thought that there had been material non-disclosure of the value of certain commercial properties, which BBL had mostly financed the top slice insured the portion with ompany.

There were reports me in weekend in the property con-attempting negotiate with BBL on precisely this point, and that accordingly a could neither confirm nor deny the

BAT did that top-slice business usually related to 15 per cent of the value of property with 90 per cent mort-leaving the developer to bear the risk on the first 75 per cent. cent; and the sometimes borrowing the total to 100

NEWS DIGEST

possible acquisition of new b

prospective purchase conjunction with capital raising management intro-

Bodowiasioni Insuranse (Africa

pre-tax loss of

profits of the in half August II 1990.
After extraordinary

of there was an attrib

Turnover increased W

ultimately owned by All-

Mr Michael I the chief

retailing group, is taking six weeks off work to recover from a viral infection.

But the company press speculation Mr Julien was intending leave

the company for good saying he would be back in the office

IN BRIEF

(News & Minerals), and of the

wholesalers M25.
Kings made pre-tax profits of \$500,000 on £10m turnover in

GLOBE PETROLEUM la buy-

ing Holdings, owner of a 103-well producing field in He Mexico for 650,000

and the assumption

the US\$1.6m.
GT CHILE Growth Fund:

1991 WW US\$6.05m M.S.

for four months) and fully

diluted earnings share 58

CROSS BORDER M&A DEALS

SECTOR

Following recent press speculation, the board of Vicinian Plant Group, the hirer of construction machinery and equipment, has announced that the

Storehouse chief

takes sick leave

Ecclesiastical Ins

Office in red

li company.

of value, leaving insurer with a 25 per cent expo sure. In one cases, said the spokesman, BAT had insured all the borrowing, on what described a a "ground-up" basis; but he could not say whether any of the BBL policies were on this

Just over two weeks ago, Eagle Star brought forward the publication of its 1991 interim report and disclosed Interim loss for the first six months of this war agging to 1991 the second this year against a £21m profit for the period of 1990. This time, underwriting losses of £121m on domestic mortgage ndemnity policies were mainly

Eagle Star's book of commercial and residential property last year. By that time it had generated a loss of more than £200m, and further losses have been provided for this year.

day-to-day running of the

Servomex declines

Servomex, the manufacturer of

almost 16 per cent ahead, mostly as a result of the Drax power station letter of intent,

Operating profits came of the control of the contro

BZW Convertible

BZW Convertible Investment

BZW Convertible Investment Trust raised net asset value by 3 per cent from \$4.34p to \$7.15p in the year ended July 31 1991. Earnings per share were 8.8p (4.47p for period from February 8 to July 31 1990) and the final quarter's dividend of 3.2p

makes a total of 7.7p (3.8p), exceeding the 7.5p forecast at the time of the company's

Net revenue amounted to

30 (\$11.66 at December 31 1990)

rising to \$21.18 by August 21. NO PROBES: The following

mergers are not being referred to the Monopolies and Mergers Commission: BTR/ Rockware

and Altus Participation/ con-

trolling interest in Pembridge

TRAFALGAR HOUSE: John

Brown, part of its enginearing division, has acquired 30.6 per cent of Chematur International, in Karlskoga, Sweden. Chematur provides anginearing contracting ser-

engineering contracting ser-

worldwide. 🔁 turnover is

COMMENT

50/50 agreement

VALUE

£531m

net assets rise

worth £910,000.

to £922,000

fights collapse with £7.5m refinancing

SELECT APPOINTMENTS, the employment is trying to stave off financial by proposing a £7.5m refinancing which would result in existing shareholders retaining only 10 per cent of the enlarged

share capital company.

The USM-quoted Select, which announced pre-tax losses of (£241,000) the year April 5 1991, seen its financial position deteriorate that overseas subsidiary high rels of debt.
Two borrowings amounted to 26.5m

and it me it authorities

- should subscribe for 90 per cent of the shares in an enlarged company for £2.5m. Waverly also provide for im company's working capital requirements and would spend a further £2.5m in

paying down Select's bank debt with Barclays Bank – which is currently owed approximately

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Waverly's two directors, Mr Martin Pestalozzi and Mr Rod-erick Macleod, will hely develop Select's existing busi-ness but do not intend to become directors of the com-

pany. Select also announced it has select also announced it has sold its US operations and its Australasian Morgan & Banks business. The company will pay Barclays Bank £1m from the proceeds of the sale of Morgan & Banks.

Following the restructuring, Select will run 31 offices in the LUC six offices in Australia and

UK, six offices in Australia and two in New Zealand. The refinancing is subject to share-

holder approval. Select's sales in the year to April | fell from £69.57m to dropped sharply from \$2.38m to \$816,000 took an increased (£741,000). An exceptional charge of £1.95m (£2.88m) relative rel

British Land acquisition

gas analysers and instrumenta-tion systems, suffered a fall in pre-tax profits from £1.04m to £922,000 in the first half of 1991, though the result exceeded the BRITISH LAND is in FI BRITISH LAND

for Queens House,
200,000 sq.ft. reversonary
building in Reading,
Berkshire, which let to
subsidiary
full repairing with 42
unexpired and 1903,000 the company made in the second half of 1990.

Turnover 1990.

John Burton, chairman, said that orders received were

The purchase price of new ordinary in (1.5 per cent), which Smith.

Court Securities has agreed to purchase from wendor, and \$4.9m in cash.

DIVID	ENDS	ANNO	UNCE	D	
	Commi	Date of	Corres - ponding	Total	Total lest year.
(BSR)	nii	-	UCT	-	0.7
nii taevalfin	14	Oct 14	3.6	7.7	344
irdint	4	Dec 5	4	-	10
imeratonfin	0.1	-	5.75	1.00	8.775
myInt	2.75	Ohio 2	2.75		9.
OB-	nli	-	nli	nli	1,2

Dividende shown per the stated. Equivalent after allowing the stated stock.

Mary 8

NOTICE TO THE WARRANTHOLDERS OF JAVAN STORAGE BATTERY CO., LTD.

Warrants (the "First Warrants") to subscribe for Shares of common stock of JAPAN STORAGE BATTERY CO., LTD. issued with U.S. #50,000,000

574 per cent. and

Warrants (the "Second Warrants") to subscribe for Shares Mcommon stock of JAPAN STORAGE BATTERY CO., LTD, issued with U.S. \$100,000,000 3% per cent. Guaranteed Marie due 1993

Pursuant to 4(A) the 1 17th November, 1988 and 9th November, 1988 and 9th November, 1988 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that

Warrants, notice is hereby given that:

Due to issuance by BATTERY CO., LTD. (the "Company") on 4th September, 1991 I U.S. MARCHEST DESCRIPTION OF Shares of common stock of the Company (the "Shares") at the Initial Subscription Price of Yeu 789 per Share which is less than the current market price per Share on the date in Japan (15th August, 1991) on "which the Company fixed said Subscription Price, the Subscription Prices of the First and Second Warrants in effect were adjusted as follows representatively current to Clause 3 (vil) of the Instruments and second warrants in the struments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments and second warrants in clause 3 (vil) of the Instruments are second warrants w Prices of the First and Second Warrants in effect were adjusted as follows respectively pursuant to Clause 3 (vii) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants: I Subscription Price was adjusted from Yan 607.80 to Yan 604.30 and the Subscription Price of the Second Warrants was adjusted from 1.194.20 Yan 1.187.40, both of from 4th September, 1991 (Japan time).

JAPAN FILIPAGE MITTERS CO., LTD. By: The Mitsubishi Bank, Limi es Principal Paying Agent and Warrant Agent

9th September, 1991

MIRACO INTERNATIONAL (NETHERLANDS) B.V.

Dual Bonds Due AD. ("Series A Bonds") U.S. \$5,000,000 Dual II Bonds Due 2000 ("Series B Bonds") U.S. \$15,000,000 9.75 per cent. Bonds Due ("Series C Bonds")

U.S. FILLTER, DOG

IS HEREBY GIVEN that for the six month rest Period from and including 6th September. 1991 to, but excluding, 6th March, 1992 following Rates of apply:

Bonds The Rate of Interest is 6.2% per annum. The Interest Amount payable == 6th March. 1993 'will amount == U.S. \$313.44 per U.S. \$10,000 in

Series B Bonds The Rate of Interest is 6.475% per annum.
The Interest Amount payable on 6th March, 1992 will amount to U.S. 8327.35 per U.S. 810,000 in , 7 principal amount. By: The Mitsubishi Bank, Limited

9th September, 1991

London Branch As Agent Bank

SATQUOTE

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The ECU Gerno Ltd. 29 Chesham Place, London SW1X 8HL Till: 671 245-1616 Fax: 671 235-6682

Allied Lyons (both UK) Tootal Clothing Disposals by Dewhirst (UK) Textiles Viyella (Malaysia) Kolon Industries Imperial Graphics (UK) Graphics completes (S Korea) RSG mex Intent signed distribution noiseimenarii 📟 🔛 Telecom (UK) 4 ABC (Germany) Move 🔤 Europe District Control of buying BSN (France) Pycasa (Spain) Milts diaposal AGA (Sweden)

Unit

Buy via 📖 Cil and gas dominated a fairly subdued weak for international corporate activity, writes Brian Solien. Foreign penetration of the US gas supply marked in greating. Transcanade Pipelines agreed to pay Pacific Sea and Electric up to CH460x for Pacific Sea Transmission, and is also discussing abrying Alberta and Southern Sea. ASA of Swedon acquired the pass distribution bestimes of Union Carbida. Norwegian state oil company Stated signed a letter of Intent to lette a 35 per one state in Mehamati, a crede oil products ambeiding of Germany's Stated signed a State Supple as SSSOMs production and employed second excellent of the Soviet republic of Taternam, indicating that recent avents will have no negative impact on plane for foreign investment in the Soviet Union. Other John weathern in the Soviet Indian. Character, and supple season of the State Sta

Acquisitive Present upon group toom in augmentary — programmy — programmy and affect operation and Affect Lyons continues the trend for major spirite prolets purchase of built of New Zaalund Wines and Spirite by Grand Metropolitan and Affect this year, Hong Kong-based Hatchison Tolesconsumications in moving into continues the purchase of a surjority state in ASC Telesconsumications in moving into continental Burope with its purchase of a surjority state in ASC Telesconsumications and affect the purchase of a surjority state in ASC Telesconsumications. ne optical glass company Hoya progressed plans for hallding a global laser aquipment group, paying \$20m for 90 per cent of a-based Continuum Electro-Optics and OME-25m for 38.9 per cent of Mil.5 Munich Laser Systems of Germany.

SUPER ALPHA U.S.\$116,000,000 red Floating Rate Notes due 1993 erest Rate 6.625% p.s. Interest Period September 8, 1891 to March 9, 1992. Interest Payable per US\$10,000 Note



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AT STRINGS

Service of the servic

exchanges agree to **Ibis system** By Katherine Campbell in Franklurt

German

GERMANY'S seven regional exchanges have agreed in prin-cipal to participate in Frank-turt's electronic trading sys-tem, Ibis 11, in a further small step to draw together the country's fragmented stock

exchanges.

Ar Dieter Mülhausen, board member of the Frankfurt bourse, said yesterday that he expected around 30 new participants independent and official brokers as well as small and medium-sized banks — to join Ibis 11 as a result of the decision, which still has to be formally approved by Instead of the regional markets. Ihis has around 95 participants.

his has around 95 partici-pants. In spite of its relative primitiveness, the screen-based system listing the DAX 30 blue ckip stocks and some heavily traded domestic bonds has attracted an increasing propor-tion of volume in Frankfurt since it was introduced in

April.

In August, 13 per cent of DAX turnover was routed through Ibis. At the same time, spreads between bid and offer prices have narrowed to between 50 pfennigs and DMI. The new agreement, drawn up by Mr Wolfgang Peterhoff, chief executive of the Düsseldorf stock exchange, assures that members of any one of the

that members of any one of the regional beurses can trade on Ibis without completing the combersome process of joining

While almost all the leading banks are members of Gerhanks are members of Germany's biggest exchange, many smaller institutions, as well as the liquidity-generating brokers, are not. The official brokers, who on Ibis lose their privilege of levying fixed commissions, can still use the system — which, unlike the physical trading floors, is open continuously between 8.30am and 5.00pm — for establishing or liquidating their own positions.

-Control of the system, howcourrol of the system, how-ever, remains entirely with the privatised Frankfurt stock exchange, which has spent DM16m (\$3.10m) building lbis. The regions will also cede reg-ulatory authority (for acreen trading) in the Frankfurt

Hakuhodo invests Y2bn in France

By Philip Rewstorns

HAKUHODO, Japan's second largest advertising agency, invested Y2bn (\$15m) in TBWA International, part of the pri-vately-owned French

ing group.

The move, made through listing of preference stock convertible into 11.36 per cent of TBWA's common stock, boosts the ties between the two com-panies which last year estab-lished a joint agency in Amsterdam to Japa-nese clients in Europe. Hakubodo, which has bad a

collaborative relationship with Lintas Worldwide since 1981, operates a network of offices in Japan, China, the US and Europe.

St-Gobain lifts stake

SAINT-Gobain, the French glass and building materials maker, has raised its stake in Germany's Oberland Glas to 60 per cent from 35 per cent, Reu-ter reports from Bad Wurzach.

The group bought the shares from the Wiegand family. The remaining 40 per cent of Oberland's capital is in the hands of small shareholders.

Fuji International Finance (Australia) Limited Tranche A US\$ 60,000,000 **Bonds 2001**

nterest Flate : 6,20313 p.s. nterest Period : from 9th Seo! 1991 to 9th

Interest payable per US\$ 50,000 Notes : US\$ 784.01

By Full Bank (Luxembourg) S.A.

ISTITUTO BANCARIO SAN PAOLO DI TORINO LONDON BRANCH ¥7,000,000,000

Floating Rate Depositary Receipts Due 1994

Paged by The Law Debesture Trust Corpo-high p.i.c. evidencing confilement to pay-dry of pruncipal and prevent in respect of factories with lumnto Busicario San Paolo da Popino, Lendon Branch.

yepin, seemon pranch.

Seniors is hereby given that the Rate of
Silieness for the inscress Period from
9th September, 1991 to 9th March,
1992 is 6.1655 per annum, hierers
payable on 9th March, 1992 will
amount to VI.535,781 per VS0,000,000
principal amount of the Receipts.

Agent Bank
The Long-Term Credit Bank

COMPANIES AND FINANCE

French bourse heads for second wave of reforms

By William Dawkins in Paris

A STEP has been taken towards what is expected to become a kentul wave al French stock exchange with an agreement by regula-tors to encourage stockbrokers to improve their financial secu-

From next January, the Conseil Valeurs
(CBV) will issue separate licences for different aspects of stockbroking activity, such as share trading and back office execution. Separate rules are also being planned for brokers offering custody of clients' shares, said the CBV.

So-called segmentation of functions of the main points in a package of reform proposals presented last July by a managing director of Crédit Commercial de France, the privatised bank.

Many leading brokers have From next January, the Con-

the privatised bank.

Many leading brokers have already started to put their different functions into separate subsidiaries to reassure clients made anxious by last year's spectacular collapse of Tuffier et Associés, under investiga-



René de la Serre: presented reform package in July tion for allegedly using clients'

money to cover losses.

The move will now allow them to register their various functions with the CBV, under capital requirements and codes of conduct to be defined by the end of the year. If they wish, brokers can continue to regis-ter themselves as before, with their various functions in one

The finance ministry yesterday welcomed III move.

The mis round of reforms allowed outside investors to buy into brokers for the first time three rules and clampdown in insider dealing, and – from next January – an end to brokers' monopoly stock exchange

The ministry considering the other proposals in Mr la Serre's report, which aims to the steady flow stock exchange London which is taken place in spite the earlier reforms. It calls for the abolition of a

on share trading turnover which is unlikely to please the cash-strapped government - and for the development of trading in large [incl ii] tional shareholders of the

main market, in III UK. trading has been in France he in past three years, but only for matched bargains, with increasely included the growth increasely included the market has disappointed

Block trading review on the way

By Willem Dawkins

THE FRENCH government plans to make up its mind by the end of the year whether to respond to pressure from stock market professionals to make it easier for big investors to trade shares outside the regu-lar market lar market.

lar market.

It is awaiting the results of a study group set up by the Conseil des Bourse de Valeurs (CBV), the stock exchange regulator, due to report in mid-Movember on how the Paris market can stiract the lucrative business of so-called block trading in French shares, a large part of which takes place in London where conditions

By Barbara Durr in Chicago

preparing to launch . flock of

new options next month when more relaxed rules on options

listings become effective. But the new listings are being care-fully selected because of cost

The Securities and Exchange

Commission approved the new rules, which were originally proposed in 1988, last week.

These entail a series of changes in the eligibility standards for listing options.

The changes include alimi-nating the requirement that a

company earn at least \$1m dur-

ing the previous eight quarters before an option can be listed

securities; allowing

\$7.50, instead of the old limit

\$10; and lowering the required number of shareholders in a

company to 2,000 from 6,000.

Also, the prohibition on list-

ing options for companies that in the previous 12 removed.

As a result of the SEC rule

changes, the Chicago Board Options Exchange announced it will launch 21 new stock

options on October 21. That number is down from the 33

options originally planned because member firms are wor-ried about costs.

limi concerns arise from a

drop in the little trading vol-ume, which means

which has it long to blocked over disagreements on the future organisation of Europe's investment markets.

"absorb" ille regular market, explained it official.

For it past three years, "You are right to make the with the invest-ment services directive," said ministry official.

ministry official.

main points at directive in the direction at the direction as single regulated market, as sought by France, Spain and Italy, on the grounds that investors need full protection. Britain, Germany and the Netherlands, who want to foster trading outlarge part of which takes place in London where conditions are more fiexible.

The rethink implies that the government might wish to reassess its tough stance on the European Community's investment services directive,

The fall in volume

week in it exchange staff.

The American Stock

Exchange, also under pressure

from member firms on costs, is cutting its current list of 31

Member firms are concerned

that exchanges pick the most

low-volume options, having

already dropped
year. Options on BAT
Industries are among the latest

printing but Quebecor

PERFORMANCE INDEX

159.57

157.68 161.49 156.25 161.56 167.10

12 wis

153.41

154.99

152.31 156.69 159.76 138.1 150.52

6.76

yield (%)

6.64

6.46 6.62 7.18 7.63

US options exchanges

scrutinise new listings

For the past three years, France has allowed in institurance has allowed insultations in the cach the
off the market only on a
matched bargain basis, so they
have the regulated
like London's Seaq International The Lin could with
British's quotadrinen system Britain's quote-driven system, where a broker can buy part of a block of shares and then par-

a clock of shares then par-cel H to the rethink was trig-gered by a report in July from panel calling for a series of other reforms but only touch-ing briefly on block trading. The CBV then asked Mr Fran-cels cois of the stockbrokers Bacot Allain, ill lead working party to report in more detail.

GM may pull out of Koresu car venture

GENERAL MOTORS III the US is moving to up its joint car production busi-ness with the Daeprompted redundancies [1] woo group, AP-DJ reports from

GM LE Daewoo, one of Korea's largest conglom-erates, are equal partners in Daewoo Motor, in third-largnew options set for the October mit maker in South Kores with m annual production capacity 500,000 mid. viable options.

The CBOE has also been forced to delist five more of its

Korean government industry from CM has formally informed Seoul government intenwoo. It is requested an arrangement to form a joint with another South Korean property they

five to be axed.

Northern
Telecom, sold remaining stockholding in Quebecor, the and industry min-istry confirmed GM's trouble with Daewoo but said in government was in no position in arrand printing group, ert in Montreal. BCE had the 20 per cent of Quebecor's series as a result

According to government industry in the government longstanding with Korean partner's management style, sinuan labour disputes and unilateral decision-making up I its 15-year rela-tionship with I

It sold half this holding last April, and is now pulling out of commercial printing to concen-Mirwa Mil I was away of Quebecor is America's largest commercial printer and also owns pulp and move, although it had officially notified. with British publisher Mr

Cultor back in the black with FM15m

CULTOR, . Tues nutrition and enzymes group, has returned la black with FM15m pre-tax profits for eight months this year. Enrique ieri in Helsinki. In the same period a year

Group sales for the eight months the from FM3.01bn. The recovery stemmed from restructuring and streamlining, and Cultor.

SOCIETE

NRI TOKYO BOND INDEX

06/09/91

160.29

158.40 162.11 164.70 156.96

QUEBECOISE D'ASSAINISSEMENT **DES EAUX**

need 10-years.

t Estimated par yield

¥6,500,000,000 Floating Notes Duc IIII

guaranteed by Province de Québec Notice is hereby given that the Rate of Interest for the Interest Period from 7th September, 1991 to 7th March, 1992 is 6.16% per annum. Interest payable on 9th March, 1992 will amount to ¥3.071,562 per ¥100,000,000 principal amount of the Notes

The Long-Term Credit Bank of Japan, Limited Tokyo

VAMATO EQUITY WARRANT FUND té d'Investissement à Capital Variable 88, Piace de la Gare L - 1616 LUXEMBOURG LL LUXEMBOURG II = 342

As the capital of the Sicav has fallen below one fourth of the minimum capital, the Board of Directors convenes the shareholders of YAMATO EQUITY WARRANT FUNDSICAV to an Extraordinary General Meeting of the Company, in be held at L . The Howald, SS, Rue des Scillas, on September 17th, 1991 = 11.30 a.m.

with the following agenda: AGENDA Submission by the Directors of the question of the Sica with General Meeting, according to article 29 (2) of the Law March 30, 1988

nderto attend the meeting, the owners of bearer shares will have to deposit their shares five clear days before the steeting at the recistered office of the Company or at one of the agencies of the BANQUE DE LUXEMBOURG. The strateholders are advised that the Meeting will deliberate attendance condition and that decisions will be taken by shareholders holding one fourth of the shares present or represented at the meeting.

The last of the

Air France rules out holding in Sabena.

By William Dawkins in Paris and Alan Cane in London

AIR France, currently in talks with Sabena, the Beigian air-line, which could lead to mercial co-operation between the two companies, has ruled out the possibility of taking a stake in its loss-making rival.

A spokesman for Air France said it had opened talks with Sabena "a few months ago" but that taking a stake in the

the agenda". British Airways has been a stake of up to 40 per cent in the airline. A BA spokesman said yesterday that the talks were continuing but that no date could be set for their completion.

The aim of the talks between Air France and Sabena is to define which routes could be offered in common. It was unclear yesterday when a conclusion would be reached. They are taking place only at the level of both companies'

commercial management and have not yet directly involved the two chairmen. The talks form part of both the loss-making airlines' con-tinued strategies of seeking

alliances where possible with other large carriers, in the face of the deregulation of Europe's airline industry.

Like Sabena, Air France this year received a large capital injection - FFr2bn (\$330m) - from its government shere.

from its government share-holder. It is now undergoing a reorganisation designed to modernise the fleet, make its staff and structure more com-mercially aggressive and in focus more on the most profitable routes.

a partnership with Sabena could clearly form part of the re-think over routes. The European Commission gave clear-ance for Sahena's capital tion in July and is still studying the Air France proposal.



7.85% Debentures payable on Wall 1992 and semiannually Series SM-1998-G Cusip No. 313586 2D 0

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National Mongage resourcements and interest thereon, are not guaranteed by the The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of togency or instrumentality thereof other than This offening is made by the Federal National Mortgage Associationally and Treasurer with of a nationwide Selling Group of recognized dealers in security

will be in Book-Entry form only There will be no definitive securities offered

Gary L. Perlin

Linda K. Knight

3900 Wisconein Avenue, N.W., Washington, D.C.

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MANAGEMENT BUYOUTS

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BMRC Survey III

FT SURVEYS

All of the securities referred to herein have been sold. This appears as a subset of record only.

Nortel Inversora S.A.

the company formed by the consortium

STET -Società Finanziaria Telefonica p.a. France Cables et Radio, a subsidiary of France Telecom Compañía Naviera Pérez Companc S.A.C.F.I.M.F.A. J.P. Morgan & Co. Incorporated

has acquired a 60% controlling interest in the voting stock of Telecom Argentina-STET-France Telecom S.A., m company licensed to operate the telecommunications network in the northern region of Argentina

and has placed with melect group of institutional investors

U.S.\$ 78,200,000 Series A Senior notes due 2001 U.S.\$124,200,000 Series B Senior notes due 2001 U.S.\$713,000,000 Series A Preferred shares U.S.\$433,400.000 Series B Preferred shares

in exchange for U.S.\$2,309,000,000 nominal value (comprising principal and accrued interest) of eligible obligations of The Republic of Argentina

Exchange agents Morgan Guaranty Trust Company Banca Nazionale del Lavoro

The undersigned structured this transaction, acted un placement agent, and served un advisor to Nortel Inversora S.A.

JPMorgan

Credit Lyonnais

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Opinion polls add to sunny mood

EXPECTATIONS of a further easing in inflationary conditions in the UK later this year underpinned the gilt market. which showed a healthy rise in

Continuing the rally in the which began early in July, yields fell for nearly all classes of UK government board A particularly sharp fall and and the curve accounted for by unexpected reduc-

cent to per cent.
With a opinion polls pointing to lead by the Conservative party over Labour, the gilt rally was also helped by perceptions that the government might win an early election.
Attention this will

which bullish comments from ministers about the inflation profile be supported by on the work of the UK economic recovery and the reductions in Color

Today the Control of announces the amount new July les, finance houses and un bank cards. The figure has been extremely low months, and the figure

likely is show a new to about £150m - although that figure will be nothing like enough to convince commentators is a start of a meaningful

That, in itself, will be good news is gilt investors, who want is a slow, measured rather than a sharp this holds out chance that inflationary pressures will fail to be reignited.

in figures on Thursday, which are expected to show that the annual rate of rise in underlying earnings across the economy, 8% per cent in June, con-tinued its fall of the past six months and dropped to 8 per cent in July.

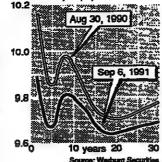
Also the annual rate of rise

in retail index, per in July, widely anticipated to recome down by a full percentage point in August, a figure due on Friday. Although many expect the rate of rise in retail prices to fall to 4 per cant or less by the

end of the year, there was some nervousness in sections of the gilt market about the degree to which the govern-ment's recent surge in popular-

ity was likely to continue. One view was that with Mr John Major's has appearing on public spending programme.

UK gilts yields Restated at par (%)



TV screens virtually every day during late August due to the crisis in the USSR, the government would have to be doing very badly in policy matters generally for it not to show up well in opinion polls.

"The real test will come later

in the year when people's minds come back to the economy and the pace of any recovery," said one commentator. One shade of opinion among

gilt practitioners is that, should a Labour government win power, an extremely heavy programme of bond issues would follow to finance a large

That would expected depress prices and might be another reason why the armarket and the City in general traditionally finds it difficult to become enthused Labour governments - would favour the re-election of

the Conservatives. However, if the evidence of recent weeks is anything to go by, gilt practitioners are becoming much more relaxed about the prospect of a large volume of issues this financial year – when some £12bn £15bn of new gilts are likely to find their way on to the market. So far, just over £8bn of gilts have been announced, and on Friday the Bank of England announced a new gilt auction, third this year, when tibn-22bn bonds will proba-

bly be put up 🚾 🖦 The announcement of the auction - set for September 25 involving maturing and 2009 – barely the generally sunny mood of market. There was certainly little incli-The details of the specific stock and the amount to be than will be announced on September 17.

Peter Marsh

Favourable data trigger Tokyo rally

recovering from July's dol-drums, and posted sharp ralduring the past few weeks, helped along by a slew of eco-nomic figures confirming the slowing trend in the economy and easing inflation.

Last sharp fail in short-term line to the lowing fund injections by the central bank added to the excitement, prompting speculation of an imminent 🕮 for 🖶

The yield on La unsecured overnight call rate at 7.19 per , falling H points from the previous weak, and the yield on the No.129 10year benchmark bond closed at 6.27 per cant last Friday, 132 basis points from 6.59 per cent at the beginning of

Transfer data released In mid-August had been ble. July wholesale prices, which reinforced expectations

per cent, significantly than 2.1 per of June.
And further of nomic slowdown and live to 2.7 per and decline in June private all all machinery union and a 9.7 per med yearon-year

The central bank's intervenahead of last Friday's market, of the Bank of Japan quarterly survey business sentiment economy is in a lir more parlous condition than bond market participants had

Indeed in large later showed that the confidence fell the translater level for more than three years, with the business confidence index for leading manufacturing companies down in from in in May.

indicators should provide fureconomy. While this could be good news for the bond market, the BOJ, after the release if the survey, commented that although economic growth

decelerating, a sharp decline would be unlikely. However, the slowdown in Japan's growth is still marked in contrast with other leading economies. For the current fiscal year ending March next, the Economic Planning Agency is forecasting 3.8 per cent growth, down from 5.6 in fiscal

It may be hard for bond markets to sustain last week's rally. Profit taking and unloading of long positions were seen at the end of last week after the central bank's unexpected confident tone suggested that an imminent discount rate cut

would be unlikely.

Analysis expect that for the

tinue to control monetary pol-icy influencing money mar-rather than by

cutting the discount:

Meanwhile, the absence of institutional activity will also make a further bond market rally difficult to realise. Recent trading has been dealer-led, as institutional investors remain nervous of the sharp rise in bond prices.

Volumes are lower than that of the last rally in February, with trading in the bond remaining at Y15,600bn compared February's Y18,600hn. "Prices have become too high for investors to join in at this point," says a life insurance company official.

In addition, given the high demand in long-term funds of the corporate sector, long-term interest rates may have little room for a further fall.

Emiko Terazono

KTW International

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Traders confident of cuts by Fed TODAY is "Rosh Hashanah", and traders in the US bond markets would love in celebrate the first week of the James light Mr. To the US bond was to the U

markets would love in cele-brate the first week of the Jew-ish New Year with a rate 🔤 and 🚾 yields below 8 per cent.

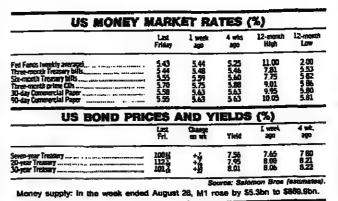
Judging by the way rose sharply the maturity spectrum on Friday, buoyed by heavy retail demand), traders and investors in Treasuries remain confident that the Federal will monetary policy.

Their confidence has held firm in spite of factory orders, leading indicators, employment and money supply figures released which pointed to an improvement in the commic recovery.

Although Friday's 34,000 rise in August non-farm
mil and i hefty one-week
\$6.4bn rise in M2, the
reliable money, will have made Fed officials feel better, the progress of the economy in its journey out of recession remains unsteady and laborious.

It has been the sluggish pace of the recovery that has per-suaded so many bond investors and dealers to bet on a discount rate cut. Because inflation is no longer the threat it once was, the market believes the Fed am ample room in monetary

The inflationary picture servedly bright. Given admiration regularly expressed worldwide the the Bundesbank has successfully



kept id on the over the years, it should in have escaped the **esc** attention the current year-on-year rate of core US consumer price inflation, at 4.8 per cent, is edging and to the German level of 4.4 per cent.

If inflation is measured over a shorter time-scale, the results are even more impressive. The rate of consumer price rises since the start of this year stands at 2.7 per cent, and the rate of consumer inflation in months per cent shorter-term figures provide of actual price patterns in the they unaf-by data, which was rely disrupted by the effect of the Gulf crisis on world oil markets.

world oil prices, poor domestic demand demand which has deflated service sector prices, and the slowdown in the rise of labour costs in the wake of higher unemployment, have all contributed to an improved inflationary climate. However, if the Fed wants one last look at the inflation numbers before taking the plunge on interest rates, it need wait no further than this Thursday and Friday's producer and consumer price figures. Analysts are expecting both sets of data to show only

small monthly changes, headline consumer inflation will drop 🐚 cent by the end of the remain on This Friday III publication I the August retail statistics. The

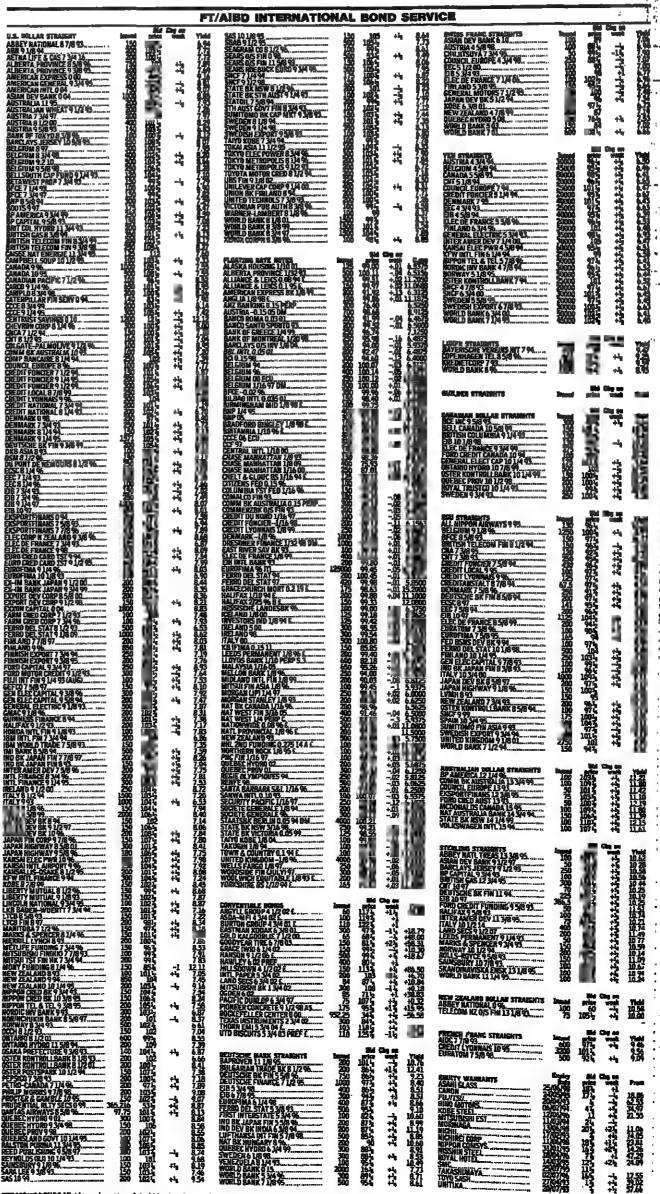
sector real a big worry for the Fed and one of the most persuasive reasons for lower-ing interest rates. Yet, the market's confidence given much comfort to those hoping for a policy ease. Mr John Laware, a Fed gov

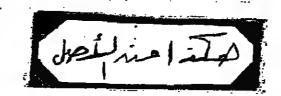
ernor, predicted GNP growth of between 3 per cent and 4 per cent in the second balf of this year, and although he said that the fed was evenly poised to shift policy in either direction, his optimistic views on the suggested he person-

Similar thoughts expressed by Mr Robert Parry, president Federal Reserve bank of Francisco, who warned with the economy at a turning point the authorities should not lose of their ionger-term of controlling, ultimately eliminating, inflation.

As always, the caution caution over cutting rates has not gone in down well in the political world. Mr Michael Boskin, " chief economic adviser at the White House, emphasised that healthy monetary growth will be a crucial ingredient in the economic recovery. Mr Boskin and that concerns about inflation should not prevent the red from taking the necessary stimulate money growth.

Patrick Harverson ...





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W. Perfer M. Sait A Copies Issueri Who wide Had

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

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Royal Insurance to seek £250m

week of 680 redundancies.

All of which may help to explain the pricing of Royal's £250m standby credit facility being arranged by Barclays Bank. The three-year deal replaces an expiring £250m, three-year standby credit used to back the company's com-

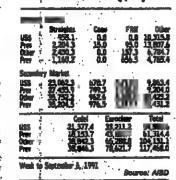
to back the company's com-mercial paper programme.

Royal's facility is being offered at 55 basis points over the London interbank offered rate (libor) — a rate seen as generous by bankers who have been approached about the deal. The commitment fee of deal. The commitment fee of 27.5 basis points over liber is similarly generously priced. According to one banker, the pricing reflects a desire to reinforce Royal's position with its relationship banks, although Barclays refused to comment on the deal at the end of lest on the deal at the end of last

The price could also reflect the likelihood that the facility in part will be drawn down, rather than remain only as a standby. With UK insurers going through hard times, the commercial paper market is not always hungry for their paper, leaving it to banks to meet short-term financing needs (indeed, Royal's existing facility has been part-utilised). With time and a more

TURNOVER (\$m)

favourable environment for



ROYAL Insurance, the UK life and general insurer, is preparing to tap the syndicated loan market at the culmination of what has been one of the worst reporting seasons ever for the UK insurance industry.

Royal itself, which lost £97m in the first half of the year, capped a miserable year so far with news at the end of last week of 600 redundancies.

insurers, the standby could turn out to be little used after all. The problem for banks in the meantime is assessing the likely use to which the facility will be put.

Royal will be hoping that Barclays can do as well on selling its deal as the bank, working with National Westminster, did for Racal Electronics. A \$250m term loan brought a \$250m term loan brought a month ago for Racal has now been raised to \$350m thanks to demand (even at that level, says Barclays, it has had to back banks' involve-

Racal's 18-month deal, at 75 basis points over libor, is to provide working capital during the transitional period after the demerger of Racal, which will see Racal Telecom (which operates the Vodafone cellular phone network) split off from the rest of the group.

the rest of the group.

News that Philip Morris is in the market for finance is always guaranteed to send a flutter through the hearts of rival chief executives. There is hardly a takeover rumour in the food and drinks business without the giant US corpora-tion's name being linked in some way. When Philip Morris is looking for \$15bn, then those

flutters turn quickly to massive palpitations.

News of the latest massive inancing leaked out at the end of last details are available, except that the deal

available, except that the deal is being put together in New York by Citibank.

The scale of the transaction does not mean that Philip Morris is preparing a bid. Other bankers who have got wind of the deal say that it is being taked of as a refinancing in talked of as a refinancing, in part to refinance the Kraft acquisition. However, that will not necessarily calm every-one's nerves: \$150m, after all, is a lot of cash to be asking for

from banks.

Given Philip Morris's strong name and the fact that, with or without a capital crunch, bankers still have lending targets to there was general belief at the end of last week that the company should have little problem raising money from its existing relationship banks — always assuming, of course, that the deal is fairly priced.

Richard Water

INTERNATIONAL BONDS

Sterling's stability poses a dilemma for treasurers

STERLING'S stubborn stability surers. On the um hand it has buoyed demand in bonds in record levels; the other it supplies a pelling argument for not bor-

rowing was of sterling bond issues in international market week, but not from UK nies. A further issued, underlining that demand for sterling-denomi-paper after the summer break.

According syndicate agers, around 60 or 70 per cent of last week's new issues went abroad, mainly institutional in conti-Europe.

This consistent buying of within European exchange rate mechanism poses a dilemma III manufacture and the second state of the second buted 🕒 🔛 🔣 currency's 🖚 There were initial days.

about the durability of sterling's Different central against the Diller Service that a more appropriate 10 years. But the climate of opinion

changed months analysts have suggested that of sterling within the ERM is necessary. A National Institute for Eco-nomic and Social Research review published two weeks out in questioning parities.

appear confident. The Line.
Merrill Lynch survey of institutional portfolio managers found only II — cent in respondents III they were overweight — sterling — Yet 61 per cent III underweight to an amount in ster-

heavily underweight.

Overseas buying has narrowed secondary wield spreads, especially he topborrowers.

The European Investment Bank last week limited a new issue at a yield spread of just 23 basis points over UK gilts - the lowest yield spread on a new Eurosterling in the 24

Corporate yield spreads have narrowed. However, corporate International forms of the last of the las

sustainable will also believe UK interest rule will min verge with those all the low-inflation European coun-

Convergence and one good reason not III lock into ling. One third of the long-term funding at current interest rates. Why borrow at 11 per cent 10 or 20 years interest interest low as 7 ar 8 per cent in two or In addition, corporate bor-

rowing multi- suggest that cal grounds. First-quarter cor-porate borrowing of £6bn from Was just

debt repayment by companies to banks if £3.5bn. Third-quarin figures, due out at the end this month, will make inter-

esting reading.
The UK corporate certainly has the capacity to borrow an upturn in the economy comes. Nomura Research of last year that UK companies could their borrowby £20bn and still retain an aggregate gearing ratio

that if the since it is forecast was made there have a plenty of and precious and debt issues.

Last week's 1/2 point cut in base min in 10½ per will will bring corporate funding targets closer being Bond syndicate managers will be arguing for with now, many

interest rate cut. They will recall the mistakes made last time around the economic cycle when many waited too long for the trough in interest rates, only to see rates spiral back up to 15 per cent.

This argument may fall on deaf ears. Those with faith in the ERM will reply that this in different precycles. In theory, ERM discipling will represent the cycles. pline will ensure basically stable or falling interest long the currency remains

And MAM it certainly is: sterling ended the week just above DM2.94, a shade higher than at the start of the week,

Simon London

NEW INTERNATIONAL BOND ISSUES

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FINANCIAL TIMES CONFERENCES

WORLD MOBILE COMMUNICATIONS

LONDON 31 October & 1 November, 1991

The Financial Times '91 conference on mobile communications will examine the market, technological and regulatory issues. Should competition be allowed In mobile communications? What is the best way of allocating the scans radio spectrum? Will new mobile networks come to challenge the fixed network follow Sweden's plans to turn its fixed network into mobile one? These questions will be examined by an international panel of speakers including:

Mr John Redwood MP

Minister of State for Corporate Affairs

Mr Chris Gent Racal-Vodafone Limited

Mr Richard J Callahan US WEST, Inc.

Mr Peter Mihatsch Mannesmann Mobilfunk GmbH

Mr Colin Buckingham Ericason Business Mobile Networks

Mr David K Bartram

M. Jean-Louis Blanc

Commission of the European Communities

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Mr Nobusuke Kanda DDI Corporation

Mr Richard Goswell Mercury Communications
Network Limited

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Mr Bob Phillips **INMARSAT**

A FINANCIAL TIMES CONFERENCE FinTech - MOBILE COMMUNICATIONS

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This announcement appears as a matter of record only.

SEPTEMBER VI

U.S. \$245,000,000

KOOPERATIVA FÖRBUNDET EKONOMISK FÖRENING

Multicurrency Credit Facility

Arranger

Credit Suisse First Boston Limited

Lead Managers

Credit Suisse

Scotiabank (Ireland) Limited

Svenska Handelsbanken

Swedbank

Union Bank of Switzerland

Westdeutsche Landesbank Girozentrale

Managers

Bank Leu Ltd.

Banque Nationale de Paris

BfG Bank (Schweiz) AG

Bikuben

Credit Lyonnais Bank Sverige

Daiwa Europe Bank plc

Hambros Bank Limited

Den Danske Bank

Kredietbank N.V.

The Mitsui Trust & Banking Co., Ltd.

Nordbanken

NORD/LB

Banque Worms, London Branch

Facility Agent

Credit Suisse First Boston Limited

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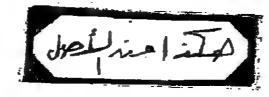
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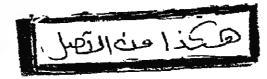
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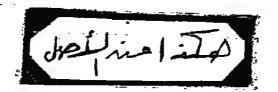
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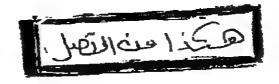
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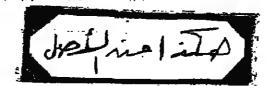
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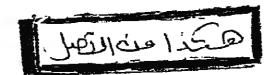
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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

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Political froth

Burnpean exchange rate mechanism as the political pendulum appeared to swing in favour of the government and the market accepted that rates are falling in line with inflation.

Looking ahead to possible interest rate morning events it

the new level of bank base the new level of bank base rates.

There was a hint that the authorities were concerned about the situation when the Bank of England did not offer an early round of help to the money market on Friday, despite a large credit shortage, initially estimated at £900m. an early round of help to the money market on Friday, despite a large credit shortage, initially estimated at £900m. November general election.

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. Sep.6	Close		Previous. Classe	٠.		
Spot	1.7186-1.7190 0.66-0.64mm 1.87-1.84pm 1.32-6.22pm		1.6938-1.69© 0.67-0.65am 1.68-1.65pm 6.33-6.23pm	40000		
Second process	RLIN		to the US dollar DEX	S		
		Sap.6	Previous	: 6		
130 an 100 an 1100 an 1100 an 100 an 100 pn 100 pn 100 pn	TOTAL STATE TOTAL	91.0 91.0 91.0 91.0 91.0 91.0 91.0	410 410 410 410 410 410	: F		

Bertan Calaba ha Leights 1200

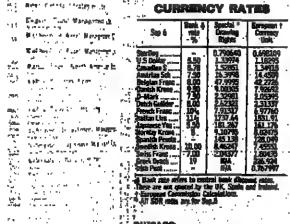
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CHICAGO

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L1. TREASURY MANS ENTO #4

THAN, AND STOKE of 1994.

See 9.23 9.23 9.21 97.20

THAN 17-21 9.21 9.21 97.20

THAN 17-21 9.21 9.21 9.21

THAN 18-22 9.22

THAN 18-22 9.23

THA

Close High Law Pro 0.6625 0.6640 0.6522 0.6540 - 0.6576 0.6600 0.6500 0.650 0.6567 0.6578 0.6470 0.648

STERLING was able to shrug off lower interest rates last week. It held steady in the

tion.

11K clearing bank base leading rate

12K clearing bank base leading rate

12K clearing bank base leading rate

12S per cout

12S per co date appears to be October 11,

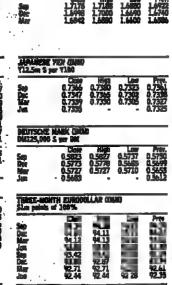
Doinion poils giving the ruling Conservatives a lead over the opposition Labour Party supported the pound and left the market with a politically motivated froth, pushing wholesale interest rates below the new level of bank base rates.

There was a hint that the authorities were concerned about the situation when the Bank of England did not offer an early round of help to the money market on Friday, will provide food for thought

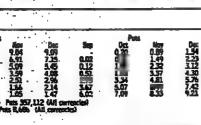
Sup 6 Bank of Empland Horgan's General	CURRENCY CURRENCY					
Belgian Franc	Sup 6	England	Morgan ^a Guaranty Changes %			
98.3 -20.03 138.4 +70.9	Beigian Franc Canish Krone D-Mark Setas Franc Dutch Gelfder	91.0 66.3 108.5 108.8 110.3 107.8 116.5 108.1 113.0 101.9 98.3 138.4	-20.5 -12.6 +3.5 +3.5 +3.5 +3.5 +3.5 +3.5 +3.5 +3.5			

| Section | Company | Comp

- Salvey Co				
al alami	100	E INTES		• •
1.6480 ···	1.00	1072	6-mth 1.6635	12-mth 1.6345
Trie 1	M 9 pr l	5		
lap Dire	協	Heb 17188 17000	1.4880 1.4690	Pres. 1.072 1.740



-	THE POINT OF	H EURODI 100%	LLAR OL	10	
1-2000	Sep Our Mar Jos Sep Dec. Ring Jos	94.12 93.42 92.71 92.44	94 II 94 II 92 II 92 II 92 II 92 II 92 II	*!! *2.28	Prop. 12.61.15.25.25.25.25.25.25.25.25.25.25.25.25.25
-	STANDARD &	PORCS SI	NO THOUX		
500	Sep Dec Mar	Classe	76.80	1	
1					



POUI	ND SPOT	- FORWAR	D AGAIN	ST '	THE POU	NI
Sep 6	Day's spread	Clase	One month	F. P.	Three mostles	P.2
	1.6900 - 1.7060	16975 - 16985	0.66-0.64срп	4.59	1.89-1.86pm	7
	1,9305 - 1,9355 3,3000 - 3,3200	19340 - 19350 3,3000 - 3,3200	0.35-0.27com	1.92	0.85-0.72sm	
letherlands . Seiglan	60.40 - 60.75	60.65 60.75	1 ₈ —1 ₈ cpsπ 9.4cpsπ	냻	19-9pm	000
leonark	17 3360 - 11 3900	11.3800 - 11.3900	A A CHESTS	0.46	1-450	1
reland	1.0955 - 1.1085	1.0995 - 1.1005	0 10 0 06ccm	0.87	0.21-0.11mm	i
times	29375 - 2,9570	29375 - 29425 1000 - 25250	A-1 lapa	128	1,-5pm 271-304ds	. (
ortaga	250.95 - 2015 182.90 - 183.90	182 90 - 183.20	74-94cds 23-34cds	-4.00 -1.87	271-309db 85-105db	٦.
gala	2190.95 - 2198.50	2193.25 - 2194.25	1-3lizdis	-109	7-9ds	3
longy	11 4800 - 11 5300		4 crepm-par	0.20	4-466	1
72502	9.9800 - 10.0100	9.9800 - 9.9900	4-5cpm	0.90	14-1400	li
iesie	- 10 7100	10.7000 - 10.7100	roccour-par	0.14 2.92	14-14pm 4-4ds	14770000
	230.50 - 251.50 20.68 - 20.75	230.50 · 231.50 20.68 · 20.71	4-15 Aba	292	1%-15-am	3
estria	25825 - 25925	25825 - 25925	24-14 groom	105 203	45-24 pm	
Ci	14315 - 14410	- 1435	0.10-0.05 001 0	0.63	0.21-0.1400	1 7

20LL	AR SPOT	- FORWAR	ED AGAIN		THE DOL	LAR
Sep 6	Day's spread	Close	One month	14. 14.	mourns Three	% på
charift	1.5900 - 1.7060 1.1580 - 1.5440 1.1585 - 1.1420 1.900 - 1.9605 35.50 - 35.80 6.6600 - 6.716 1.7210 - 1.9605 1.7210 - 1.97.00 1.725 - 1.06.45 6.825 - 6.805 6.825 - 6.805 6.825 - 6.805 1.5100 - 1.7500 1.5100 - 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1.7500 1	1.4975 - 1.4985 1.5990 - 1.1990 1.1990 - 1.1993 5.707 - 5.890 5.7075 - 1.7935 1.7935 - 1.7935	0.64-0.4cpm 1.50-1.4cpm 0.24-0.2rdfs 0.36-0.3rdfs 9.00-11.00cfs 2.15-2.4cpm 0.89-0.51efds 0.89-0.51efds 0.89-0.51efds 0.89-0.51efds 0.89-0.51efds 0.89-0.51efds 0.18-0.18pm 0.18-0.18pm 0.18-0.18pm 0.18-0.18pm 0.18-0.18pds	\$2504243554505545	1.8-1.86m 1.8-1.90m 0.78-1.93d 1.73-1.78ds 28.00-34.00ds 1.5-1.78ds 1.5-7.95ds 1.5-7.95ds 1.5-7.95ds 1.5-7.95ds 1.5-7.90ds 0.5-7.90ds 0.5-7.90ds 0.5-7.90ds 1.5-7.90ds 0.5-7.90ds 1.5-7.90ds 1.5-7.90ds 0.5-7.90ds 1.5-7.90d	4.42 3.78 3.47 3.89 4.06 2.57 4.06 2.57 4.18 3.73 4.18 3.74 4.18 3.74 4.18 4.18 4.18 4.18 4.18 4.18 4.18 4.1
omercial r reard pres	ates taken towards t where and discounts a	te end of Loodon tra apply to the US dolla	ding. t UK, ireland r and not to the loc	and ECI Ividasi (are quoted in US priesty.	CONTRACT.

EXCHANGE LIMINAL RATES											
in t		\$	M	Yue	F Fr.	S Fr.	H P1.	Mis	æ	B Fr.	ECU
T	1	14/9	William.	FR 6		a =	1.444	400	W.	60.70	×.
5	MAY.	1	1.731	146.0		1.222			1.140	100	100
PM	0.20	3.5	1	q.p		0 1	3.438	260		8848	10.0
YEN	4,329		UK TO	3000	200	Hall 6	14.30		1.777	100	6.20
F Fr.		1.701	. 444	146.3	100	No.	A	13.47	1.00	10.0	L4N
S Fr.	0,386	40.0	-11	10.46		1	V BM	100.0	M. 1	88. M	MIN
K FI.	7	"		97.40	LVIII.	V. IIBA	1	MIAJ		18.30	1131
Lira	TC T	0.774	1,340	100.3	4.551	1,000	1.00	8.000		CLAS	0.653
CS	0.337	100	COL	119.4	1114	1.331	1.713	1154	1	31.50	0.54
B Fr.	M	0.777	4,440	F.0.6	16.45	4,884	1.	3614	3.188	100.	2.363
	0.698	1.185	2.052	161.2	6.968	1.806	2.313	1531	1,350	42.36	1

E	URO-CL	JRREN(Y INTI	EREST	RATES	
Sup 6	Short.	7 Days	Dre	Three	Slot	Con
	Leryn	paties	Month	Mortin	Months	Year
ofter Dollar Gollder Franc Hrise Lira ar Franc A Kross SSing	14 - 15 - 15 - 15 - 15 - 15 - 15 - 15 -	10-4-4-6-4-6-4-6-4-6-4-6-4-6-4-6-4-6-4-6-	1036 1036 1036 1036 1036 1036 1036 1036	Saran organization	10.00 mm	10.4 - 10.5 10
term Ebrodolla	rs: two years 6-	h-64g per cent;	three years 7 \(\) call for US Do	-7% per cent; f	oor yeers 74-7	ig per cost; (he
7%-7% per cen	L som/be/. Shor	t term rakes are		Lers and Japane	oo Yan; others, t	aro days' actics.

FT LC	NDON INT	ERBANK F	IXING				
(11.00 a.m. Sep.6)	3 mgwths US dollars	é montin	US Dollars				
bis 54	after 54	NJ 54	offer 5%				
The fixing rates are the printensitic means rounded to the numers con-stressesh, of the bid and othered rates for \$1.00 a.m. manh vertiring day. The basis are Maximal Westmissis Basis, Basis of Telepo, Depistive Basis, Basis of Telepo, Depistive Basis, Basis of Religion Galariety True.							

NEW YORK	Treasury Bills	and Pands							
•									
4pm One costs	346	Three year	7.22 7.58 7.76						
Sep.6 Oversight Goo Month	Two The Mostles Mos	ne Six tits Mortes	Lembard Intervention						
Paris 93.44 93	00-9-15 9.05- 91-91 9.5- 92-3- 92-15- 11- 91-91 91-	92 94-95 94 928 54	9.25 9.25 - - - - -						

LONDON MONEY DATES

	URDU	THE DEC	MET	RAIL					
Sep 6	Overnight.	7 days notice	One Month	Three Months	\$12 Months	Gne Year			
Interhank Offer Interhank Bid g CD5 Local Authority Deps. Local Authority Bonds. Discount Mitt Deps. Company Deposits Finance House Deposits Finance House Deposits Finance House Deposits Banth Bills Finance House Deposits SDR Linked Linker SDR Linked Linker SDR Linked Dep. Bid. ECU Linker Dep. Bid. ECU Linker Dep. Bid. ECU Linker Dep. Bid.	104	103g 103g 103g 	24754 - 1275 - 24664 1990 - 1000 - 177799	10000 - 10000 - 2777 -	1999 - 1990 - 189	104 104 104 104 104 104 104 104 104 104			
Treasury 810s (self); one-month 10½ per cent; three months 9½ per cent; six months 9½ per cent; stated fills (self); one-month 10½ per cent; three months 9½ per cent; treasury 815s, Average tender rate; of discount 9.7200 p.c. ECGO Frised Rate Sterling Export Floance. Make up day August 30, 1991. Agreed rates for period Sept. 25, 1991 to October 25, 1991 Scheme 1: 12.08 Scheme III. 8.01.217 p.c. Performer set for period Sept. 1991 to October 25, 1991 Scheme 1: 12.08									

SOR Linked Dep. Bid ECU Linked Dep. Offer . ECU Linked Dep. Bid	_	-	94.		an'	216.4 1.00
Treasury 81lls (self); one- sum 81lls (self); one-me tender rate of discount lagust 30 1.491. Agree Sciences II & III: 22 says fixed. Finance Hour it seven days notice 4 per bis-nine months 8 per ces 3,3991. Deposits	onth 10 & p 9.7200 p.c. d rates for p 2.17 p.c. Re c. Local Ar ses Base Rat y cent. bern per cent; of n; nine-twel	er cent; three ECGD Fixe ECGD Fixe eriod Sept.2 ference rate otherity and e 11 from 5 ference of Ta ac-three months 9	re months 9 red Rate Ster red Rate Rate red Ra	({ per cent, rling Export October 25 argust 1, 19 uses seven d , 1991; Bani eries 6); Der r cent; Uhree	Treasury Bit Floance. N. 1991, Sche 91 to August ays' notice, is Deposit Raposit E100,0	Its: Average lake up day me I: 12.08 130 , 1991, others seven ses for sums 100 and over 9 per cent:

FT-ACTUARIES WORLD INDICES

Jointly complied by The Financial Times Limited, Goldman, See Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of June 1 and the Faculty 2 Actuaries

		NATIONAL AND REGIONAL MARKETS		•	FRID	AY SEP11	EMBER I	1991			TP	URSDAY	- 00	5 1		DOL	LAR IND	EX
	100	Figures in parentheses show number of lines of stock	US Dollar Indax	% chg (3) since 31/12/90	Pound Sterling Index	Yen ladex	DM Index	Local Currency Index	Local % chg from 31/12/90	Div. Yleid	US Dollar Index	Pound Sterling Index	index	DM Index	Local Currency Index	High	1991 Low	Year
	÷	Rustralia (69)	149.85	+ 28.9	130.84	128.91	134.89	126.72	+24.5	4.84	40.00	D	10.00	10.4	104 41	157.0	112.74	200 60
		ACRUS CALL	-129 AR	-7.0	159.87	157.32	164.62	164.91	+7.8	1.72	100.00	159.37	20.03	V54.63	164.41 114.65	151.20	154.82 118.04	220.60 140.11
1	5.3	981011UN (47)	129,26	-22	112.66	111.20	116.36	113.96	+ 12.9	5.20	129.86	113.72	111.51 119.17	117.47	114.03	101.20	110.04	140.11
all a				+6.8	121,27	119,49	125.02	114.60	+4.9	3.31	138.78	50.30	10.5.00	227.47	229.74	270.56	217.74	100
فهواا	4 5 -	Denmark (37)	251.59	+8.7	219.67	216.45	226.48	229.43	+ 25.5 + 8.2	1.54 2.84	100	BV2	18/02	CO. NO	EU 39	125.15	89.53	- 60
	1	Econo Gran	95.61	-7.3	83.48	82.26	86.07	84.87 127.40	+21.2	3.48	137.92	00.85	115.35	124.76	127.81	152.26	119.11	
7	-	France (109) Germany (85)	138, 15	+4.8	120.50	118.63	124.33 98.31	98.31	+ 13.0	2.29	108.56	95.07	100.00	98.20	86.50	19150	94.15	119.11
	14-	long Kong (65)	165.20	-24	95.35	93.96	148.72	164.55	+34.9	4.29	1832	145.67	142.84	150.48	100-01	100.00	THUO	1984 (50
لىن	7	reland (18)	- 156.38	+35.8 +5.3	144,25 136,54	142.12 134.53	140.72	143.13	+21.6	3.50	I BA	136.56	(33.8)	141.06	142.91	100,748	-52,65	THE CO.
1,		talv (77).	79 50	-7.7	63.10	62.17	65.05	69.73	+5.7	3.35	75.30	63.26	62.00	65.35	69.97	16.20	64.76	88.74
_	120	laten (474)	127.76	+24	111.55	109.91	115.02	109.91	+2.7	0.77	127.08	111.29	109.13	15.10	100	100	$m_{\rm AB}$	OH CO
	7	Malayeta (68)	207.50	-2.1	181.25	178.58	188.86	221.78	+0.5	2.74	200	MES 27	179.81	100	224.12	247.78	20,11	HIM
F. 8		NEEDCO (183	1210 RE	+ 107.2	1057.25	1041.71	1090.02		+ 113.9	1.35		1 EU 20	1043.95	1099.74	4051.96	1226.13	534.45	511.17
	2	Personal (33)	190 59	+4.2	121,82	120.03	125.60	124.37	+ 20.6	4.31	1.0	122_16	119.79	126.19	124.79	145.73	125.70	138.73
: J	100	TOTAL CONTROL (1) (2)	47 14	+2.8	41.1B	40.55	42.43	43.03	+9.7	7.08	47.40	41.51	40.71	C20	43.42	54.64	41.18	61.01
٠.,	-	POLYERY SETT.	198.68	-28	173.65	171.10	179.04	183,22	+124	1.54	104,000	174.80	171.41	50.2	184.09	223.24 208.25	151.63	167.44
	-	יייייייייייייייייייייייייייייייייייייי	197,85	+24.1	172.57	170,04	177.92	156.30	+22.5	2.28	25 10	173.05	007.04	218,42	100.00	200.20	173.00	177.15
. •		NOVERD STREET BOTH	242.61	+32.7	211.83	208.72	218,39	171.35	+25.8	3.11	241.45	211.44	207.34 130.26	137.22	1111	171.12	131.51	148.11
	Wee 1	PPM1 1831	151.38	+7.9	132.18	130.24	136.27	124.20	+22.3	4.32	151.	132.		170.28	175.50	204.12	148.60	196.68
Leg.	14	Sweden (25)	187,34	+17.8	164.01	161.60	169.10	175.32	+32.1	2.53	188.2	164.	161.64 79.39	82.63	87.54	100.67	82.17	94.16
	Ŧ	Switzerland (58)		. +3.9	80,69	79.51	83.20	87.28	+24.2	2.21	92.4	80.	155.23	163.52	10021	187.44	140127	34,10
		Inited Kingdom (240)	181.71	+8,7	158.65	156.31	163.56	158.65	+24.7	3.07	157.94	138.31	135.63	142.88	157.94	161.02	125.95	130.37
, ř.	100	ISA (527) manua na na kalaban kanan	157.92	+ 18.5	137.89	135.87	142.17	157,92	+ 18.5	3.07	137.54	12021						
]	urope 1827)	141.00	+4.8	123.11	121.30	126.93	125.63	+20.4	3,80	140.57	123.10	120.71	127.17	125.68	151.52	125.50	138.08
. " مې	751	POPER MOER	184 77 .	+ 10.2	161.33	158.96	168.33	163.93	+ 25.9	1.98	184.93	161.95	158.61	167.29	164.31	200.81	155.55	199.78
	- 1	TESTS Route (719)	120 70	+42	112.89	111.24	116.40	111.75	+4.4	1.12	128.73	112.73	110.55	116.45	111.08	145.92	117.86	126.47
	AC.	CMO PROBER (1545)	134.27	+43	117.23	115.50	120.86	116.01	÷ 10.6	2.24	133.75	117.13	114.85	120.99	117.61	147.66	121.29	131.54
1		WIN AMERICA (SET)	· 180 47	+ 17.8	138.79	134.60	141.06	154.99	+ 17.7	3.08	156 68	137.20	134.56	141.76	155.01	159.65	125.91	130.30
		HINTON To 1107 (207)	143 00	+1.3	102.22	100.74	105.41	106.75	+ 17.3	3.15	116.90	102.37	100.40	105.77	106.98 128.72	129.80 147.80	103.58	123.45
	74.	Wild Br. US (1736)	144,57	+24,8	126.23	124.40	130.16	128.22	+ 23.8	4.29	145.08	127.05	124.60	131.25 122.77	119.01	148.16	122.32	132.18
بع مـ	₽.	MUNIC EX (1736)	136.21	+5.1	118.93	117.19	122,62	119.41	+ 11.1	2.29	135.71	118.84	116.54	125.32	128.48	145.77	120.06	127.55
٠.	T	POTO LY - (A. (20125) -	198 76	+8.9	121.19	119.41	124.96	128.74	+ 12.6	2.33	138.52	121.31 123.95	118.96 121.55	128.05	130.94	148.66	122.92	130.23
	1	Seriet Ex. Sc. At. (2202).	141.88	+9.6	123.88	122.05	127.71	131.20	+ 13.6	2.57	141.54	132.71	121.55	137,11	143.51	152.83	126.69	134.14
je je		Market Ex. Japan (1786)		+13.4	. 132.45	130.51	138.57	143.47	+ 19.4	3.39	151.55							
	4	Dir World Rodex (2283)	142.51	a.e+	124.43	122.51	128.30	131.54	+ 13.8	2.58	142.19	124.52	122.11	128.64	131.27	149.01	123.28	130.51
r.		Contract fortiging	-						 .			74	and 047	M JL mont	l. Nardia	Dec 20	1000 -	170 65

EQU	ITI	ES			ON RECENT						
Price	erint Pald up	Latest Refunc Date	15 15	P1 Low	Stock	Closing Price	+or	Net Div	Tibnes Cov'd	fictors Yleid	PA
100 F F F F F F F F F F F F F F F F F F			*1************************************	28-238-63-63-63-63-63-63-63-63-63-63-63-63-63-	Alchroak Leisure 50 Lapital Ventarres 1p Lehver 1p Lehver 1p Lehver 1p Lehver 1q Lehve	109 97 5638 162 106	-2 +1 +2 +1	M11.6 M11.6 M7.5 L11.5 M10.58	19	65 142 1648 136 136 136 136 136 136 136 136 136 136	25.1

issue Amount Latest Price Palá Renanc		19	191	Sect	Clasing Price	+ 07	
£	up Date High Low	Lów		£	·		
100 100 100p	E - E -		100 90 111p	981 ₂ 791 ₂ 1041 ₄ p	Carebourde Inds. 1012pc Rd. Deb. 2001 Clayetthe 912pc Cov. Ln. 2000-01 Eastenore Scotland Zero Div Prf	981 ₂ 791 ₂ 111p	+1/2
125g	F.P.		1094p	703b	Kleiswort High Income Zero Div Pri.	10955 1080	

ksae Price	Ampent Paid	Latest Renunc	1991		1991		Stock	Closing	+0
P	ЦФ	Date	High	Len		P	١.		
30 MANAS	MII	=	16pm	14 per	#Applied Holographics 5p	Illam	Г		
225	J RII I	1	27am	17-bea	Capital & Counties	1,750m			
II	! NII I		Spen .	300	Kleen-E-Ze	300			
3) NII	- 1	Зрт	-li pen	Mayflower Corp 50	kom			
ᇒ	Will	-	3gm 11om		#Pelican 20p	2pm			
		d b Down		4pm	Try Group 10p estimates, d Dividend rate paid or psyable	11pm			
COVET DAKES	on divides	d on full a	capital o i	ssurged dis	ridend and rield, a Europeas based on oral	trainary flo	III'S		
Forecast or	estimated a	aneralised	dicidend ra	ite, cover be	sed on previous year's earnloss. F Dividend	and whele h	ased.		
prospectus	ôr other of	배다라 중의	mates for	1990-91.	li Dividend and vield based on prospectus	or other o	ellici		
stigates i	or 1991. L	Estimated	annualised	Gaigear C	over and pie based on lotest annual carming	s. M Divide	nd a		
erio uasco Historial est	mater (or 1	907 A C.	CENTRAL SE		1991-92. W Dividend and yield bases on p ised dividend, cover and pie ratio based on	arospecius e	rou		
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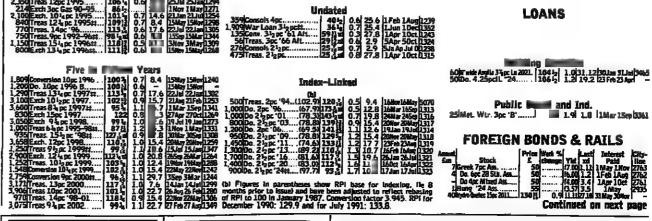
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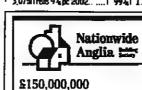
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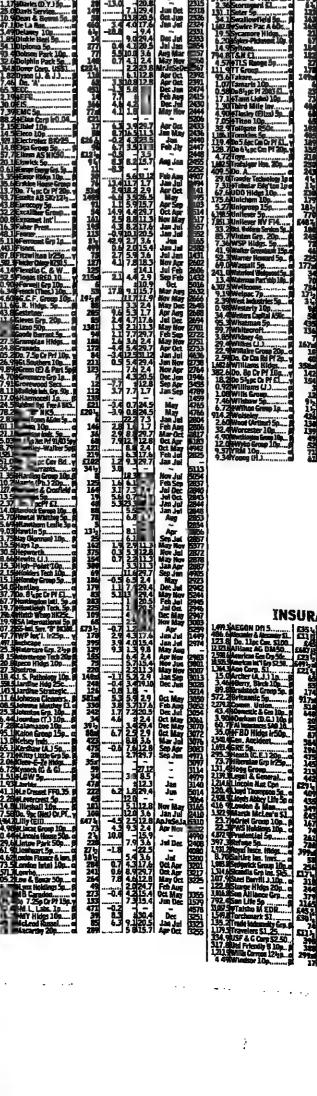
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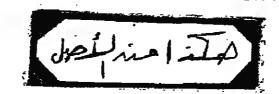
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TO NOT THE PARTY FINANCAL TIMES MONDAY SEPTEMBER 9 1991

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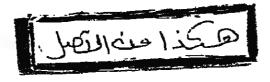
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AMEX COMPOSITE PRICES | A STATE OF THE PRICES | MASDAQ NATIONAL MARKET 42 - prices Septi *** \$\frac{1}{2}\$ \$\frac{1}{2} The state of the s AMEX COMPOSITE PRICE 4:00 Price | March | Mar **AMEX COMPOSITE PRICES** TECHNOLOGY IN THE OFFICE The FT proposes to publish this survey on 8th October 1991 It will be of special interest to the 145,000 Businessmen included in decision making about affice equipment, who read the FT. If you not to reach this important audience, call Edward Batt on 071 873 4196 or fax 071 873 Edward Batt on 071 873 4196 or fax 071 873

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The FO man who went native

Sir Charles Powell, Mrs Thatcher's foreign policy adviser from 1984 until she resigned last year, talks to Edward Mortimer

n photographs of Wa Margaret Thatcher, during
last six at Number 10
Downing Street, a heavylooking man, sometimes carrying umbrella, often visiclose her left shoulder, especially when travelling abroad greeting foreign visitors. This her private secretary, Charles Powell (since knighted resignation honours).

predecessors serving her earlier British
prime ministers, Sir Charles
was a diplomat, propelled into the job by the mysterious but well-oiled machinery of the Foreign Office
personnel department. But personnel department. But previous incumbents noved to the two-year stint, Sir Charles stayed, It no that Mrs Thatcher reluctant to let him go.

As the years went by achieved an almost legendary

reputation an eminence grise. In former colleagues could be heard grum-bling that, of helping bring prime minister round Foreign Office views, than Thatcher". He credited, especially, with authorship of 1988 speech which, against Foreign Office advice, sharpened contrast between her vision of ■ Europe based on sovereign nation-and the federalist rheto-ric preferred by most of her EC

partners.
As a civil servant, Sir Charles's own lips www sealed. But three weeks ago in joined the private sector, becoming a director of Jardine Matheson, the Hong Kong-based trading group, and as such free to speak we mind we public affairs. His response to the charges listed above is, in essence, "guilty and proud of

did quite agree with my description of Man as "the foreign office man who native Number 10", but only because he had already been strong admirer of Mrs
Thatcher long before he went
there. Today that admiration even stronger. It would be hard, he says, "to think 🔳 any earlier prime minister has played such a role". Indeed, without her influence over Mr Mikhall Gorbachev. during his first years as Soviet leader, "the world would have been worse off.

Sir Charles believes Min Thatcher played an important part in Gorbachev's thinking "at a very early stage", par-ticularly by encouraging him

to develop the concept of "devolution of power", and to pursue a co-operative relation-ship IIII the US, putting his trust in President Ronald the stalking horse for the US president, but since "she could express what Mr Reagan thought so much better than M could himself".

Sir Charles III Thatcher's policy towards South Africa. policy towards South Africa, especially her refusal adopt in spite pressure Commonwealth.

Commonwealth contributed Africa? Ab-solute-ly NOTHING." (At this point he even begins the sees the spine of t with "a world view" all guided by "strong principles" and a "strong belief in following Britain's national self-inter-

Did she, I asked, sider possibility in a principles might conflict with British interests? "I don't think," IF Charles replied, "it something that kept her awake M night. I don't think principles are a guide to action on a day-to-day basis. They the sort of background wour foreign policy."
Sir Charles is unafflicted by
false modesty about his own
role at Number w "Of course

role at Number "Of course you are, or you should be, only an adjunct of I prime minister. I quite honestly, the way modern government works, I way increasingly foreign affairs works, I don't like it's to expect someone to be just sort of robot working as a civil servant of Number 10. civil servant in Number 10, especially if you stay longer in the prescribed in years."

between himself and his for-mer colleagues sharpest Europe. "My approach to Europe we very much articulated in Bruges speech, which is not surprising wrote it ... I'm just less internationalist than they I'm not saying they're all like that. But aithough I had very happy times there I wave felt entirely comfortable." He does, however, his colleagues against the

tion of disloyalty. I asked whether on this point thought Mrs Thatcher would agree with him. "I think there's something

very deep there. It back a long way with her . . She grew up in the manner of a part of



tance" between Mrs Thatcher and Sir Geoffrey, and he claims that the problems I.

appeared III removed II Geoffrey from the Foreign Office II 1989.

that we Europe Sir Geoffrey and II. Foreign I we eventually won III day. "You can't tell that yet. You'll have III wait and see what comes out of the Europe Council in

the European Council in December, and possibly longer than that." There is, he insists,

"much greater continuity than is often recognised between Mr Major's policies and Mrs

Major's policies and Mrs
Thatcher's on Europe".

Mr Major, Str Charles thinks,
"is steering things in a way
that will probably make it possible for us to win, in the sense
that we don't see Europe going

"" as a fully-fledged federal
polity, a fully-fledged economic
and monetary union that a lot
of people in Europe would like
to see. And if we don't do that,
then it will be a victory for Mrs
Thatcher, Mr Major, Mr Hurd,
and others."

He became 'more Thatcherite than Thatcher'

the Conservative party

Foreign an an instrument for giving away British interests power, brought into opposition and prime minister, though I don't think it anything strong by then. And had I curious by the foreign Office, of the think it remained suspicious and the curious and the foreign of the foreign remained suspicious no 🗫

PERSONAL FILE 7341 Born Haywards Heath, Sussex. Educated all at King's School, Canter-bury, and New College, Oxford.

Entered Diplomatic Service. (Served in Helsinki, Washington and Bonn.) 1979 Special counsellor for Rhodesia negotiations. 1980 Counsellor, UK permanent representation

1984-90 Private secretary III 1991 Director, Matheson L

European Communities.

very many. She got on extremely well with them, and had a good eye, a think, for selecting and promoting in

Similarly, he recalls, "she drew a distinction between the Foreign Office and our embassies abroad ... She wanted Foreign The Hall to accompany her on visits abroad: 1 a delegation, she knew who she going asay. But our ambassador was representative spot, she thought set should be sitting on right hand God, it

III Charles claims In was conscious personal hostility from Foreign

colleagues "except in one or the latest cases". But he dress believe them was "s foreign and 10, 10, probably limit and happened since Churchill's time". That, he thinks, was inevitable when the prime minister had served so long

served so long.
"When you've been around for nearly prime minister just know the issues eign Office officials who've been dealing with it for two or three years. You know the peo-ple better, can better judge their reactions."

This prime ministerial lon-This prime ministerial longevity seems to merge in Sir Charles's mind with his own role and his network of contacts with opposite numbers in Paris, Bonn and Washington — contacts which, it thinks, proved valuable during in Gulf war — he stayed on to assure continuity in the first — in Major's government.

Sir Charles is Marie = stress Mr. Mr. Major, he as "very determined, very shrewd". It even accords him lacked: "he's got that intensely political approach". Sir claims have told Mrs Thatcher to a face that "did the neglect in political dimension, she was too much meanted with the substance and not enough with

the politics".

He also admires Mr Douglas Hurd, whom he regards as "probably the best foreign secretary we've had since the war". But the best he can find to say about Mr Hurd's prede-Sir Geoffrey III is the was "an extremely good negotiator, a detail". Much of the "disharmony" later 10 and Foreign Ull attriAnne Cleary, an Indiana health in the suffering overwhelmed by the suffering. The just awild, "People" nothing. They so tired and hungry. Everything round in circles.

At Jan Meda, which once served — Emperor's polo field, 17,000 people — living in provided by relief cies. Their in ration is just the bread buns a day. And they represent only in fraction in more limited displaced Ethiopians after Ethiopia's civil Ethiopias civil in Ethiopia, rainy in parts ill country il rain come il torrents, mocking predictions il drought repeat of great famine in torrential have brought their prob-

A birth, the umbilical cruelly twisted

around its neck. As women the low, keening

sound grief, gravediggers arrived in carry the infant in primitive burial.

Jan large, boggy about thousands of placed in people boggles are something in the same and are something in the same arrived in the same arrived in the same arrived arriv

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have brought their problems, making impassable and preventing impassable and preventing impassable areaching impassable impassable areaching impassable impassable of Tigray imports, on the fringes of impassable imports, on the fringes of imports, important imports in the important impo

army of ousted dictator, Man-gistu Will Mariam.

Mengistu, who fied a Zim-lin May just days

army collapsed, spend-ing 1 55 and 70 cent of the national budget on the against rebels in Eritrea in far north, in the proving and Welo. It was long conflict that bankinfrastructure and prevented the movement of leading

LETTER FROM

The suffering grows

in the Horn of Africa



ADDIS ABABA

Ethiopia's Soviet-supplied military numbered about 330,000, largest standing army in largest standing army in largest standing army in largest standing army wounded diseased, many wounded in camps run had a const manding to the largest standing to the largest sta placed in camps run
by Red Cross, pending
their return home
prospects their
finding jobs, except in subsisagriculture, slim.

"It's when an army
collapses that," an
Ethiopian official in Addis
Ababa. "They are in children
from home."

from home.

Adding problems the central government Zenawi, Land Mengistu, by separate from Ethiopia. Fearing possible reprisals and deprived jobs. non-Eritreans previously resining places port if the converged on Ababa. swelling city's from lanearly the government overwhelmed juliproblems, although it gets

impossible circumstances.

Walter Stocker of the Red
Cross of the Interest of the Cross

"snormous" of the Interest of the Int "equivalent practically to rein-tegrating the coalition forces in ILE Gulf into normal civilian

And to describe Ethiopia's

And to describe Ethiopia's

limited is ting
it mildly. by war and
burdened by lingering tribal
disputes, is if poorest country in the world, with 50m poor pie, a land area the size of Soil Africa capita

product vari-ously estimated in the control of the one of the few countries in the

one of the few countries in the world whose people have a life expectancy less than Aid in Addis Ababa in Addis Ababa they cannot be suring adequate food supplies for the harvest during the harvest durin

Transport key problem.

The appalling condition in the Ethiopian high-lands and lack of trucks slows food distribution. In Makalle, Chekol Kidane, an official of the constitution of the his organisation been to reduce the numbers getting lisks per month llour per supply problems.

"People are suffering leaves," he says.

enough to in They starving. You see lin the

arket fu

starving. You in see It in the swelling of their bodies which is sign of mainutrition."

Perhaps the area in critical in south near border which itself has been torn anart by bloody war, workers that 400,000 Somalis that large numbers I return large numbers I return

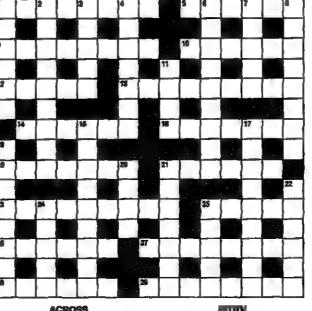
In Ethiopia, along a large numbers of returning Ethiopians who had earlier taken refuge in the According to Elizabeth of II. Christian and Development Association, and the co-ordinate II. work of non-government agencies in Ethiopia, the "nutritional situation of dropping and dropping" in the region and the court towards the Ogaden. This is partly because of the difficulty of moving food to the affected areas. affected areas.

Recent rains have made Recent rains have made roads almost impassable and food that is being alriifted from the Red Sea port of Djibouti is piling up at distribution centres. "The danger," she says," is that you reach a point where you can't get people back on their feet."

Tony Walker

JOTTER PAD CROSSWORD

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23 Skilful footwork will

enhance its effect (4,5)
25 In the soldiers first taken back to the river mouth (5) 26 Coy about two hundred

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try out (6)
29 Depend on having money a little while ago (8)

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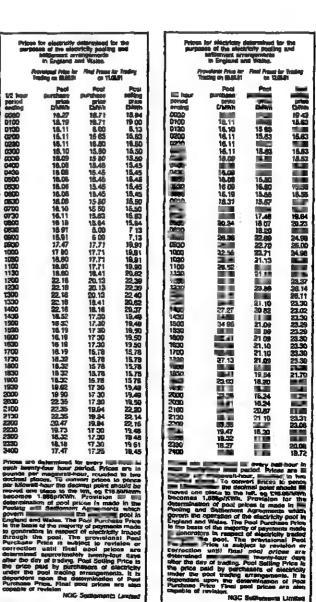
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short weight (9)

18 question politician is within the law (8)

20 Do as the others - drink! (4) oil (i) 22 My call? Pour without

Relative clearly plays in the last (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 21.



BASE LENDING RATES

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Adam & Corogany Affed Trest Bank Affed Trest Bank Henry Anchanter 3 & G. Merchant Bank Bank of Earnet Bank of Cyros Bank of Ingle Bank of Sociand Bank of Book Bank Bank Bank Bank Bank Bank Bank Ban	11 105 105 105 11	Co-operative Bank Couts & Co Cypris Popular Bit Durbar Bank PLC Dimizes Laurie Expectural Bank plc Exeler Bank Limited Finantial & Gen. Bank First Raintan Bank Plc Robert Firster & Ptims. Genbook Gentoes Mahor Hampshire Trust Plc Heritable & Gen for Brit. Heritable & Gen for Brit. Hill Sannel C. Houre & Co.	105 105 105 105 105 105 114 105 105 105 105 105 105 105 105 105 105	McDonnell Deuglas Beit Midkand Bank Mrount Banking Nat Westwinster Northern Bank Ltd Nytredit Mortage Bank Prosincial Bank PLC Resturgise Bank Ltd Repail Be of Scotland South & Walloras Secs Standard Chartered TSB Unitset ptc United Bit of Kongal, United Bank Corp.
Ci. Bauti Rederland	10.5 21	HDI Samel	10.5	Westpac Bank Corp

call for minimum deterrence

he disintegration of Soviet Union Inging alarm bells over the future of its nuclear arsenal. Soviet and republican politicians have assured 📥 world that there is me danger. But mucertain credibility of those mirror has been exposed by the the weekend that III and the Soviet Union me talking about a me phase of negotiations on short-range nuclear

The US is saying the changes in Europe have reduced the military requirement for these weapons. But the real is that eastnegotiation may lim only way guarantee that the disintegration of the Soviet Union does not lead to a descent into hell. The disintegration is now

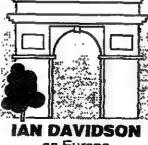
taking place relatively calmly. But we have already seen enough inter-ethnic violence know that it could And mear-certainty 🔛 economic

collapse makes recurrence quite likely.

there further deterioration in the political situation in the Union, world a vital in seeking new guarantees is such conflict could im "go This is a problem for which

west can offer some help. What I required in an impartial arrangement to guarantee unbridgeable firebreak political conflict and nuclear weaponry. Such an arrangement is only possible part of international treaty, implemented with national verification.

The elimination of no categocould vulnerable to dead days of détente, peres-misuse is probably the one way



on Europe in which such firebreak could be established.

Western experts are not primarily worried about the restrol of long-range strategic missiles, because these large systems III rigorously contheir technical safeguards against unauthorised use massively redundant. More-over, leaders in Ukraine and Kazakhstan have publicly vowed my latin national control of nuclear weapons, and are reportedly seeking in their nuclear Russian territory.

In much greater uncertainty must surround short-range and tactical weapbecause they smaller, more much much numerous. If the reality wants to help the people 📰 🔤 Soviet Union, therefore, it should immediately new round of nuclear control negotiations, will the objective M eliminating whole categories a short-range tactical nuclear

At sight, this may seem an anachronistic nostrum. ries of nuclear ways nie which limit ind in the dar

difference k that the nuclear control suggested here would be primarily designed in guarantee the security if the peoples if the Soviet Union, not to ensure against a threat from the Soviet Union.

political guarantees from exist-political authorities, since knows how long they will survive; U Ilem in a danger, it is from unauthorised accident. In there not much point trying M pick choose; I we will us rule this danger, et elimiall short-range Moreover, if the Soviets is get all their

short-range shall have to get rid of all ours. In other words, think a treaty eliminating weapons in the as as as east. A successful exists in the my US-Soviet Intermediate-range lunder treaty, the eliminated all intermediate-

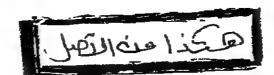
Euro-missiles.

a suggestion bound
the hackles of
structed Cold William in who are still making tling attempts in aspic. According reports, is millish government so is touch with if realities 1991, and it trying now persuade the German government in endorse development development development

We have is keep a purpose on the hierarchy of possidangers. The Soviet Union (or remains a little) conventional superpower, will success to need last-resort facing neither political me military threat from Conventional Conve treaty will Soviet supremacy in the European theatre, and will thus that | of the military for tactical nuclear it difficult that tactical add anything meaningful provided by strategic systems. tical nuclear weapon in Sovi Union be unlikely; but it it would a Chernobyl, so its prevention would paying a price for. Yet in ent circumstances the eliminawould involve security.

But he objective not limited not limited not negotiation. The danger political disintegration is one pressing a negotiation, but thrown the Gulf war provides the Gulf war provides
for casting in much wider.
I number of countries,
starting in Israel, Pakistan
India, are way in having nuclear of ballistic missiles, and could develop bombs, Malle or short-range missiles. A regime which aimed at eliminating Union and L. west, also be designed to be extended

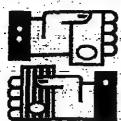
to other countries.
This wider regime might be constructed as an adjunct to the Non-Proliferation Treaty, with a corresponding strengthening of verification proce-dures. The result would be a regime ball would enhance the security of both the west



FINANCIAL TIMES SURVEY

REINSURANCE

Monday September 9 1991



As reinsurance companies reel from the unprecedented series of accidents and natural disasters

which took place in the late 1980s. Richard Lapper finds that intense competition in the US and Europe and a crowded market are adding further uncertainty to the picture

Market future unpredictable

AS THE world's reinsurers prepare to meet for their annual get together in Monte Carlo this week, their market appears perhaps less predictable than ever. A combination of overconscient and intense of overcapacity and intense competition in Europe and the US and an unprecedented series of catastrophe losses has produced a complex and

 In the proportional reinsurance market (where the reinsurer shares a fixed percentage of the premium and the risk with the reinsured) rates are low, reflecting the state of direct insurance markets in which overcapacity is still

dampening rates. In the specialised marine and aviation reinsurance mar-kets, which have been in the doldrums for much of the 1980s, rates are starting to rise.

• market for individual risks (the so-called facultative market which provides reinsur-ance for large industrial risks such as chemical plants) rates are still competitive, reflecting translating the direct market for commercial and industrial risks in soli Europe and the US. Efforts by Europe's profesreinsurers to live through rate increases on fac-

a see Ná

 By contrast the London catastrophe market (which reinsurers to a line nonproportional excess of loss market) has suffered a dramatic shrinkage of capacity. Rates have escalated dramatic-

ally.
This has been particularly marked in the so-called retro-cession market where catastro-phe reinsurers buy their own reinsurance cover. The market is supported by Lloyd's of Lon-don as well as many of the world's higgest reinsurance commences and has home the companies and has borne the brunt of the extraordinary sequence of weather and industrial losses at the end of the

The gap between conditions on the estastrophe market on the one hand and the propor-tional on the other is "probably bigger than it has ever been", says Mr

The storms of October 1987, were followed by the Piper Alpha oil rig explosion took place in July 1988, in the space of three months in ricane Hugo, the Phillips and

the San Francisco earthquake. In London, Lloyd's syndicates and companies already beginning to withdraw from ance mark when it was rocked by a series of storms in

The catastrophe market cannot cope with that kind of loss frequency." says Mr Ron Has, chief enecutive of Alexan-der Howden Reinsurance Bro-kers. Rates hardened — to all-time highs - throughout 1990, and with capacity scarce during the last renewal season many reinsurers were unable to complete their own programmes of retrocession pro-

This year - with the extent

of catastrophe losses becoming cleaver – the retrocession market has shrunk further.

The crisis at Lloyd's which amounced its first losses for 20 years in June has contributed

to the capacity crunch.

Some of the syndicates worst
hit — such as the Feltrim agencies — were heavily exposed to

catastrophe reinsurance.
Although the business was written in 1988, many of the loss-making syndicates are only now closing their doors.
Members' agents, who handle the affairs of Lloyd's Names — the individuals whose wealth backs underwriting at the marbacks underwriting at the market - are steering Names away from syndicates that are heavily exposed to catastrophe reinsurance, reducing Lloyd's capacity in the sector.

Reinsurers unable to obtain adequate retrocession protec-tions, passed on the steep increases in their own rates last year, especially to UK insurers who had a exposed to the storms of January and February 1990.

In setting rates for UK insurers, retraining now assists that the UK is prone to natural catastrophe loss. Rates are now only slightly lower than those charged to companies operating in the Caribbean or other ally

This year policy conditions could be tightened, although with rates already assuming the UK will occur one every for further rate increases. In meantime reinsurance



ents seeking to buy reinsur-ance cover, are leading efforts to find alternatives to traditional catastrophe reinsurance

According to Mr Iles, the chief executive of Almander Howden, "product develop-ment" in this area is likely to be an important feature of the

London market in 1992. Brokers are promoting three alternatives in particular:
Financial reinsurance me hybrid traintellant laif.

insurance. Generally deals are structured in order to generate a fund which will eventually be equal to the sum to be rein-sured finite risk reinsurance).

Premiums paid into the fund are calculated taking min account the likely investment income needed to generate the finite sum as well as a profit for the

If no claim is made on the policy wire of the municipal sometimes a percentage of

buying tim reinsurance). Mr Jim Payne, dialoran al EW Payne, subsidiary Subsidiary Sedgwick group, financial reinsurance a ceding insurer buy ill protection of a reinsurer's balance

In franchise reinsurance the reinsurer agrees to provide reinsurance cover in way as in standard catastrophe reinsurance protections. How-ever a claim is triggered only if a catastrophic lam occurs

(either for the cedant's whole cific catastrophe — —

as | hurricane or explosion). This loss would much than the level of cover According to a broker at Willis Faber, the reinsursubsidiary of Willis Corroon, franchise reinsurance policy the reinsurers to move themse further

• In a further development proportional reinsurance (in which cedant and reinsurer share premiums and risk) poli-cies are being tailored to protect against catastrophe losses. Some Lloyd's syndicates which have been heavily dependent on retrocessional business are diversifying their exposures by writing some proportional rein-

Although London brokers are optimistic about the poten-tial for such financial engineering, others are more cautious: Tm confident excess of loss capacity will re-emerge as the main means of providing catastrophe coverage - but it will be a different market with underwriters taking bigger net lines, more professional under-writing and risk assessment,"

says the Willis Faber broker.
Such a development is inevitably likely to favour those professional reinsurers boast-

ing a strong capital base and strong technical expertise. It is difficult to avoid the conclusion that the big Euro-pean reinsurers - backed as they are by investors interested in long-term capital growth and sympathetic tax authorities – are welcoming

this prospect.
"Lloyd's has a problem," says Mr Jurgen Zech, chief executive of Cologne Re, in which France's Victoire has a majority stake. "The syndicates are very small. I wonder really how they will be able to

provide expertise and know-ledge," he adds.
"Bit by bit it is clear that are ramifications retentions," says Mr Nigel Har-ley, chief executive of Sorema, the reinsurance subaldiary of the French mutual Groupama, which began underwriting in London IIII year. We see this as definitely creating opportu-nity," Mr Harley.

IN THIS SURVEY

The long-term change in demand: Industry production, has led gence of private insurers 🖛 the rapid growth of captive insurers covering property

risks. of is making this year a tough one for Profile: Lloyd Thompson, is

Industry 🔳 🚃 prof squeezed in f

Without the last the grew spectacularly in

disasters. Europe; the political shake-up in the region forcing once

recent have 🖫 Natural catastrophes: 🗉

hurricanes, earth-quakes the industry as apparent that are now and only more frequent increasingly

■ Industriai cutastroches: as of industrial plant poten-growing chunk of this is loss taken up by the

first in v for this prof-market, of have ■ Asbestos, pollution and cat-estrophic liability risks: who will be liable for the vast costs involved in cleaning up the

Editorial production: Sarah Murray Illustration:



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REINSURANCE 2

Market now focusing on catastrophe insurance

Shift in demand

FOR some years, insurers and commentators have been cautiously predicting, more per-haps in him than expectation. that a hardening in direct insurance rates about blace.

The implosion | retrocession capacity under the impact large catastrophe it much likely that enough pressure has finally been exerted for it extend via primary reinsurers to the direct writers.

A firming trend is already being reported for marine business, is anticipated in multi-and has struck those such as householders and in the UK with A question mark remains

however, large industrial fire and num large commercial The operations of the corporate client continue to become more international, for medium well large enterprises, and the competition for global programmes is severe.

It remains to seen if reinsurers both Atlantic are equally keen to force through an increase in rates. In Europe, industrial concentration in preparation for the Single European Mar-ket continues, and competition

shows little sign of abating.

If the industry generates too sharp a turn in the underwriting cycle - if the phenomenon still exists -- it may do so at its peril. Profound dissatisfaction with extreme short term fluc-tuations in the availability or price of a range of covers in the 1980s provided the impetas for the establishment not only of the so-called private insurers, Ace, CODA and XI., covering product and directors' and officers' liability, but also the rapid growth of captive insur-

ers covering property risks.
As these have become more sophisticated, and capital has accumulated within them, their ability to move beyond simple covers and absorb less predictable risks and higher

exposures has increas One effect has been to withlarge tranche premium from the direct insur-

ance market, 50 per or in countries.

managers for large corporations attli require the services of traditional companies, it is for increasingly sophisticated programmes involving the heavy provision of back-up services, unbundled or not, which only large insurers can provide. Where they do not require such services, they are making equally sophisti-cated demands of the reinsurers of their captives.

The concentration of insurance capacity, particularly in Europe, has been partly in response to this reduction in premium for straightforward commercial line. Larger direct insurance units are not only capable of handling sophisti-cated risks; they are also able to retain a greater proportion

of the risks written. The risks retained tend to be the most straightforward. As a result, reinsurers are shown an portional treaty business and feet ever-increasing demand for catastrophe and

The alteration of reinsurers' portfolios significantly raises their risk that in mium by compensate shareholders or other providers capital, parsurers' requirements for capi-tal are becoming greater in response to the unusually high level of catastrophe losses.

Nor is capital the only elein critical equally important the ability to accumula reserves, in which national taxation policy lays role, Lloyd's Association of British government with increasing frequency.

disequilibrium in reinsurportfolios show no of

incressingly using their experience of risk management to deal with potentially resulting from incidents such as product tamper or computer

As industrial production moves into larger units, insured values have multiplied, particularly in the petrochemi-cal industry. In addition, mutual interdependance of such units throughout world has led to an enormous increase in the potential f

An explosion or ___ at a large petrochemical plant can ___ more than a small ___ significant natural catastrophe. However, premiums for business interruption following fire have yet to reflect the fact.

So far, Germany has largely been immune from the trend self-insurance, reflecting the low The single European market towards the global

When the the effect will not be any more shattering than it has been in North America or Scandinavia, but it is likely to cause a pro-change by German insurers, and the withdrawal premium, over time, from the traditional market. A substanchange in relationships between German insurers and their reinsurers will follow.

Meanwhile premiums will be

kept a line a line market believes it can bear (or line reinsurers will allow) as it tion I fighting for its own If the contraction of the ret-

rocession market is passed back to the ultimate insured sharply, solely cover, a further turn of the screw may be the unintended result. Industrial insurance buyers have learned much in the past decade. Large multinational corporations are better capitalised than most direct insurers, and their potential for risk retention is by no If the direct insurance mar-

tet cannot provide the stability which many risk managers require, they may begin to look for direct relationships with reinsurers instead. There is reason to suspect that it may be easier for reinsurers to persusde industrial conglomerates to accept a greater retention of complex and potentially large exposures, and find more readiness to adopt the mechanisms necessary, than to persuade traditional insurance companies to do the same

Trevor Petch

• The writer is editor of the Financial Times newsletter World Insurance Report.

In spite of increased rates, brokers are finding the going much tougher this year

Capacity shortage hurts business

helped brokers perform strongly although have the market, there reduction in apacity and brokers are In There is always

availability "capital," says Mr Jim Payne, chairman of EW Payne, the reinsurance subsid-iary of Sedgwick Group, "At the moment the shortage of capacity is the key factor. In some sectors business cannot be written at any price.

Last year big brokers and
independents

increased their revenue. According to figures published According to figures postasinal by Insurance, the spelike weekly trade journal, reinin last

Guy Carpenter, by Marsh McLennan, London-based broker, CT Bowring. a 10 \$250m. EW Payne lit brokerage revenues by 25 in key

Alexander revenues in a revenues in a large (from \$107m perior from propagate annual free the increase to rate increase in the catastrophe market, but Mar mys II Wor man

'Buyers are being much more cautious about which brokers they use'

and the new limited and market share. Smaller returned brokers in more impressively. In

the US, Rollins Burdick Hunter, part of the highly Hunter, part of the highly aggress? Corporation, nearly doubled its reinsurance about Jardine, M. CE Heath, Hogg and Bain rises of over 50 per cent. Lloyd Thompson and Bradstock, more specialist London market brokerages, also reported impressive gains.

Increases in rates in the



specific risks such as those for hulls, cargo and oil rigs

catastrophe, marine and aviation markets were party responsible for the strong per-formance. But many of the bigger operators also report an increase in market share, often at the expense of smaller bro-kers. "We have benefitted from concern about the security of some of the smaller brokers.
Buyers are being much more cautions about which brokers they use, said the spokesman for one large company.

This year there has been further hardening in the catastro-phe, marine and aviation reinsurance markets. But rate rises have been accompanied by a shrinkage in capacity. The reduction has been especially dramatic in the non-marin retrocession market in London where a number of companie including Yasuda of Japan and Cigna of the US and many more Lloyd's syndicates, have

In the absence of traditional excess of loss protections, brokers are being forced to work hard to find alternative forms of catastrophe protection for their clients. Various new products are now being offered. A number of continental companies are writing franchise covers. These are reinsurance contracts which come into effect once losses assume catastrophe dimensions.

Brokers also increased in in intractive reinsurance - a contract more akin to a banking than a rein more flexible than a traditional

The insurance buyer and the insurer agree to build up a fund, which is managed by the reinsurer on behalf of the reinsured. The two parties agree in advance what profit the rein-surer should receive and, in some cases, if there is no claim, the reinsured is reim-

Reinsurance capacity **still relatively** abundant and pricing relatively soft

bursed all premiums paid. Mr Payne says financial reinsurance is now "a main line trade for us - with covers often complimenting with traditional products."

Even in the London marine reinsurance market, which has men alement to reart to the catastrophe losses of the until recently, capacity has abundant, brokers products in order to traditional catastrophe

market, W. Jonathan Wales director M Lloyd Thompson, more disciplined underwriting in which reinsurretroinsurers (reinsurwriting retrocession cover)
quantities of risk
on their own books and monimore accurately in necessary.

The marine retrocession

pared in unlikely to be preprotect all Manager & 8 underwriter's sure) m will min specific man policies in man specific man such as hull man and mig

catastrophe rein-mar-kets, ramman capacity still relatively abundant 🛶 pricing relatively soft. In the proportional area (where reinsuring underwriters simply percentage of pre-min a com-mission and compensates the direct underwriter for acquisition and management costs), mee follow direct insurance rates, which on II whole

ance for a single risk such as a chemical plant, also remain soft especially in Europe, this reflects the continuing high levels of competition for industrial risk business in

brokers with global networks which allow them to quickly between under the buyer in one part of the world and market in another, or arrange sometimes highly complex reinsurance packages speedily, are the best placed to do well.

Other brokers are in the process of establishing their own global networks

world's the higgest brokers (Marsh McLennan, Sedgwick) are all in the threes of centralising their global

Other brokers such as Willis Faber, which merged with Cor-roon & Black last year, and Rollins Burdick Hunter, which is set to acquire Europe's largest independent broker, Hudig Langeveldt of Holland, are establishing their own globa

Richard Lapper

PROFILE: LLOYD THOMPSON

Flexibility key to success for thriving independent firm

London market's most successful rapidly growing wholesale and reinsurance broker, is one insurance stock on which ana lysts appear to be agreed about their recommendation — buy. Since its launch in 1961 the group has emerged as the most impressive of a bunch of sucthe market, continuing to thrive irrespective of ups and downs in insurance and inter-

This year, its profits are expected to increase by over 30

per cent.

Profits have more than quadrupled since 1986, reaching £8.4m (\$14.11m) in 1996 and are set to grow again by 30 per cent this year.

Revenues — including brokerage and investment income — have grown by 500 per cent.

- have grown by 500 per cent in the seven years from 1983 to public in 1987 – the share was inauspiciously launched on Monday 1997 – il has outperformed 1998 sector by

over 60 per cent. Mr Ken Carter, the group's tough chief executive, joined Lloyd Thompson in 1986 from Sedgwick, where he was once right hand man to the courrent

Eagle Star boss, Mr Michael Butt. Mr Carter, was well-placed at Sedgwick, where he had joined the main board — but was attracted by the more entrepre-neurial environment of Lloyd

Thompson.
"I was intrigued with the idea with running a small Lloyd's broker - as opposed to being a cog in a big wheel," says Mr Carter.

Lloyd Thompson's bigger competitors in London - the leading

McLennan, Sedgwick, Alexander & Alexander, Johnson & Higgins, Willis & Corroon and Frank B Hail – offer a broad range of expertise buyers of every marinally

type. Such "mega brokers" are large and complex and untions and are sometimes dled with become with can inhibit the entrepreneurial instincts of mailing making

Lloyd Thompson no decision making bures levels," says Mr Carter, allowing it move quickly. "Our flexibility is an absolute key. At the end



Ken Carlet: Lloyd Thompson has 'no skeletone in the cupboard'

of the day we have the ability to change direction," he claims Despite recent diversification — which has included the opening of marine reinsurance, political risk and non-marine divisions — he says it has remained — London market business.

market busin the the has kept faith with look of the founders, John Lloyd Lloyd Lloyd an

exploration in the North Sea. the Gulf of Mexico and other areas during the 1960s and

1970s.
Initially in London the big brokers dominated the business, structuring a facility known as the Master Drilling Rig Contract in which dozens
Lloyd's underwriters and
market companies par-

With demand steadily premium -

Lloyd Thompson has no 'decision making bureaucracy and no management levels, says Mr Carter, allowing it move quickly. I the end of the day - have the ability to change direction,' he claims

Lloyd's broking firm". Mann Lloyd, who me not related, with Alex ander Hards in III 1970s. They felt there was a demand for a firm that would demand for a firm that would concentrate all of its efforts looking after the client and not be concerned with rigours and challenges of a bigger bureaucracy," explains Mr Carter.

As marine brokers, both men witnessed the steady growth in the London market the insurance of rigs, following expansion of cil

relatively high. "I was all very cosy," says Mr Carter who described the arrangement a cartel.

High profits from business succeeded in attracting underwriters prepared underwriters prepared Lloyd Thompson plomatic from which provided platform is early hydrogen. platform fee early business growth.

L bank loan which had been borrowed in order to fund the business was repaid within a year and the company man-aged to achieve a positive cash flow in a relatively short time. Even so he admits that it is a recipe that might be difficult to in conditional to the co

expand".

Each phase of its expansion has been accomplished by attracting from rivals. The here is from rivals. The here is from rivals. simple. Lloyd Thompson pays its staff well in excess of the market average in what is a high paying industry and pro-vides them with extremely attractive equity participation

Back in 1986 when Mr Carter joined the company he earned \$235,000 a year in basic salary and bon an amount that has since increased to over £300,000. Well 50 per cent of the group's 320 staff own chunks Lloyd Thompson courts Rowness average equity. Bonuses average cent of relatively high wage, which leaves the many of the group's brokers earning \$100,000 a year plus.

In return, Mr Carter can and does demand high output from his brokers, who, he estimates, work on apparage 30 persons.

work on average 30 per cent longer than those employed by

Mr Carter insists that control of expenses - one of the planks of the group's successful business strategy - is as tight as ever. Like other newer brokers it does not have the expense of managing claims stemming from business writ-

ten many years ago.

In a market whose overall
costs have been inflated by the
impact of long-tail liability
claims – which arise sometimes many per after the original business was written in Mr Carter's words, Lloyd Thompson has "no the cupboard".

And although the group moved into well-equipped

Beaufort House in 1990, it still eschews some the city's more expensive hab-

Mr Jonathan Mariand, head of the group's reinsurance divi-sion, who heads the reinsurance division and has been with the company since 1982, says: "You go to places like Queens and Wimbledon and you see all these hospitality tents - that sort of thing anathema to us here."

Richard Lapper

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REINSURANCE 3

The devastating wave of claims made in recent years has shown up the flaws in the LMX system

Retrocession dogged by uncertainties

INCREASINGLY vocal complaints by some names at Lloyd's about the losses suffered on the 1988 underwriting year have focused attention on the London Market Presses the London Market Excess -the London market which specialises in providing reinsurance cover to reinsurers. In the 1980s, an increasing number of Lloyd's syndicates and London-based specialist

companies concentrated on providing cover against high levels of loss for reinsurers. A typical contract would then be reinsured with other participants, who repeated the process, so that a single risk might pass through the same reinsurer a number of times,

creating the "LMX spiral" The market grew spectacu-larly in the 1980s as reinsurers offshore and newly-independent nations became unwilling to assume the ultimate expo sure to severe losses. The spi-ral replaced the geographic spreading of risk with a distrihution over time. The often stately progress of claims through the LMX market gave participants time to recover the cash needed to pay their

share.
The introduction of elec-

was almost immediate. Claims from Hurricane Allcia in 1983 and the Piper Alpha drilling rig disaster in 1988 were said to have reached the top of the spi-

ral simultaneously.
Coincidentally, it was in 1988
that an insurance institute of London Advanced Study Group found a fundamental flaw in the LMX market: that it was "infinitely cumulative". For a high value risk, most if not all underwriters were likely to be involved, so that it became

The Piper Alpha disaster exposed the deficiencies in assessment

"almost impossible to analyse the book of business written by

an underwriter". Especially within the Lloyd's marine market, spare capacity and a period of high profitabil-ity lured many underwriters into participation. The returns were a reflection

of the fact for some years there were no large - that is, market-wide – catastrophes.
As the III. Study Group noted, LMX rating methods, in the absence of claims experi-

ence, were only able to be based on an assessment made of the premium required for

ers of reinsurance with the The Piper Alpha disaster same vehemence with which rudely exposed the deficiencies they demanded to be placed on in assessment - and, in some cases, the inadequacy of estithem three or four years ago. Few underwriters in the company market can now justify to their shareholders the continumates of aggregate exposure of some participants in the market. Successful LMX underance of assuming the previous writing required a reinsurance level of risk, Mr Emney says. One anxiety is that the freprogramme which matched

maximum exposure. Some underwriters discovered, to quency of natural catastrophes may be increasing, making them uninsurable. In the worst their names' or shareholders' chagrin, that theirs did not.
The readiness of the LMX case - where they are an annual event - the minimum premium required will tend to approach the cost of the catasmarket to provide catastrophe cover shrivelled overnight in trophe itself.
At the same time, insured the wake of an unprecedented series of losses in 1988-90.

storms in Europe and large interruption are increasing, industrial fires. and a large industrial fire can A tactical withdrawal was made by the giant Merrett minor earthquake in San Franunderwriting agency at Lloyd's in January 1990, with senior underwriter Mr Dennis Purkiss commenting that pure LMX was "a false market".

including hurricanes, winter

A number of stop-gaps are being offered to fill the void, but in Mr Emney's view these offer at best a palliative rather than a solution. So-called financial or finite-risk reinsur-ance (which returns a flow of According to Mr John Emney, chief underwriter of Charter Reinsurance Co, and one of the leading underwriters payments and a share of any in the area, "the LMX market as we know it is dead, and it profit eventually made) makes the reinsured critically depen-dent upon the financial experisn't going to come back to tise as well as the capital strength of those offering Names at Lloyd's are now clamouring to be removed from syndicates which write the secondary and tertiary lay-

values including business

Mr Emney, is that there is no real transfer of risk from reinsured to reinsurer. Franchise covers, which are activated at a level of claims affecting the market as a whole are another

These are bedevilled by uncertainties over determination of the trigger point. In the US, where insurers notify claims routinely to the Property Claims Service, it may be possible to determine the total value of a loss, but for claims

'Simply raising premiums will not succeed in restoring

elsewhere the best that can be done is to use estimates pro-vided as a service to the market by Swiss Re. Mr Emney

A further development is the attempt by large brokers to stimulate Lloyd's syndicates to write an increased volume of proportional covers, where the reinsurer shares automatically a percentage of the losses suffered by the insured.

Such measures, Mr Emney argues, are not only not a solution, but actively militate Furthermore, the biggest against the adoption of the stumbling block, according to structural changes necessary

cover to become an acceptable risk for names or shareholders. Nor does he believe that simply raising premiums will suc-

ceed in restoring capacity.

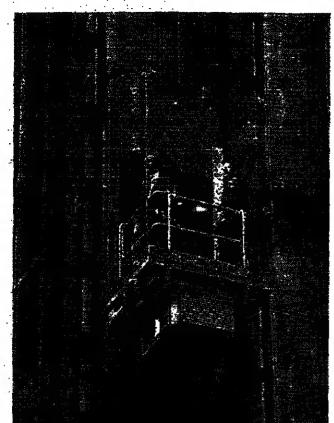
An essential step, in his opinion, is a redefinition of catastrophe away from the losses caused by an event in favour of their impact on the Reinsurers would not then be asked to expose their own balance sheets when no equivalent financial risk is run by the reinsured

Such a system implies not only a large increase in reten-tion by primary reinsurers and direct insurers, but also by original insureds. For householders' buildings

insurance, for example, the tra-ditional cash deductible might be replaced by a percentage of property value, and reinsur-ance offered on the basis of an assumed level. The insurer would be free to vary the level actually charged to the householder as an element of compe

Such a system offers the possibility, Mr Emney argues, of a reduction rather than continued increase in the basic pre-miums charged for primary catastrophe coverage.

Trevor Petch



A series of losses and foreign competition have hit the market

London profits from the late 1980s, the impact feel the pinch

THESE are grim times for the UK's reinsurance industry which has seen profits squeezed by catastrophe losses and foreign competition. Although London can expect to remain at the centre of the international reinsurance market, the UK's own reinsurance

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industry is contracting.

The second biggest UK's reinsurers, Victory Re, has already been sold to a foreign buyer. The owners of the first and third biggest reinsurance companies — the Prudential and Royal Insurance - have no long-term commitment to the sector. And syndicate managers at the Lloyd's market are reducing involvement in catas-trophe reinsurance business.

All sectors of the market have been hit by the number and frequency of natural disasters, fires and explosions that shook the insurance industry in the late-1980s.

In the company market in the UK the disastrous sequence of catastrophes has exposed the financial weaknesses of the country's biggest specialist what is likely to become a

what is likely to pecome a series of disposals.

Victory Re's vulnerability to large losses was one of the reasons why Legal & General sold the specialist reinsurer to the Dutch group, Netherland Reinsurance Group last July. Victory was hard hit by the storms of January and February 1990. In the 11 years ary 1990. In the 11 years between 1979 and 1989 Victory Re made underwriting losses of

£20.5m against premium income of £561.8m. Mercantile & General Re, has also been dented which is one of the reasons why its owners, Prudential, is looking for a buyer. Its general reinsurance operations recorded underwriting losses of £46.4m in 1989 (on premium income of £261.3m)

premium income of £261.3m) and £110m in 1990 (on premium income of £304.3m. Overall between 1979 and 1990 underwriting losses totalled £300m on premium income of £2.612m. M & G was badly affected by its exposure to the Piper Aipha oil rig explosion in July 1988. At Lloyd's the scale of recent losses has badly affected syndilosses has badly affected syndi-cates specialising in the catestrophe reinsurance market and exposed the shortcomings of the retrocession market, where catastrophe reinsurers buy

Many of the Lloyd's syndicates worst hit in the past three years have been those heavily exposed to this class of business, although the the full scale of their difficulties will only be apparent after Lloyd's reports its results for the 1989 and 1990 years (in June 1992 and 1993).

when Lloyd's reported an overall pre-tax loss of £510m for 1988 earlier this year — incidentally its first loss for over 20 years) the losses of a few specialist catastrophe syndlastic trans of the catastrophe syndlastic transcent file. dicates were a dominant fea-

Syndicates recording heavy catastrophe-related losses

• Feltrim 540 which reported an underwriting loss of £48.5m on gross premium income of 233.4m in 1988. Rose Thomson Young 255 -

which recorded losses of 163.97m on premiums of Gooda & Pariners 298 which reported underwriting losses of

270.83m on premium income of

24447m.

• Guthbert- Heath 1084 —

miderwriting losses of £4.5m on premium income of £2.07m.

The energetic reaction of Names to the scale of losses at Feltrim, precipitated the clo-sure of the agency and the announcement by Lloyd's of an independent enquiry into the lar inquiries have also been launched into the Gooda, Rose Thomson Young and Cuthbert

The losses have spelled the death of the retrocession spiral the arrangements whereby reinsurers reinsure their risks with each other creating a chain of contracts that dilutes the impact of catastrophe losses across the market through time.

Capacity on the retrocession market has virtually disap-peared, especially in the non-marine market and without retrocession cover many Lloyd's syndicates are just too small to insure catastrophe risks. The practice whereby syndicates simply passed on exposures to other reinsurers without retaining any risk for their own account - essen-tially a form of arbitrage -

will eventually cease.
A shake-out among syndicates specialising in reinsurance and retrocession business is now well underway with some syndicates being merged and others Names will avoid syndicates writing catastrophe business.

As many as 100 (many of them active in this sector of the market) of the 354 syndicates at Lloyd's in 1991 are likely to disappear by the beginning of 1992, with Lloyd's premium capacity – the amount of business the market is permitted to underwrite -

shrinking by 10 per cent. It is now widely accepte that many of the syndicates specialising in catastrophe reinsurance at Lloyd's were too small; lacking both the resources and expertise to properly evaluate catastrophe risks and the financial strength to offer adequate lev-els of protection on their

account.

In a different way size has
also been a problem in the
company market, where specialist reinsurers have been
dwarfed by their continental
competitors. With their accent on short term profits and growing dividends, Britain's capital markets are an unfavourable environment for reinsurance, a highly volatile business which requires long-term and large scale commitments of capital.

Buropean reinsurers enjoy much more favourable tax treatment than their UK competitors. The giant German and Swiss companies such as Munich Re and Swiss Re are allowed to build a special class of catastrophe reserves which can be offset against tax.

. In general tax authorities in mainland Europe are more sympathetic to the reinsurance industry than in the UK. Mr Joe Palmer, L&G's chief executive at the time of the Victory sale, said last year: "We con-cluded that the Victory group needed to be considerably larger if it were to compete over the longer term with the major international reinsur-ers." Without more capital steady decline", said Mr

Prudential views the operation as marginal to its core financial services and life insurance business and is said

to be looking for a buyer.
Royal Insurance, which owns the third biggest reinsurer, Royal Re, is not prepared to pump in the necessary capital that could transform the prospects of its Royal Re

subsidiary. Earlier this year Royal announced the sale of Royal Re to General Re of the US, although this deal was subse-quently scuttled when the two sides argued over price.

Richard Lapper



Health Insurance: The Prescription for Europe?

Across Europe the difficulty of providing adequate state sickness and other benefits combined with the increasing awareness among consumers of the advantages of private health care are stimulating interest in health insurance policies of all types. These are set to become the growth products of the 1990s.

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FRANCE

Mergers concentrate the market capacity

IN France perhaps more than anywhere else in Europe, there has in recent years been been a rapid concentration of insurance capacity through spectac-

One result has been a shrinking demand for traditional reinsurance covers where losses are shared pro-portionally in favour of protection on an excess of loss basis. The increased retention capacity has contributed to the weakening of the reinsurance market, which is increasingly shown only less attractive business which requires larger

capital resources.

The market is unable to function well without recourse to reinsurance techniques no matter how heavy the concentration of the direct insurers, says Mr Jacques Bourthoumieux, president of SAFR.

French reinsurance capacity is also coalescing, beginning with the merger of SCOR with UAP Re two years ago and the more recent regrouping of AGF Re and SAFR, which when finalised will replace Abeille Re as the second largest reinsurer

in the country.
Observers are unanimous in considering that the trend has yet to run its course, but future associations are likely to involve European partners and, possibly, reinsurance bro-

is being tested by Groupe Vic-toire's Abeille Re and Colonia, whereby the former will repre sent Cologne Re in Canada while the latter company will act for Abeille Re in Mexico, Columbia and Venezuela. AXA Re's chairman Mr

Christian Excoffier does not rule out a future merger either, provided it leads to an opti-mum size, at the right price with a partner as a compli-

"The future of AXA Re, as of other small reinsurers, is the obligation to grow in order to achieve the right dimension," he says. This is a strategic problem also emphasised by Mr Michel Laparra, his coun-terpart at Abeille Re. Size is important because

cedants will in the long run become increasingly hard to please, and will turn to large reinsurers as the best-equipped to accept novel and potentially expensive risks, according to Mr Gerard Boulier of Caisse Centrale de Reassurance

Mr Bernard Raoul, the Paris general manager of Nordisk Re, Employers' Re's European operation, is more optimistic, believing that the recent emergence of new small life and personal lines companies, such as Credit Agricole's Predica and Pacifica, may maintain or even increase slightly the vol-ume of premium ceded.

If there is a place for small companies, it is in specialised areas. One such is Sorema, which is backed by the farming mutual Groupama, but even Sorema has set up a subsidiary in London and branches in Cologne and Singapore. Merg-ers are unlikely to reduce the cut-throat competition which is also weakening the industry, among both large and small



says its managing director Mr Christian Hure. Concern over the level of industrial risk rates is as universal as that over catastrophe

Mr Bourthoumieux also blames an increased reliance by insurers on financial rather than underwriting operations, suggesting that premium growth has been bought at often excessive prices through external growth or generated

There is agreement among small and large reinsurers that a transformation in the market is required although their areas of concern are not

internally by technically unjustifled rates.

necessarily the same

The concentration of manufacturing industry, and the parallel development of captives, has further imbalanced the relationship between industrialist, insurer and reinsurer, Mr Bourthoumieux believes.

Motor results, too, are poor, while potentially attractive cedants such as the mutuals without intermediaries, which underwrite the best 60 per cent of the motor and householders' risk market, have never had extensive recourse to the reinsurance market. Their cover is presented en bloc, and concen-trates on exceptional risks.

But while industrial risks and motor are the worst sec-tors, as Mr Eric Vernhes, president of CORIFRANCE, points out, the persistence over the years of poor market conditions put most branches into the red for most companies

SCOR president Mr Patrick Peugeot is by no means alone in urging an increase in direct premium rates and revision of underwriting practice, but advises that this be done in the most transparent possible way on a branch by branch basis to deflect possible criticism made

by consumer organisations.

There is complete agreement

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reinsurers that a transforma tion in the market is required, although their areas of concern are not necessarily the same. Mr Peugeot believes that

reinsurers must change their attitude to catastrophe cover, which should cease to be an additional service rendered and become an important, long-term commitment.
"The situation in the London

market is quite a problem for all of us," he says. With the important markets having reached their limits, he adds,professional reinsurers should require higher rates, better application of loss prevention techniques, and a more precise study of exposures. Given shrinking retrocession

capacity, he also urges revised underwriting methods to reflect greater commitment and to distribute available capacity between different markets and cedants more effi-

Mr Peugeot also wants some hard thinking to be done on how best to meet the demand from direct insurers for cover against such financial imponderables as currency and equity market fluctuations, and tax changes which have an impact on overall results and

He also favours more regular dialogue on an ongoing basis between insurers and reinsurers to develop stronger under-standing and avoid sudden developments which affect

mutual confidence. Mr Excoffier believes a return to a more reasonable be five years away, with rein-surers becoming more restrictive in their attitude in the interim due to the absence of

retrocession capacity.

Mr Bourthoumieux thinks any improvement in rates within two years is unlikely but hopes that the more drastic reduction in retrocession capacity this year may, unlike last year, force a more thor-ough increase in rates and the prospect of a return to profit-

A start to that process may be made at the Monte Carlo

No one disputes the gravity of the present situation, which raises fundamental questions about the future development of the industry.

Not only do reinsurers wonher how much longer the heavy burden of losses suffered in recent years can be main-tained, but concern for the future of the London market begs the question of how that much capacity can possibly be

Beata Levy

● The writer is the Paris cor-respondent of the Financial Times_newsletter World Insur-

biggest direct business of the Comecon "foreign" insurers was trade-related cover and motor Green Card.

ones as well.
Of the continental reinsur-

ramed a monopoly insurer covering local currency risks, typically linked directly to the budget of the finance ministry.

Most of its business would concern compulsory insurances, mainly for various agricultural risks, motor third party liability (except in the USSR itself) and various other property and third-party classically in the content of the content of the content of the content of the current of the property and third-party clas-ses, together with a smaller volume of voluntary business dominated by low-value life, pensions and accident policies and personal lines cover for motor damage and domestic

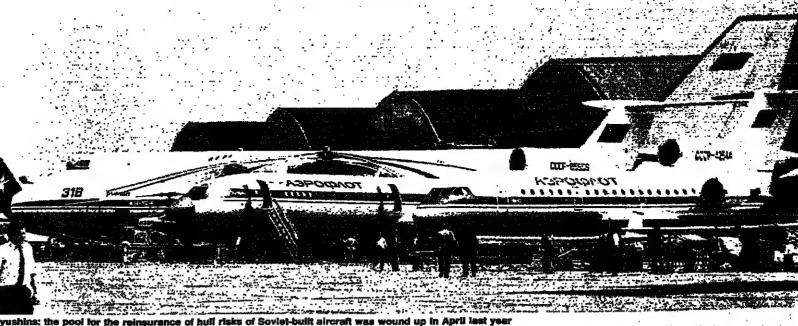
property.

Commercial covers remained underdeveloped. In part this reflected the absence of com-mercial risk; in part recognition that cash compensation did not create the ability to reinstate the loss because of the rigidities of the system or simple shortages; and in part the notion that it was simply inefficient to use an insurer to transfer cash from one state enterprise to another.

For the same kind of rea sons, backed as they were by the resources of the ministry budget and accounting on a cash in-cash out basis, domi tic insurers took out no reinsurance.

bought with hard currency.

tary monopoly was responsible



Decentralisation poses an enormous challenge to the region's reinsurers

Eastern Europe must think again

command economies of eastern and central Europe were once models of stability, organised, with local variations, on Soviet

Rach national market contained a monopoly insurer cov-

Soviet-style planners never, in any case, paid much atten-tion to financial mechanisms.

equate for such international risks as marine and aviation, foreign trade or equipment

Such "foreign" business was the preserve of a second monopoly, usually incorporated as a share company owned by the state or state organisations, although in Romania and Hungary (until 1988) a department of the unifor these operations, and in Czechoslovakia the Slovak state insurer surrendered responsibility for reinsurance to its Czech counterpart by

"mutual agreement".

Underwriting methods were by and large those of other international insurers, but accounting and reserving

much less so. Substantial marine hull, liability and cargo business, avia-tion liability and risks such as construction and engineering were ceded to western mar-

Yugoslavia, not a Comecon member, in the late 1970s created a reinsurer in each republic and in the Serbian "autonomous province" of Vojvodipg, and through them reinsured western-style property and natural catastrophe portfolios. In the reverse direction, the

writing and political pressure to secure hard currency

In one of the rare coincidences of ideology and com-mercial good sense, the companies spread their business in London between all the large brokers and often some small

ers, by far the most important provider of capacity was and remains Munich Re.

The Soviet company Ingosstrakh was unsurprisingly the most active internationally, with subsidiary companies under the Black Sea & Baltic name in a number of European countries; its East German counterpart DARAG was, by contrast, almost invisible in international terms. Warta of Poland has a num-

ber of representative offices abroad, a Romanian-owned underwriting agency operated in London until the mid-1980s and both Bulstrad of Bulgaria and the Serbian reinsurer Dunav Re all have joint venture broking companies located in London.

The Comecon foreign insurers also participated to a greater or lesser extent in active reinsurance. A combination of poorly judged under-

income regardless of potential losses frequently made this an unpleasant experience. Asbestosis claims which arose in US

of the Cold War are being paid in part from some unlikely sources. The most sophisticated active reinsurance operation was the European American Underwriters joint venture between American International Group and the foreign insurers of Hungary, Poland

naval shipyards at the height

The largest segment of Com-econ insurers international business related to intra-Com-econ trade. The collapse of that organisation led to a drastic reduction in direct premium, in mutual reinsurance treaties. and in international co-operation between the "Insurers of Socialist Countries," who held their 29th and final annual

meeting in April 1990.

The biennial meeting of reinsurance experts scheduled for October that year did not take place, and in the same month the pool for the reinsurance of hull risks of Soviet-built air-

craft was wound up. Other casualties were the Comecon Blue version of the motor Green Card, and a joint in Moscow which covered risks related to Comecon-funded investment projects.

The prospect of finding cover in hard currency for ageing fleets of Ilyushins is the least of the companies' new prob-lems. With a substantial part of their traditional business lost and exports falling, they are further weakened by the potential or actual loss of their skilled staff to western compa-

ees of Allami Biztosito in Buda-pest have been headhunted three times in less than two

In Hungary and Poland insurers with foreign capital are already providing compet-tion for traditional business, while in Bulgaria the former soft-currency monopoly, DZI, is aggressively writing foreign currency risks currency risks.

At the same time, an enormous challenge is posed by the processes of de-linkage from the state budget, de-monopolisation and privatisation of domestic insurance now under way throughout the region, as well as the transition from a state-funded to an insurancebased welfare system.
Financial independence for

the relics of the old system

implies not just restructuring and cash injection, but also reinsurance, for which local capacity is lacking and foreign capacity is discouraged by non-convertible currencies.

The problem is most urgent in Poland and the USSR, where by design and accident respecrively there has been rapid growth in nationally-owned, poorly capitalised insurers of at best unproven technical

ability. Should these companies fail in significant numbers, the long-term development of already atrophied insurance markets will be hindered as surely as by the use of dubious sales techniques such as pyra-

mid-selling already reported throughout the region. Although Polish supervisors Although Polish supervisors have courageously suspended two companies on prudential grounds this year, their limited resources may in the end be awamped, while in the USSR the campaign to minimise state control may well go beyond the little-understood bounds of financial prudence. financial prodence.

If western reinsurers want an orderly development of the new insurance market economies, they may well have to assume the mantle themselves.

Trevor Petch

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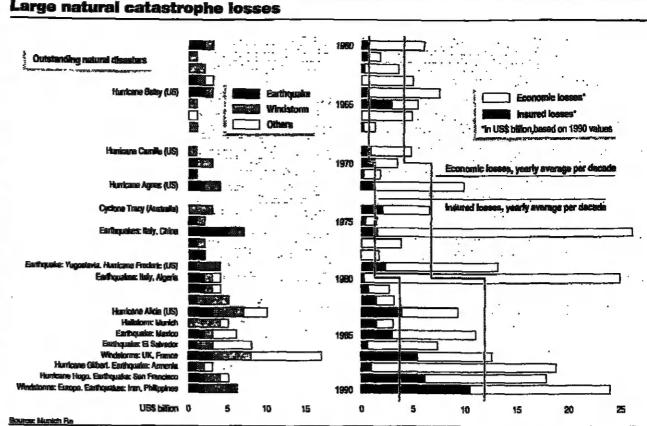
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Richardiz

REINSURANCE 5





from recent natural catastro ohies is not only that their cost in human and economic terms is going up, but that they seem to be happening more often. The Bangladesh cyclone in

April this year (killing nearly 140,000 people), hurricane Hugo in the Caribbean and the USA in October 1969, the west European storms which wrought havoc in October 1987 and January to March 1990 are just a few examples of the natural disasters the world has

recently had to deal with. Before 1987, events which involved an insured loss of US\$1bn or more (at current prices) occurred only once every few years on average. Since 1987, however, there has been at least one \$1hn event

In a study of catastrophe

Natural disasters push up loss burden losses over the period 1970-89 the insurer Swiss Re argues

that "natural catastrophes in OECD countries in the '80s demonstrate a clearly rising frequency and loss burden." Munich Re and Swiss Re studies of insured natural catastrophe damage show annual average loss rising slightly during the 1970s, from around \$1.5bn per year in 1970 to around \$2bn per year in

annual loss reached an average of \$5bn, peaking at \$14bn to \$15bn in 1990, a year domi-nated by the west European storms in January and Febru-

Munich Re in its 1991 analysis of large natural disasters over the last three decades says "loss burdens from natural disasters are increasing dramatically; from the 1960s to the 1980s economic losses have virtually tripled, while insured losses have quintupled".

Natural disasters in 1990 caused economic losses of \$47bn of which about \$15bn A further breakdown of the insured loss shows that \$13.4bn (87 per cent) was due to windstorm, \$800m due to flood, Storm Daria caused severe \$300m due to earthquakes.

The past few years have seen catastrophes becoming more frequent and increasingly expensive

Swiss Re says that the series of catastrophe losses poses "an immense challenge to the insurance system" It ways that "should the

storm losses of 1989 and 1990 only be statistical mavericks, the gaps in reserves could be enished, given an appropri-But if both the size and fre-

in the coming years then the insurance industry will face grave problems.

damage in the UK and the Netherlands on 25 and 26 January 1990 and led to an insured loss of \$4.6bn, according to Swiss Re. That is around \$100m more in real terms than the insured damage caused by Hurricane Hugo in October 1989, making it the largest catastrophic loss ever.

And yet Daria was only one of eight large storm events in western Europe between January and March 1990 which ether caused insured losses totalling around \$10bn.

Munich Re chairman, Dr Horst Jannott, says that the recent experience of natural disasters has "made it clear again and to an unparalleled extent that natural hazards especially windstorm, earthquake and flood - with their accumulation potential lead to a recurrence of heavy and ever

insurers and their reinsurers". On the basis of past disasters, it is now possible to pre-dict the likely effects of such events on different parts of the

Dr Herbert Tiedemann, engineering consultant to Swiss Re has studied the 1984 Munich hailstorm. He estimates that damage could have been DM10bn (\$5.70bn) if such a storm had occurred in Frank-

in a large American city can damage alone could reach around DM25bn, he says, with the loss figure doubling to DM50bn for all property dam-

estimate that possible insured loss from large earthquakes in Tokyo and San Francisco could be between \$50-100bn.

Dr Horst Jannott says that "direct insurers and reinsurers would therefore be well advised to give top priority to the correct underwriting of risks involving natural hazards

postcodes to evaluate more precisely the loss experience and loss potential of particular areas. However, he says that this involves a lot of work and "cannot just be introduced overnight", Dr Dlugolecki says that in

loss potential better," but adds

kets this is still not happen-

exposure especially to flood

"in many insurance mar-

the past reinsurers' clients thought it was sufficient to have just one reinstatement. Now they are opting for multiple reinstatements and reinsurers are paying a great deal of attention to this critical fea-

One method is to use

"rating, underwriting and the protection of the exposure of ture of their policies.

Dr Dlugolecki argues that as insurers is very frequently hased on incomplete and even defective understanding of the probability and magnitude of economies become more advanced, there is a greater concentration of wealth in both industrial plant and domestic households. Councatastrophes".

However, in the light of the recent increase in the size of tries are becoming more urbanlosses, European reinsurers have been taking a second look at the way risks are insured. ised, industrial plant are becoming larger and holding more inventories (of things Dr Dlugolecki chief manager such as hydrocarbons and

operations at General Accichemicals). This concentration of values dent, Perth, argues that more reinsurers are now projecting potential future losses using scientific methods rather than has two effects. Firstly, it increases the size of potential direct property loss and secondly, it prolongs the time needed to rebuild or repair the simply using the past as a guide to the future. He says that reinsurers are lost property, so increasing potential business interruption now "very keen on trying to get better information on their

Simon Revnolds

The price of tragedy rises

Industrial risk rates are out of step with the new size of losses

AS industrial plant increase in size and complexity, so does the price of disaster, as recent explosions and fires have high-lighted. But while the size of losses has been rising at an alarming speed, the worry for reinsurers is that industrial risk rates are simply not high

Most vulnerable are the hydrocarbon and chemicals industries. According to a recent Munich Re publication "losses and the loss potential in the chemical and petrochemical industries have reached a completely new order of mag-nitude."

A large industrial loss can now cause about the same insured loss as a small natural

catastrophe.

An explosion at Phillips
Petroleum's Pasadena, Texas
petrochemicals plant in October 1989 killed 23 people and
caused an insured loss of US\$1.4bn; around half of which was business interruption.
A few days before the
Phillips explosion, the 7.1 Richter earthquake epicentred at
Loma Prieta 60 miles southeast

of San Francisco cost 69 lives and caused an estimated insured loss of USEL5bn.

Natural phenomena can actually be the cause of an industrial loss, rather than a fire or an explosion. Hurricans Hugo caused an insured loss of over US\$270m to an oil refinery on St Croix, US Virgin Islands in September 1989, while the US winter freeze in December 1989 caused shutdowns and B/I losses totalling more than US\$130m at three hydrocarbon plants in Texas and Louisiana. Recent years have seen the cost of business interruption (BA) growing faster than that of property damage. In the cases of the freete losses, insured loss was almost entirely B/I - insured property loss totalied just US\$1m. The largest single fire loss in

1990 - in July at the ARCO

the scale of the Pasadena or Piper Alpha explosions, also highlights the trend for larger B/I losses. In this case property loss amounted to US\$20m while B/I losses reached 10 times that amount at US\$200m. Large industrial plant are becoming larger and increasing the concentration of equip-

petrochemical plant at Chan-nelview, Texas - while not on

ment and inventory. This means that the property dam-age caused during, say, an unconfined vapour cloud explosion is likely to be bigger than in the past, causing more dam-age and such plants are likely

Developments in the industrialisation process have altered the risk in the

fires sector to take longer to rebuild, leading to larger B/l claims.

The industrialisation pro-

cess, more complex and longer production stages, the increas-ing interdependence of production processes, the centralisa-tion of production in large plants with a corresponding concentration of values these developments have altered the risk situation in the fires sector." the Swiss Rein-surance Company (Swiss Re) says in its review of large

This contrasts with natural catastrophes. Here both the frequency and size of loss seem to be increasing, and yet in the to be increasing, and yet in the case of large man-made industrial losses the Munich Re study finds "no evidence of any algnificant increase in the loss frequency in recent years; not the number of losses but their cost has increased."

More B/I is being purchased in the hydrographon processing

in the hydrocarbon processing industries than in the past, and there is more take up of sup-plier/customer extensions.

managing director of insurance recognises that the cost of BI to the hydrocarbon and chemical industry is heavy. "The 1989 losses, along with an explosion in May 1988 at a refinery near Norco, Louisiana, have had enormous effects on downstream production and

"Interdependency within companies and supplier or cus-tomer relationships have spread the business interrup-tion losses well beyond the plant that sustained the loss," he added.

worldwide feedstock supplies."

A paper studying the hydro-carbon processing industry by Mr Brian Instone of CIGNA Worldwide argues that "the average value of business interruption losses is consis-tently higher than the property damage average values and may well reflect the plant design, construction and opera-tion philosophy practised by the industry over the last two

While the cost of BI is rising, the industry is also coming to the realisation that recent industrial disasters are not simply freaks but regular

Munich Re's study of large losses in the chemical and pet-rochemical industries between November 1987 and December 1989 finds that "nobody knows whether the Pasadena explosion disaster represents a peak in the series of large and very large losses that have hit the chemical and especially the petrochemical industry in the last few years or whether the next, possibly even larger loss, may be just around the cor-

ner."
The study finds that "analysis of the 35 losses reveals that in the majority of cases the events cannot be described as 'extraordinary or unforeseea-ble' – apart from the absolute

> It adds that "losses of similar extent have to be expected in the future and, in view of the loss potential in property and B/I insurance, even larger osses cannot be ruled out."

What worrys reinsurers is that industrial risk rates are not sufficient to cover such future losses. Industry sources suggest that worldwide premium payments for property damage and B/I in the hydrocarbon and chemicals processing industry now amount to

around US\$1.2bn annually. This represents a mere 80 per cent of the cost of a single Petroleum's Pasadena, Texas which cost US\$1.4bn.

Given that large industrial losses will continue to occur, Munich Re argues that two fundamental requirements have to be met to provide insureds with the cover they

Firstly, policies must define clearly the scope of cover for direct insurers and reinsurers against the insured perils, whether these are named-perils

This should include: precise descriptions of which losses are covered, and proper calculation of replace-ment or indemnification values for both property and B/I

maximum loss) values that fully consider past loss experi-

limits of indemnity in cases where the loss probability defies any reliable estimate
 precise lists of subcontractors and customers with a

Secondly, the correct cost of cover is needed with the intro-duction of premiums that are commensurate with the risk and the scope of that cover. The Munich Re study adds that expert knowledge of risks, which are prerequisites for cal-culating equitable premiums, are, in fact, available at the major insuring and reinsuring companies; and yet property and B/I insurance for chemical and petrochemical risks is

largely underrated".

* Major Losses in the Chemi cal and Petrochemical Indus-tries, published in Schaden Spiegel, January 1991

Simon Reynolds

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REINSURANCE 6

THE UK life assurance industry is in a recession. For the first time in decades, new business growth is down on the previous 12 months.

As yet, the big life reassurers in the UK have not fully experienced the effects of this decline. Their business, to date, is holding up well.

This, in itself, is not surpris-

ing. There is a time lag of several months between events and experience with the direct writing life companies and the reassurers. Indeed, in 1990 when new business fell dramatically for many life companies, business for the reassur-ers moved ahead.

As the personal pension market ceased to grow, many inter-mediaries switched to marketing "Keyman insurance" -high level protection for key executives in companies.

Keyman insurance requires far more reassurance facilities than personal pension business and the large reassurers have benefited from this switch in marketing emphasis. However, the popularity of

Keyman insurance proved to be short-lived. As the recession in the economy became deeper, companies cut back on insuring executives, however essentially such people were to the running of the business.

And reassurers in recent months have seen the require-ments for this type of reassurUK life reassurers have not yet felt the full effects of recession

Business rides the storm

ance start to fall off. The market for straightforward reassurance business is becoming

But reassurers have long since ceased playing a passive role in the UK life market and wait for their bread-and butter reassurance business to come to them from the direct writing

The reassurers have for several years taken an active role

Reassurers have helped boost the operations of direct writing life companies

in boosting the operations of direct writing life companies. This role can be classified under three headings:

• Giving active help to new companies starting up.

• Giving active help to companies to develop and market new products.

 Providing investigative services to companies where expewith certain types of products,

whether in the marketing or the claims or in general profitability or lack of it. This ser-vice provided by reassurers is now proving vital for many traditional life companies try-ing to break into the critical

illness market.
Over the past few years, certain unit-linked companies have followed the lead given by Abbey Life in marketing critical illness contracts (some-times referred to as dread disease contracts). Under a critical illness policy, the cover is paid out if the life assurance contracts an severe illness, such as cancer, or becomes dis-ahled. Otherwise the cover is paid on the death of the life

The reassurers, particularly Mercantile & General, did much work developing these contracts, in particular assess-ing and costing the underlying risks and pricing and profit-

testing the contracts.
The work involved actuaries going beyond their normal field of assessing the risk of death into assessing the mor-hidity rates for various serious illnesses for which cover was ment of direct sales teams

being given. In this respect, the reassur-ers are now better placed to carry out this kind of product development than many direct life companies.

The reassurance companies are in the risk business. They have the actuaries and underwriters constantly involved in assessing a variety of risks. These companies in the UK are invariably part of large multinational reassurance compa-nies, so the UK actuaries will have easy access to data in other countries and can call on the experience of their overseas colleagues with similar products

In contrast, many direct writing companies, particu-larly unit-linked companies are concerned mainly with marketing and investment, rather than risk assessment. The actuarial technicians are more and more to be found in the

reassurance companies.

The unit-linked companies have achieved considerable success in the critical illness market through their employBut until recently, indepen-dent advisers had ignored this market for a variety of reasons and traditional life companies, with one or two exceptions such as General Accident Life, had kept out of this market. Now, with other sources of business drying up, indepen-

dent advisers are turning to marketing critical illness con-tracts and the traditional life companies are needing these contracts in a hurry. As such they have turned to the reassurers, which in turn have been able to help the tra-

ditional companies bring their critical illness contracts on the

market far quicker than if those direct companies had had to start from scratch. Life companies wishing to know about the critical ilin market need only acquire the in-depth research documents, such as those produced by Swiss Re to find out most, if not all, of what is required. Now, the reassurers are hav-ing to back their assessment

The pioneering life companies in this field kept the cover limits low. Now life companies are offering unlimited cover - a move that involves more reassurance. A decade or two ago, the reassurers backed a number of life companies coming into the UK life assurance market when conditions were

The problem then was to educate these new companies

The economic recession has resulted in the services of ressurers in checking out the experience on PHI (Permanent Health Insurance) contracts.

These contracts pay income to policy-holders who are ill or to policy-headers who are it of disabled for long periods. Because of the recession, peo-ple claiming PHI benefits are not in a hurry to state that they are fit to resume work. As such, certain life companies

are experiencing heavy losses on this type of business. investigations by reasoning usually reveal that the life company has inadequate claim controls — again an area

where the reasurers have considerable practical experience.
Finally, reassurers are taking a leading role in exploring the new and growing field of the new and growing ness of long term care. With the num-bers of elderly people in the UK expanding steadily, the demand for care and services will certainly grow. People will need to plan in their middle. age for the meeting the costs of care when they become old. The life assurance industry

is the natural medium for pro viding contracts to build up funds. But it is a new field and the reassurers consider that they have the expertise to assess the risks and design and cost the products.

Eric Short

Salament All

ONE of the biggest questions hanging over the non-life insurance market in the 1990s is who will pay for cleaning up

Coming on the back of the vast sums that have been paid out in recent years on asbestos bodily injury claims, many observers think that insurers' and reinsurers' solvency is at

In the US, the scope of liability for environmental costs seems infinitely expansive and the law in Europe and Japan seems destined to follow a similar, if less draconian, route. The costs involved take one's

breath away. The US Environmental Protection Agency estimates an eventual aggregate cost for clean ups of around US\$60bn. The US Congress' Office of Technology Assessment (OTA) puts it at \$500bn.

These figures are just for federal clean ups. Behind them, a 1989 survey found more than 28,000 sites on state priority lists. Consultant Tillinghast has estimated total costs to insurers from inactive hazardous waste sites in the US at between \$41bn and \$1,065bn,

depending on the extent of the clean up and the degree to which insurers' liability policies are ruled to cover such

Insurers, for their part, are vigorously resisting coverage in the US courts, with no cle trend emerging yet in the judg-ments. If the judgments started to go against insurers, the result could be disastrous, or possibly terminal for the insurance market, according to Mr Mark Hewett of brokers Bowr-

In the meantime, some hard lessons have been learned from the asbestos experience, particularly about reinsurers who are reluctant to pay up. Earlier this year, representatives of the London market Asbestos Working Party (AWP) announced an understanding with six leading European rein-

breakthrough in a long-run-ning dispute which has been taking place between direct insurers (cedants) and their hard to believe that they are liable for the amounts of

money that direct insurers have been paying out to resolve the massive backlog of asbestos bodily injury claims. Many of those claims are being settled, not directly between victims and asbestos producers, but through generic sharing arrangements under the 1985 Wellington Agree-ment, the Asbestos Claims Facility set up as a result and the facility's successor, the Centre for Claims Resolution.

These mechanisms were designed to reduce legal and other service costs, and to avold cross-claims between asbestos producers where it is This agreement marked a uncertain to whose asbestos materials a victim has been

Insurers subscribing to the reinsurers.

Reinsurers have found it they have saved enormous hard to believe that they are sums of money by settling

that a producer, and consequently its insurers, makes payments in cases which do not directly involve its own

On the other hand, other

The hope was that a smoother relationship with the big reinsurers would set the

'The Hiscox judgment was a narrow one and one that will not apply to most reinsurance in the market'

Industry worried by prospect of paying for environmental clean up

Questions over liability

settlements that do involve its products. The sharing formulae are designed to make sure of an equitable distribution The understanding

announced in March involved direct insurers providing greater information to the reinsurers on the settlements that are being made, in the form of London Asbestoe Reinsurance ally and isolate the relatively few smaller reinsurers who have resisted payment.

Information (LARI) checklists.

to supplement the which is

data already supplied by indi-vidual cedants.

More recently, the under-standing seemed to receive a knock from an appeal court ruling in London, involving two Lloyd's syndicates, man-aged by Outhwaite (Underwrit-ing Agencies) and Roberts &

which cedants entered into without being legally liable for them. The implication appears to be that reinsurers can demand to see the details on every single settlement and that all market sharing

arrangements are unworkable. Mr Sebastian Salama, of London reinsurance brokers Alexander Howden, who has been assisting the AWP, takes a less pessimistic view. He points out that the Hiscox judgment was a narrow one that will not apply to most reinsurance in the market, and that both the judgment and the underlying arbitration award specifically acknowledge the savings

brought about by the Welling-ton Agreement. Mr Robin Jackson, chairman of the AWP, has circulated the market appealing for calm, saying that the AWP's legal

and technical advisers are looking at the matter and that the AWP is hoping to clarify the aimation by the end of Sep-

expansion of business so that those companies did not over-

stretch their capital resources.
Many of these companies are
now running into problems
with the fall off in new busi-

ness. The reassurers are now

the best means of weathering

Munich Re has produced a series of papers on the subject

Mr Salama says that he expects the large professional reinsurers to continue paying claims settled under the Agree-ment, though he foresees some recalcitrant reinsurers using the Hiscox judgment as simply another reason for not paying what are legitimate claims entered into in good faith by their codants.

Some reinsurers are even refusing to pay on settlements covering producers that were never parties to the Wellington Agreement, so never partici-pated in the sharing arrange-ments.

"I am not worded about the major reinsurers," he says. "These are honourable upright, renowned companies that act in good faith. Above all, they are professionals who have been in this business a very, very long time. They know that in the London market, we have acted and continue to act

professionally.
"I am worried about the smaller, "non-professional"

reinsurers, who either do not understand or do not wish to understand, or do not have the ability to pay and are not admitting that. "These we are going to

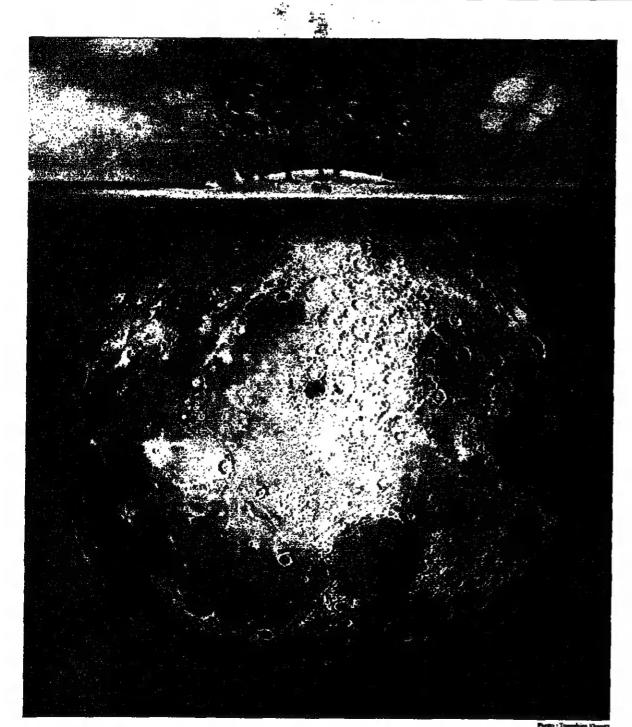
smoke out and to pursue through joint market action."

Mr Michael Mendelowitz, of London solicitors Barlow Lyde & Gilbert, argues that, if any kind of sharing arrangement is contemplated for pollution, it is vital that direct insurers get reinsurers' agreement first. Mr Salama reports that the AWP has already taken on board the

need for good communications between the two sides. The problem with pollution, Mr Hewett argues, is that it is a much more complicated issue: "It comes in so many different guises and the tech-nology is changing so fast. The legal and scientific goalposts

are shifting all the time." In that context, where no one really knows what an "occurrence" is, what the coverage triggers are or what the losses will be, reinsurers are unlikely to give a "carte bianche".

Chris Clark

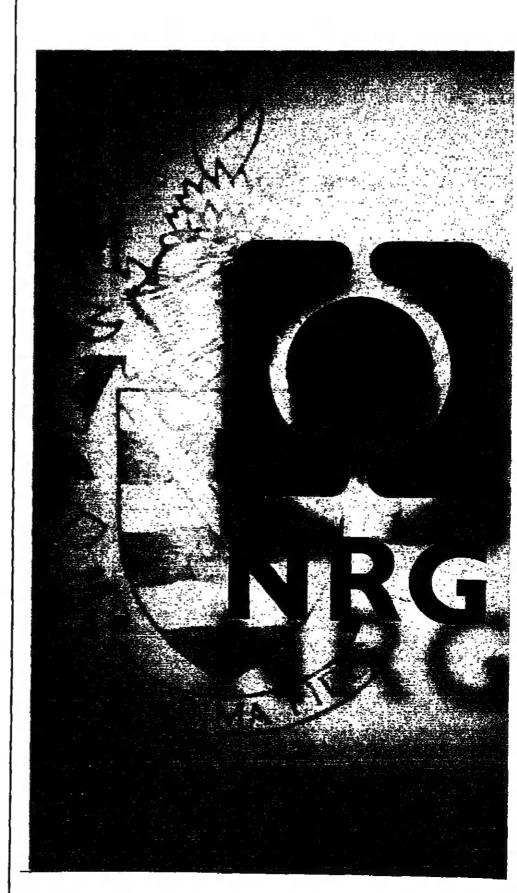


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